# Annual Report and Accounts 2006/07 National Grid Electricity Transmission plc

# Contents

- Operating and Financial Review
- 31 Directors' Report
- 34 Statement of Directors' Responsibilities
- 35 Independent Auditors' Report
- 36 Accounting Policies
- 41 Consolidated Income Statement
- 41 Consolidated Statement of Recognised Income and Expense
- 42 Consolidated Balance Sheet
- 43 Consolidated Cash Flow Statement
- 44 Notes to the Accounts
- 71 Company Accounting Policies
- 74 Company Balance Sheet
- 75 Notes to the Company Accounts

# **Operating and Financial Review**

This Operating and Financial Review describes the main trends and factors underlying our development, performance and position during the year ended 31 March 2007 as well as those likely to affect our future development, performance and position. It has been prepared in line with the guidance provided in the Reporting Statement on the Operating and Financial Review issued by the UK Accounting Standards Board in January 2006.

Content of Operating and Financial Review

- 1 About National Grid Electricity Transmission
- 3 Current and future developments
- 4 Objectives and strategy
- 8 Principal risk and uncertainties
- 11 Key performance indicators
- 13 Performance during the year
- 20 Electricity Transmission
- 23 Non-regulated Businesses and corporate activities
- 23 Discontinued operations
- 24 Financial position and financial management
- 28 Accounting policies

# About National Grid Electricity Transmission

# Principal operations

We are a part of the National Grid group of businesses. Our principal operations are the ownership and operation of regulated electricity transmission networks in the UK.

# History

National Grid Electricity Transmission originated from the restructuring of the UK electricity industry in 1990. In 2005, we adopted National Grid as a single name for all our principal businesses.

Key milestones		
1990	Electricity transmission network in England and Wales transferred to National Grid Company on electricity privatisation	
1995	National Grid listed on the London Stock Exchange	
2002	Merger of National Grid Group and Lattice Group to form National Grid Transco	
2005	National Grid adopted as the group brand name, with National Grid Company renamed National Grid Electricity Transmission	
2006	Disposal of interconnector business	

# Businesses and segments

The performances of our businesses are reported by segment, reflecting the management responsibilities and economic characteristics of each activity. Our principal businesses and segments are as follows:

Business	Segment	Description of principal activities
Electricity Transmission	Electricity Transmission	Owner and operator of the high- voltage electricity transmission network in England and Wales. Operator of the electricity transmission networks in Scotland.
Non-regulated Businesses	Other activities	Our other activities comprise non- regulated contracting activities and
Corporate activities	_	corporate activities.

All of our businesses and activities are undertaken within Great Britain.

# External market environment

The principal market in which we operate is the electricity market in the UK.

The generation and supply of electricity in the UK is competitive in that consumers can contract with different suppliers to obtain the electricity they need. Those suppliers are then responsible for sourcing that electricity from electricity generators or importers as appropriate, as well as arranging for that electricity to be delivered through physical delivery networks.

These networks, including the ones we operate, are monopolies in their local areas as, for the majority of consumers, there are no alternative methods of receiving electricity.

# **Electricity delivery**

Electricity is transported through transmission networks to regional electricity networks that then deliver that electricity to consumers on behalf of suppliers. Certain end customers, primarily large industrial users, receive electricity direct from the transmission network.

We are the owner and operator of the electricity transmission network in England and Wales and operator (but not owner) of the two electricity transmission networks in Scotland.

The other principal infrastructure owners and operators in the UK are Scottish & Southern, Scottish Power, E.on, EDF, and MidAmerican Energy, each of which own two electricity distribution networks, and United Utilities and Western Power Distribution, both of which own one electricity distribution network. Scottish & Southern and Scottish Power also each own an electricity transmission network in Scotland, which we operate in each case. Viridian is responsible for the transmission and distribution of electricity in Northern Ireland.

## Other markets in which we operate

Our other businesses primarily operate in energy related markets in the UK or are directly connected to our regulated businesses described above.

# Regulation

As a result of our position in, and importance to, the UK economy, our electricity transmission business is subject to UK and European Union laws and regulations.

Our businesses are regulated by the Office of Gas and Electricity Markets (Ofgem). Ofgem operates under the direction and governance of the Gas and Electricity Markets Authority and has established price control mechanisms that restrict the amount of revenue that can be earned by regulated businesses, typically covering five-year price control periods.

We have two price controls for our electricity transmission operations, one in our role as transmission owner and the other as system operator.

These price controls are based around incentives. We have a financial incentive to invest, receiving a return on efficiently incurred capital expenditure through it increasing our regulatory asset base, and we can gain or lose through incentive arrangements for our performance in managing system operation, internal costs, pass-through costs and service quality.

The last price control period for our electricity transmission operations ended on 31 March 2007 and had been in place for one year, the previous five year control having ended on 31 March 2006. A new price control period commenced on 1 April 2007 and is planned to last until 31 March 2012.

Our businesses are covered by safety legislation which is enforced by the Health and Safety Executive (HSE).

National Grid Electricity Transmission has securities which are listed on the London Stock Exchange. As a consequence, we are regulated by the Financial Services Authority in the UK.

More information about the regulatory environment in which we operate, and on the nature of our price controls, is provided in the business discussions on pages 20 to 22.

# **Business drivers**

Our principal activities include the operation of highly complex electricity networks. As a consequence, there are many factors that influence the financial returns we obtain. We consider the following to be our main business drivers:

Price controls	The prices we charge for use of our electricity transmission networks are determined in accordance with regulator-approved price controls.
	The negotiation of these arrangements has a significant impact on the revenues we obtain from our operations.
	In addition, these arrangements include incentives that permit us to earn additional revenues based on our performance or penalise us if we do not meet agreed performance targets.
	The period of these arrangements is significant to us in that they provide stability to our operations and allow us to plan ahead and invest in the confidence that we will obtain financial returns. Our price controls typically cover periods of five years.
Safety and reliability	Our ability to operate safely and reliably is very important to us, our employees, our contractors, our customers, the public and our regulators. Our financial performance is affected by our performance in these areas.
Efficiency	Our objective, and that of our regulator, Ofgem, is for us to deliver services as efficiently as possible. This allows us to limit price increases or to reduce prices to our customers and improve our own financial performance to the benefit of National Grid's shareholders.
Capital investment	Capital investment is a significant driver for organic growth.
	In our regulated energy networks, the prices we charge include an allowed return for capital investment determined in accordance with our price controls. These provide incentives for us to enhance the quality and reach of our networks through capital improvements.
Relationships and responsibility	Our reputation is vitally important to us. Delivering sustainable value depends on the trust and confidence of our stakeholders and this can only be earned by conducting our business in a responsible manner.

A number of other factors also affect our financial performance, but are less significant than the principal business drivers above, or are mitigated by the way our operations are structured:

Volumes	Changes in the quantities of electricity delivered through our transmission networks may result in an increase or decrease in our revenues. Volumes are affected by weather, consumer demand and network availability as well as other factors.
	The impact of changing volumes may sometimes be offset by changes in costs or may sometimes result in an under- or over-recovery against our allowable revenues, with a corresponding increase or decrease in revenues in future periods.
Pass-through costs	We are allowed to recover certain costs through charges to customers. The timing of recovery of these costs can vary between financial periods leading to an under- or over-recovery within any particular financial period.
Inflation	Without action to improve efficiency, our operating costs increase each year as a result of wage increases and inflation in external costs. In general, our revenues also increase each year, although not necessarily at the same rate, depending on our regulatory or contractual arrangements. As a consequence, our ability to control costs and improve efficiency is important to our ability to increase operating profits.
	Our price controls are linked to retail price inflation, as is a proportion of our borrowings.
Seasonality	Seasonality does not have a significant impact on our revenues. With the exception of volume related costs passed through to our customers, operating costs are generally not seasonal.
Interest rates	The costs of financing our operations are affected by changes in prevailing interest rates, as some of our debt is at floating rates. We hedge some of our exposure to interest rates with fixed rate debt and derivative financial instruments to maintain a proportion of our debt at fixed interest rates.

# Current and future developments

# External market developments Market structure and ownership

There have been no significant changes in the structure of the UK electricity infrastructure market within the last two years. The most significant change in ownership is the takeover of Scottish Power (owner of one of the Scottish transmission networks that we operate) by Iberdrola, a Spanish utility, which completed on 23 April 2007.

# Energy market developments

The UK is in a period of changing energy supply patterns, as the Government's emphasis on combating climate change means more reliance is placed on new sources of electricity generation, including renewables. We also continue to see a trend toward greater use of imported gas for power generation.

These changes are expected to impact on our electricity transmission networks. In particular, significant investment is planned in our electricity transmission networks to link new power plants with domestic, business and industrial consumers.

# Regulatory developments

During the year ended 31 March 2007, there were no significant changes in the legislative and regulatory framework in the UK.

In January 2007, the European Commission published its final report on its energy sector competition inquiry, concluding that further action is required to improve energy markets in the European Union. It focused on problems from high levels of market concentration as well as vertical integration of supply, generation and infrastructure leading to a lack of equal access to, and sufficient investment in, infrastructure. The report also called for improvement in the regulatory framework to remove gaps in regulation, address concerns with market concentration and increase transparency in market operations.

# Price controls

The previous price control arrangements for our electricity transmission business ceased on 31 March 2007 and have been replaced by new price controls which cover the period from 1 April 2007 to 31 March 2012.

We have accepted Ofgem's final proposals in respect of the price control covering our role as owner of electricity transmission networks. The key elements of these proposals are a 4.4% post-tax real rate of return on our regulatory asset value, a £3.5 billion baseline capital expenditure allowance over five years and a £0.9 billion controllable operating expenditure allowance over five years. Since our acceptance in principle of the final proposals, we have been working closely with Ofgem to agree the necessary licence amendments. This process should be completed during the first half of 2007. We have accepted Ofgem's final proposals for the system operator schemes that include annual negotiation on specific incentives.

# **Objectives and strategy**

# Strategic review

National Grid has undertaken a thorough and disciplined strategic review of its business which will set our direction for the next 5 to 10 years. In conducting this review, National Grid considered market trends and opportunities that exist in the utility sector, our market position, how we derive value from our businesses and the views of the capital markets. National Grid announced its conclusions in November 2006 and we have updated our objectives accordingly.

# Focus

National Grid's future is about becoming more focused – a clear business model based on the ownership and operation of large scale asset intensive businesses, focusing on its principle growth markets, including electricity infrastructure in the UK.

# Integration

We aim to run our businesses in a more integrated way – organising our activities along lines of business, supported by effective and efficient shared services and information systems. This involves deploying proven processes, common systems and best practices within each business, supported by common operating principles, and safety and environmental standards. In this way, we will maximise the competitive advantages that come from being part of an international organisation. However, it is critical that we balance this with the need to provide excellent service to customers and to maintain and build local relationships with other key stakeholders.

# Discipline

We plan to be more disciplined in the application of best practice. Increasingly, we will standardise our approach, applying even greater rigour to financial discipline, ensuring that we have the capital to grow, but maintain the investor confidence that comes from a disciplined approach to our balance sheet.

# Objectives

Our primary objective is to grow our business in order to create value for National Grid's shareholders. We can only create value if we achieve operational excellence and continue to improve our financial performance, we invest for the future and are financially disciplined, and we develop, recruit and retain skilled, talented and motivated people. In each area, we aim to increase our focus, benefit from improved integration and be disciplined in our approach. As a consequence we have identified specific objectives in the following areas:

Performance	We aim for operational excellence by operating to the highest standards of safety, reliability and efficiency. We aim to continue to improve our financial performance.
Growth	We will invest in our existing businesses to generate future growth. We will be financially disciplined in the way we invest and in the way we manage our balance sheet.
Talent	We aim to maximise the contribution made by our employees by motivating our people to strive for continued improvement, developing their skills and talents, and by promoting a culture that recognises and respects inclusion and diversity.

Our strategy is underpinned by our commitments to developing strong and valued relationships with our customers, regulators, suppliers and the communities in which we operate and to acting responsibly, including specific commitments to reducing our environmental impact and to corporate governance and business ethics.

Relationships	We aim to improve our relationships with customers, regulators, suppliers and the communities in which we operate by focusing on the areas that are important to them, such as the quality of service we provide to customers, the quality of information we provide to regulators, by investing in local communities and by the way we address the concerns of, and interact with, all our stakeholders.
Responsibility	We believe operating responsibly is essential to the way we conduct our operations, invest, develop our people and manage our relationships and so responsibility underpins everything we do.
	We are committed to taking positive action to reduce our contribution to climate change and our other impacts on the environment. We want to operate to the highest standards of corporate governance and we believe in strong business ethics, based around our core values of respect, integrity and ownership.

# Risk

Our principal risks relate to the achievement of our objectives and strategy, as we believe that by delivering on these objectives we will achieve our principal objective of delivering growth to drive shareholder value. We set out how we intend to achieve our objectives below and we describe our performance during the year against those objectives on pages 13 to 19. In considering the opportunities we have to grow and develop our business, we have identified a number of risks and uncertainties in achieving our objectives. The most significant risk factors we have identified relate to:

- changes in laws or regulations;
- breaches in environmental or health and safety law or regulations;
- network failure or inability to carry out critical non-network operations;
- achievement of business performance objectives, including regulatory targets and delivering anticipated cost and efficiency savings;
- regulatory treatment of commodity costs passed through to consumers;
- reputation damage from disruptions to supply, even if outside our control;
- fluctuations in exchange rates and interest rates and their impact on borrowings and derivatives;
- increases in interest rates;
- restrictions in borrowings and changes in credit ratings or in tax rates;
- future funding requirements of pension schemes; and
- changes in accounting standards.

These are described in more detail on pages 8 to 10.

# Shareholder Value

By achieving our objectives around performance, growth, talent, relationships and responsibility we aim to deliver sustainable growth to create value for National Grid's shareholders.

The following pages set out some of the specific objectives we have set ourselves in these areas in order to support our overall goals. Our objectives are set in the context of our strategy of increasing our focus, seeking to benefit from improved integration and being disciplined in our approach.

# Performance

Our aim is for operational excellence, performing to the highest standards of safety, reliability and efficiency and continuing to improve our financial performance:

Safety Safety is paramount.

Our most important goals are: to ensure that members of the public are not injured as a direct result of our operations; to deliver a working environment where there are zero work-related injuries or illnesses; and to improve the health of our employees so they are fit for work every day.

Measures we use to monitor our performance against our safety objectives include: members of the public injured as a direct result of our operations; employee lost time injury frequency rate; and employee sickness absence rate. Reliability Our principal operations are critical to the functioning of the UK economy. The reliability of our electricity transmission networks, and the delivery of electricity to our customers, are therefore our next highest priorities after safety.

Our approach to maintaining and improving reliability involves: investing in infrastructure and systems to provide the operational tools and techniques necessary to manage our assets and operations to high standards and investing in the renewal of assets; investing in the skills and capabilities of our people to give them the ability to operate our networks to a high degree of service excellence; and maintaining a constant focus on reliability as one of our principal objectives, ensuring we are proactive about planning to ensure reliability and that we react quickly to factors that could compromise reliability.

We use business-specific indicators to measure our reliability performance.

Efficiency	By improving efficiency we can constrain the cost of our operations borne by customers and improve returns to shareholders. We review our operations continually to identify opportunities to improve the operational productivity of our assets and our people, and to identify areas in which we can reduce costs or restrict cost increases. Planning ahead is essential in our approach to maintaining and improving efficiency.
	Our primary method of measuring improvements in efficiency is through our financial performance as described below.
Financial performance	If we achieve our objectives, we should be able to deliver continued improvements in financial performance. This will contribute to National Grid delivering on its commitment to growing its dividend by 7% per annum until 31 March 2008.
	The principal measures we use to monitor financial performance are adjusted operating profit* and

operating cash flows.

\* Adjusted operating profit is operating profit before exceptional items and remeasurements.

# Growth

Investment and financial discipline are critical to our plans to grow our businesses.

Investment	We invest in our existing businesses in order to grow those businesses.
	Measures we use to monitor investment include capital expenditure.
Generate value from our investment	We aim to generate value from our investment by improving the operating performance of our networks and by selecting investments that will provide the best return.
	Measures we use to monitor the value we generate from our investments include our return on investment.

Financial discipline	In order to deliver sustainable growth we must be disciplined in the way we manage our balance sheet.
	This means that cash will be returned to National Grid's shareholders to the extent that it is not required for our investment objective.

# Talent

National Grid Electricity Transmission depends on the talents, skills and motivation of our employees. We aim to maximise the contribution made by our employees by developing their skills and talents, by motivating and driving continued improvement and by promoting a culture that recognises and respects inclusion and diversity and where all our employees share our core values of respect, integrity and ownership. In addition to obtaining the views of employees on an ongoing basis, we periodically carry out employee surveys to identify areas where we can improve the way we develop and interact with them.

Motivation and performance	We plan to improve our operational performance and the service we provide to our customers by motivating our employees to strive for continued improvement.		we use, through providing our e training, empowerment and sup deliver and by improving the qu communications with customers
	Our aim is for a world-class performance management system, involving integrated common performance processes, a single set of		We use business-specific servic performance indicators to meas performance in this area.
	performance criteria, pay linked to leadership qualities as well as operational and financial performance and greater differentiation between levels of performance.	Regulatory relationships	Our regulator's primary respons electricity consumers. Hence th relationship with the regulator is safety, reliability and efficiency of
Development of talent and skills	Critical to our success is identifying, recruiting and developing talented people and helping our management and employees to operate to the best of their abilities.		and the quality of our customer strategic focus on operational e customer relationships plays a c improving relationships with our
Inclusion and diversity	In order to develop, recruit and retain talented people we aim to achieve a more inclusive and diverse culture. A number of priority action areas have been identified to help achieve our vision of developing and operating our business in a way that results in a more inclusive and diverse culture, reflecting the composition of the communities in which we operate, and to be seen as an employer of choice across diverse communities.		The other critical element in our relationships is in building trust. responsive to the need of our re quality information, complying w regulations, operating in an ethi importantly, delivering on our pr
		Suppliers	We aim to work in partnership w developing constructive relation together effectively. Our objectiv
	Performance measures we use to monitor our objective of promoting inclusion and diversity include the percentage of female employees and		contractual arrangements with o align their interests with our own and share financial risks approp
	the percentage of black and minority ethnic employees.		We expect our suppliers to be a as ourselves to safety, reliability
Values	Our aim is for all of our people to be proud to work for National Grid Electricity Transmission, and to share our core values of respect, integrity and ownership.		to acting responsibly. In turn, we capabilities and views of our su them fairly in all our dealings wi
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# Relationships

We have a diverse range of external stakeholders including employees, customers, regulators, government and local communities. We strive to be open and constructive in our dealings with external audiences.

Our relationships with stakeholders are critical to our future success. Our strategy involves improving these relationships by focusing on the areas that are important to them, such as the quality of service we provide to customers, the quality of information we provide to regulators and the way we address the concerns of, and interact with, all our stakeholders.

Customer service	Our objective is to impress our customers with the quality of the services we provide, with our responsiveness when things go wrong and with our dedication to continued improvement.
	We plan to improve the way we interact with our customers by enhancing or replacing the systems we use, through providing our employees with the training, empowerment and support they need to deliver and by improving the quality of our communications with customers and internally.
	We use business-specific service quality performance indicators to measure our performance in this area.
Regulatory relationships	Our regulator's primary responsibilities are to electricity consumers. Hence the foundation of our relationship with the regulator is based on the safety, reliability and efficiency of our operations and the quality of our customer service. Our strategic focus on operational excellence and on customer relationships plays a critical part in improving relationships with our regulator.
	The other critical element in our regulatory relationships is in building trust. This involves being responsive to the need of our regulator for high quality information, complying with rules and regulations, operating in an ethical way and, most importantly, delivering on our promises.
Suppliers	We aim to work in partnership with our suppliers, developing constructive relationships and working together effectively. Our objective is to develop contractual arrangements with our suppliers that align their interests with our own, as far as possible, and share financial risks appropriately.
	We expect our suppliers to be as equally committed as ourselves to safety, reliability and efficiency and to acting responsibly. In turn, we aim to respect the capabilities and views of our suppliers and to treat them fairly in all our dealings with them.

Community involvement	National Grid Electricity Transmission's role as a good corporate citizen supports our strategic
	ambitions, and is delivered through a sustained and
	consistent approach.

In all our community investment, we aim to develop our business, support our employees, support communities and enhance our reputation. Our approach is based on two principles: 'Investment in our Communities, Investment in our People', and continues to be centred on three key themes: energy and environment; education and skills; and community development.

Sharing of best practice across our business and working collaboratively with key partners and stakeholders enables us to maximise how communities benefit from our activities.

# Responsibility

We are committed to operating in a responsible way and this underpins our commitments to performance, growth, talent and relationships as discussed above.

As an asset intensive business, our operations have an impact on the environment. The most significant of these are climate change and historically contaminated land. We also take actions to minimise other environmental impacts of our operations, we are committed to strong governance and high ethical standards. We take the issues surrounding electric and magnetic fields seriously and we are committed to protecting human rights.

Climate Climate change is possibly one of the greatest challenges facing society in the 21st Century. National Grid's public position statement on energy delivery and climate change sets out our approach to delivering energy while playing our role in minimising any impact our operations may have on the climate.

> National Grid's overall target is to reduce carbon emissions by 60% compared with a verified baseline, ahead of the Government's target of 2050.

We plan to reduce emissions relating to our own energy use, saving at least 5% in energy consumption, and use the resultant cost savings to enable us to procure all of the electricity we use from renewable sources by the end of 2010.

With our skills in balancing supply and demand, we believe there are no insurmountable technical problems to accommodating the quantities of intermittent renewable generation that the market will bring forward. We are therefore investing in our networks to connect renewable generators and to reinforce them, ensuring large-scale renewably generated power can get from where it is generated to where it is used.

The key performance indicator we use to monitor our performance in this area is the percentage reduction in our greenhouse gas emissions.

Historically contaminated land	National Grid Electricity Transmission has an inherited portfolio of historically contaminated land including older substations on our transmission networks.
	The main focus of our remediation programme is or managing the environmental risk and returning any land no longer required for our operations to beneficial use.
Protecting the environment	We are committed to continuous improvement in our environmental performance.
	Our objective is to help protect the environment for future generations. In addition to aiming to actively reduce our contribution to climate change, we are committed to:
	<ul> <li>being efficient in our use of natural resources;</li> </ul>
	<ul> <li>keeping our waste to a minimum and increasing the economic value of any waste we produce;</li> </ul>
	<ul> <li>acting to prevent environmental incidents; and</li> </ul>
	<ul> <li>improving, where we can, the environmental status of the land on which we operate.</li> </ul>
	We have implemented environmental management systems certified to the international standard ISO 14001 in all our businesses to help us deliver improvements in these areas.
	Key performance indicators that we monitor in this area comprise the number of significant direct environmental incidents and the total value of fines from prosecutions.
Corporate governance	We believe strong corporate governance is essential to operating responsibly and achieving ou goals. National Grid's approach to corporate governance is described on pages 77 to 87 of its Annual Report and Accounts 2006/07.
Business ethics	Not only are we are committed to ensuring that all our behaviours are lawful and that we comply with our policies and licences, we expect all of our employees to live up to our core values of respect, integrity and ownership.
Electric and magnetic fields	We take the issues that surround electric and magnetic fields seriously and in all our operations, as a minimum, we aim to comply with the regulations, guidelines or practices relating to electric and magnetic fields in force in the UK.
Human rights	National Grid's public position statement sets out our commitment to protect human rights within our sphere of influence and ensure our own operations are a force for good, wherever we operate.

# Principal risks and uncertainties

# Risk management

Understanding and managing risks is integral to the way we run our business. We have a well established enterprise-wide risk management process that ensures risks are consistently assessed, recorded and reported in a visible, structured and continuous manner, the outputs of which are primarily used as a management tool. A secondary and natural output from this process is information that provides assurance to management at all levels and thus helps safeguard our assets and reputation. It is designed to manage rather than eliminate material risks to the achievement of our strategic and business objectives while also recognising that any such process can provide only reasonable, and not absolute, assurance against material misstatement or loss. This process complies with the Turnbull working party guidance (revised October 2005) and, in addition, contributes toward our compliance with our obligations under the Sarbanes-Oxley Act as well as other internal assurance activities.

Risk management in National Grid Electricity Transmission has become further embedded over time and our experience of this has enabled us to identify a number of key success criteria linked to both the risk management framework and process that, if in place, will help ensure the process continues to remain embedded.

The risk management process continues to be based on both bottom-up and top-down assessments of operational, financial and other business or project risks. From the bottom-up, our business units prepare and maintain risk registers that capture their key risks and the actions being taken to manage them. These risk registers are regularly reviewed and discussed by the executive committees for those business units. The key element in the top-down assessments of the enterprise-wide risk profile is the involvement of Directors and other senior management at critical stages in the review process. Their review and debate of bottom-up assessments produces the overall evaluations of the risks that are faced by National Grid Electricity Transmission. In addition, the Executive, the Risk & Responsibility and the Audit Committees of National Grid plc review National Grid's overall risk profile twice a year. The Audit Committee of National Grid plc also reviews the risk management process at least once during each year and reports on this to the Board of National Grid plc.

During the year we have continued to derive benefits from this process through ongoing interaction with National Grid plc's Internal Audit function and Sarbanes-Oxley teams. The external benchmarking exercise of National Grid as a whole has continued with other FTSE 100 companies and public sector organisations to measure the effectiveness of our own approach and exchange ideas on best practice. With the move to a line of business operating model, the opportunity is being taken to restructure risk and compliance management services to ensure approaches are consistent across businesses and continue to provide value to business operations, including major projects.

## **Risk factors**

Our risk management process has identified the following risk factors which could have a material adverse effect on our business, financial condition, results of operations and reputation, as well as the value and liquidity of our securities. Not all of these factors are within our control. In addition, other factors besides those listed below may have an adverse effect on National Grid Electricity Transmission. Any investment decision regarding our securities and any forward-looking statements made by us should be considered in the light of these risk factors.

# Change in law or regulation could have an adverse effect on our results of operations.

Our principal businesses are utilities or networks that are subject to regulation by the Government and other authorities. Consequently, changes in law or regulation could adversely affect us. Regulatory decisions concerning, for example, whether licences or approvals to operate are granted or are renewed, whether market developments have been satisfactorily implemented and whether there has been any breach of the terms of a licence or approval, the level of permitted revenues for our businesses and proposed business development activities could have an adverse impact on our results of operations, cash flows, the financial condition of our businesses and the ability to develop those businesses in the future. For further information, see the 'External market environment' and 'Regulation' sections of this Operating and Financial Review.

Breaches of, or changes in, environmental or health and safety laws or regulations could expose us to claims for financial compensation and adverse regulatory consequences, as well as damaging our reputation. Aspects of our activities are potentially dangerous, such as the operation and maintenance of electricity lines. Electricity utilities also typically use and generate in their operations hazardous and potentially hazardous products and by-products. In addition, there may be other aspects of our operations which are not currently regarded or proved to have adverse effects but could become so; for example the effects of electric and magnetic fields. We are subject to laws and regulations relating to pollution, the protection of the environment, and how we use and dispose of hazardous substances and waste materials. We are also subject to laws and regulations governing health and safety matters protecting the public and our employees. Any breach of these obligations, or even incidents that do not amount to a breach, could adversely affect our results of operations and our reputation. For further information about environmental and health and safety matters relating to our businesses, see the 'Our Responsibility' section of National Grid's website at www.nationalgrid.com.

# Network failure or the inability to carry out critical nonnetwork operations may have significant adverse impacts on both our financial position and our reputation.

We may suffer a major network failure or may not be able to carry out critical non-network operations. Operational performance could be adversely affected by a failure to maintain the health of the system or network, inadequate forecasting of demand or inadequate record keeping. This could cause us to fail to meet agreed standards of service or be in breach of a licence or approval, and even incidents that do not amount to a breach could result in adverse regulatory and financial consequences, as well as harming our reputation. In addition to these risks, we may be affected by other potential events that are largely outside of our control such as the impact of weather or unlawful acts of third parties. Weather conditions can affect financial performance and severe weather that causes outages or damages infrastructure will adversely affect operational and potentially business performance. Terrorist attack, sabotage or other intentional acts may also physically damage our businesses or otherwise significantly affect corporate activities and as a consequence adversely impact the results of operations.

# Our results of operations depend on a number of factors relating to business performance including performance against regulatory targets and the delivery of anticipated cost and efficiency savings.

Earnings maintenance and growth from our regulated electricity business will be affected by our ability to meet or better efficiency targets set by or agreed with Ofgem and other regulators. Earnings from our regulated business will be affected by our ability to recover incurred expenditure. Levels of earnings also depend on meeting service quality standards set by regulators. In addition, from time to time, we also publish cost and efficiency savings targets for our regulated business. We are also reorganising our operations along lines of business. To meet these targets and standards, we must continue to improve operational performance, service reliability and customer service. If we do not meet these targets and standards, we are not able to recover incurred expenditure or we do not implement this reorganisation as envisaged, we may not achieve the expected benefits, our business may be adversely affected and our performance, results of operations and our reputation may be harmed.

# Changes to the regulatory treatment of commodity costs may have an adverse effect on the results of operations.

Changes in commodity prices could potentially impact our electricity transmission business. Current regulatory arrangements in the UK provide the ability to pass through virtually all of the increased costs related to commodity prices to consumers. However, if Ofgem were to restrict this ability, it could have an adverse effect on our operating results.

# Our reputation may be harmed if consumers of energy suffer a disruption to their supply even if this disruption is outside our control.

Our electricity transmission business is responsible for transporting available electricity. We consult with and provide information to regulators, governments and industry participants about future demand and the availability of supply. However, where there is insufficient supply, our role is to manage the relevant network safely, which in extreme circumstances may require us to disconnect consumers.

# Fluctuations in exchange rates and interest rates could have a significant impact on our results of operations because of the significant proportion of our borrowings, and derivative financial instruments that may potentially be affected by such fluctuations.

Our results of operations may be impacted because a significant proportion of our borrowings and derivative financial instruments are affected by changes in exchange rates and interest rates. For further information about this and how we mitigate this risk, see the 'Financial position and financial management' section of this Operating and Financial Review.

# The nature and extent of our borrowings means that an increase in interest rates could have an adverse impact on our financial position and business results.

A significant proportion of our borrowings are subject to variable interest rates which may fluctuate with changes to prevailing interest rates. Increases in these interest rates could therefore increase our costs and diminish our profits. For further information about this, see the 'Financial position and financial management' section of this Operating and Financial Review.

# Our financial position may be adversely affected by a number of factors including restrictions in borrowing and debt arrangements, changes to credit ratings and effective tax rates.

We are subject to certain covenants and restrictions in relation to our listed debt securities and our bank lending facilities. We are also subject to restrictions on financing which have been imposed by regulators. These restrictions may hinder us in servicing the financial requirements of our businesses. Our debt is rated by credit rating agencies and changes to these ratings may affect both our borrowing capacity and the cost of those borrowings. The effective rate of tax we pay may be influenced by a number of factors including changes in law and accounting standards and our overall approach to tax planning, the results of which could increase that rate.

# Future funding requirements of pension schemes could adversely affect our results of operations.

We participate in the Electricity Supply Pension Scheme which covers substantially all of our employees. The scheme is principally a defined benefit scheme with the scheme assets held independently of our own financial resources. Estimates of the amount and timing of future funding for the scheme are based on various actuarial assumptions and other factors including, among other things, the actual and projected market performance of the scheme assets, future long-term bond yields, average life expectancies and relevant legal requirements. The impact of these assumptions and other factors may require us to make additional contributions to the pension scheme which, to the extent they are not recoverable under our price controls, could adversely affect our results of operations. New or revised accounting standards, rules and interpretations by the UK, or international accounting standard setting boards and other relevant bodies could have an adverse effect on our reported financial results. The accounting treatment under International Financial Reporting Standards (IFRS), as adopted by the European Union, of replacement expenditure, pension and post retirement benefits, derivative financial instruments and commodity contracts significantly affect the way we report our financial position and results of operations. As a body of practice develops for IFRS, the application and interpretation of accounting principles to our circumstances, and to those areas in particular, could result in changes in the financial results and financial position that we report. In addition, new standards, rules or interpretations may be issued which could also have significant effects.

# Key performance indicators

We measure the achievement of our objectives through the use of qualitative assessments and through the monitoring of quantitative indicators, termed key performance indicators (KPIs).

In line with our operating objectives, we use both financial and non-financial KPIs. Where relevant, KPIs are used as our primary measures of whether we are achieving our objectives. However, the scale and size of our operations mean we use many other detailed performance measures in addition to KPIs. We also use KPIs to measure performance against our primary objective of growing our businesses to create value for National Grid's shareholders. We use qualitative assessments to judge progress against our objectives in areas where numerical measures are less relevant.

The majority of our KPIs are unchanged from last year; however, we have increased the number of KPIs presented in the table below by including business-specific KPIs.

Value	KPI	Description	Target	Results
Performance – safety	Injuries to the public	Members of the public injured as a direct result of our operations <sup>1</sup>	Zero	2006/07: 1 2005/06: 1
	Employee lost time injury frequency rate	Injuries resulting in employees taking time off work (per 100,000 hours worked)	Zero	2006/07: 0.20 2005/06: 0.17
	Sickness absence rate	Proportion of available work days which are lost due to sickness	Zero work-related sickness <sup>2</sup>	2006/07: 1.39% 2005/06: 1.87%
Performance – reliability	Electricity Transmission system reliability	Electricity delivered by the electricity transmission system as a proportion of electricity demanded	99.9999%	2006/07: 99.9999% 2005/06: 99.9999%
Performance – efficiency and financial performance	Adjusted operating profit <sup>3</sup>	Operating profit excluding exceptional items and remeasurements	To increase sufficiently to support 7% growth in National Grid's dividend through to	2006/07: £566 million 2005/06: £486 million
performance	Operating cash flows	Cash generated from continuing operations	March 2008	2006/07: £789 million 2005/06: £869 million
Growth – Investment	Capital expenditure	Additions to plant and equipment and to intangible assets	There is no numerical target for capital expenditure, as each investment is different and is considered on its merits.	2006/07: £607 million 2005/06: £532 million
Growth – value from our investments	Return on investment	Adjusted regulatory profit <sup>4</sup> for electricity transmission as a percentage of regulatory asset value	To achieve a minimum return of 5.05% from 1 April 2007 consistent with the return projected by Ofgem for the 5- year price control period commencing 1 April 2007.	2006/07: 4.7% 2005/06: 4.5%
People – inclusion and diversity	Percentage of female employees	Proportion of employees who are female	We do not have specific targets – our aim is to ensure that we recruit the best	
	Percentage of black and minority ethnic employees	Proportion of employees who are black and minority ethnic	candidates regardless of sex, race, disability, sexual orientation, age, religion or belief	2006/07: 5.7% 2005/06: 4.7%
Responsibility – climate change	<ul> <li>Percentage reduction in direct greenhouse gas emissions<sup>5</sup></li> </ul>	CO <sub>2</sub> equivalent emissions estimated to be directly caused by our operations	Year on year reduction	2006/07: 16.5%
Responsibility – environmental impact	- Significant direct environmental incidents	Own fault and contractor related environmental incidents	Zero	2006/07: 6, zero 2005/06: 10, zero
	Total amount of fines from environmental prosecutions	Financial amount of fines imposed	Zero	2006/07: zero 2005/06: zero

1 Injuries comprise fatalities, injuries that require the person to receive hospital treatment and other injuries reported under the Reporting of Injuries, Diseases and Dangerous Occurrences Regulations (RIDDOR).

- 2 The sickness absence rate includes absences resulting from both work-related and non-work related illnesses. Our target relates to work-related illnesses, however, we do not have a measure that excludes non work-related illnesses with sufficient accuracy. 3 Operating profit from continuing operations including exceptional items and remeasurements increased from £486 million in 2005/06 to £559 million in 2006/07.
- 4 The calculation of adjusted regulatory profit is explained on page 14.
- 5 The KPI we use for measuring reduction in greenhouse gas emissions has been changed from last year's measure of greenhouse gas emissions per £m revenue to a measure that aligns with our target of a 60% reduction in emissions.

# Performance during the year

Our performance against our objectives in the areas of performance, investment, talent, relationship and responsibility is described below and on the following pages. Our financial results are described on pages 16 to 19 and more information on the performance and financial results of each business are included in the business sections on pages 20 to 23.

# Performance

# Safety

Some aspects of our safety performance deteriorated in 2006/07 compared with 2005/06, which is disappointing after the significant improvement we recorded last year. Our aim in 2007/08 is to improve our safety performance in line with our goal of zero injuries.

In September 2006, managers from National Grid Electricity Transmission participated in National Grid's first combined UK and US safety, health and environment conference involving participants from across National Grid. The conference provided the opportunity to review our Safety and Occupational Health Policy and Vision for Safety and develop strategies to meet the challenges facing the business over the next few years.

# **Public safety**

A member of the public died after illegally climbing and subsequently falling from an electricity tower. One member of the public died in similar circumstances in 2005/06. There were no other members of the public injured as a result of our operations in either year.

#### **Employee safety**

During 2006/07, 8 of our employees received injuries that resulted in them taking time off work, compared with 5 in 2005/06. As a consequence, employee lost time injuries per 100,000 hours worked rose to 0.20 in 2006/07 compared with 0.17 in the previous year.

In National Grid's 2006 employee opinion survey, 89% of respondents considered that National Grid has a clear commitment to operating safely and 89% considered that employees take safety seriously and do their best to prevent injuries and accidents compared with 86% on both these questions in the 2004 survey. 79% of respondents in 2006 felt confident safety concerns or issues raised would be addressed, up from 75% in the 2004 survey.

# **Contractor safety**

It is with sadness we record the death of a contractor while working for our electricity transmission business during 2006/07. This was a tragic event and our thoughts and deepest sympathies are with all those affected.

There was a reduction in contractor lost time injuries from 29 in 2005/06 to 25 in 2006/07.

## **Employee health**

We continue to focus on our employees' health and well being. Resulting from an action coming out of the September 2006 safety, health and environment conference, later in 2007/08 we will launch a new 'Vision for Wellness', setting out how we aim to help and support our employees in the maintenance of good physical and mental health through proper diet, exercise and habits. We also participate in the UK's Business in the Community Business Action on Health programme, at both a leadership team and practitioner level. The objectives of this programme are to raise the profile of health issues in companies and to quantify and track best practice workplace health activities.

Around 1.4% of available work days were lost due to sickness absence in 2006/07, an improvement on 1.9% in 2005/06. This equates to 3.6 days of sickness per employee per year. The UK Confederation of British Industry's 2007 sickness absence survey reported that average annual sickness for UK company employees was 7.0 days.

# Reliability

Overall, our reliability performance was the best in recent years. In particular, the amount of electricity demanded, but not delivered was the second lowest in the past 5 years, and there were only 5 loss of supply incidents compared to an average of 11 over the preceding 4 years. As we enter a large programme of investment in our electricity transmission networks, there is an increased risk of loss of supply incidents and so we are increasing our focus on maintaining reliability over the next few years, by assessing the condition of circuits that remain in service during the periods that we replace or overhaul parts of the transmission network.

Further detail on the reliability of our operations is discussed in the business sections on pages 20 to 22.

# Efficiency

We continued to institute measures during the year to improve efficiency, with the implementation of a shared services function to support our businesses and our transmission business process review.

# **Financial performance**

Operating profit from continuing operations, before exceptional items and remeasurements rose from £486 million in 2005/06 to £566 million in 2006/07. Operating profit from continuing operations rose from £486 million in 2005/06 to £559 million in 2006/07.

Earnings from continuing operations before exceptional items and remeasurements increased from £247 million in 2005/06 to £300 million in 2006/07. Earnings from continuing operations increased from £248 million in 2005/06 to £286 million in 2006/07.

Cash flows generated by continuing operations fell from £869 million in 2005/06 to £789 million in 2006/07.

More information on our financial performance is contained under financial results on pages 16 to 19 and in the business sections on pages 20 to 23.

# Growth

# **Capital investment**

Our capital investment continues to increase as changing energy requirements and the renewal of our networks require increased investment in infrastructure and we invested £595 million in the form of capital investment during 2006/07, compared with £530 million in 2005/06. In the UK, there are plans for significant expansion of renewable energy sources, as well as the need to increase the rate of asset replacement, as assets built in the 1960s and 1970s approach the end of their useful lives. The UK transmission price controls for the next five years include an allowance of £3.5 billion for investment in our electricity networks over that period. This investment is to respond to changing sources of energy and to replace our ageing assets.

#### Acquisitions and disposals

Legislative changes which became effective on 14 August 2006, meant that as a holder of an electricity transmission licence, we were no longer allowed to own or operate the French Interconnector. Therefore, on 14 August 2006, we transferred our French Interconnector assets and related operating activities to National Grid Interconnectors Limited, a fellow subsidiary company of National Grid for a price of £128 million.

There were no other significant acquisitions or disposals completed during the year ended 31 March 2007.

#### Assets held for sale

As part of its strategy of focusing on energy markets in the UK and the US, National Grid committed during 2006/07 to exit from its wireless infrastructure operations in the UK and in the US. As a consequence, certain assets and liabilities relating to those wireless infrastructure operations have been reclassified as held for sale. Subsequent to the end of the 2006/07 financial year, on 3 April 2007, National Grid completed the sale of its UK wireless infrastructure operations, including these assets and liabilities, for proceeds of £2.5 billion. For further details of the sale see the National Grid Annual Report and Accounts 2006/07.

#### Generating value from our investments

This year we are reporting for the first time a return on investment measure, the purpose of which is to allow us to monitor how we are performing in generating value from our businesses and from the investments we make. Return on investment has been calculated using the measure developed by Ofgem when setting our transmission price controls for the 5-year period commencing 1 April 2007. If we perform in accordance with Ofgem's projections for the 5 year price control period, then we would earn an average annual return of 5.05% using Ofgem's measure. For 2006/07, our return on investment using this measure is 4.7%, compared with 4.5% in 2005/06. The returns in 2005/06 and 2006/07 were mainly suppressed by an increased investment programme prior to the price control outcome but for which higher revenue will be allowed in future years.

The following table shows how return on investment has been calculated:

	Years ended	31 March
	2007	2006
	£m	£m
Electricity Transmission adjusted operating profit <sup>1</sup>	576	484
Adjustment of operating costs onto a price control		
basis <sup>2</sup>	(26)	(10)
Excess of regulatory value depreciation over		
accounting depreciation and amortisation	(177)	(130)
Regulatory operating profit	373	344
Notional current taxation on a price control basis <sup>3</sup>	(104)	(104)
Regulatory return	269	240
Estimated regulatory value at 1 April <sup>4</sup>	5,759	5,351
Return on investment – regulatory return as a	4.7%	4.5%
percentage of regulatory value	7.1 /0	4.J /0

1 Adjusted operating profit is operating profit before exceptional items and remeasurements.

2 Adjustments to operating costs primarily comprise an allocation of corporate centre costs which are reported in these financial statements within other activities and certain additions to fixed assets which are treated as an operating cost for price control purposes. 3 Notional current taxation is an allocation of the actual current tax for the year, excluding prior year items and adjusted for the effect of actual interest payments being less than would result from the gearing assumed by Ofgem when setting the price control. 4 Regulatory values have been restated from previous estimates to reflect the outcome of the price control review for the 5 years from 1 April 2007 and are stated at average year values

# Talent

# Motivation and performance

In July 2006, National Grid conducted a company-wide employee opinion survey. 58% of employees took part in the process – a 9% increase on the response rate compared with the 2004 survey. For over 90% of the questions asked, a more favourable response rate was received than in 2004. The survey demonstrated that the workforce better understand our strategy and the need for change. Our employees believe that the business is heading in the right direction and are willing to do their jobs differently to help National Grid improve. Respect and integrity, two of our three core values, are also becoming embedded in the culture of the organisation and safety continues to be recognised as one of National Grid's key strengths.

Areas which the survey results highlighted as needing improvement included general management behaviours around communication with employees and performance management. Action plans have been developed by each of the businesses to address their key priorities for improvement.

Greater use is being made of electronic communication channels with the new Chief Executive of National Grid outlining the new strategy for all employees via video and issuing a New Year video message to all employees.

#### Development of talent

Development and recruitment of employees is undertaken on an integrated basis for all National Grid's UK businesses.

Our focus on developing the talent of our current and future business leaders has intensified, with participants in our leadership and management development programmes more than doubled over last year. Specific areas of focus include leadership, communication, end user computing, project management and problem solving.

We continue to invest in the recruitment and development of skilled employees for the future and, in the past year, National Grid recruited 160 trainees onto the apprentice, foundation engineer, graduate and student programmes in which we participate. National Grid's UK Foundation Engineering Programme, launched in early 2006, is designed to facilitate the entrance, training and progression of talented people into key engineering roles. In conjunction with Aston University and Energy Utility Skills, our industry sector skills council in the UK, National Grid has also designed an industry specific foundation degree.

Through its 'e-futures' strategy, National Grid actively organises and sponsors a number of educational initiatives in the UK. These initiatives are designed to increase the number and diversity of young people interested in engineering careers and, ultimately, to create and sustain a greater pool of skilled talent from which we can recruit. Over the last four years, well over 15,000 young people have participated in these initiatives. Key to this success has been the dedicated involvement of our employees.

In the UK, National Grid was externally recognised as Graduate Employer of the Year at the Target National Graduate Recruitment awards and was highly commended by the National Council for Work Experience. The quality of National Grid's apprentice programmes has also been recognised by the Adult Learning Inspectorate, placing us in the top 10% of training providers in the UK.

#### Inclusion and diversity

Several employee interest networks have been established focusing on gender, ethnicity & faith and disability. The networks provide a mutually beneficial relationship for our employees by providing opportunities for employees to network with each other and senior management, to attain career building skills and to provide a better understanding of National Grid.

Working groups have been established with senior executive sponsors focusing on recruitment and employee development, employee engagement, communications and measuring the impact of our inclusion and diversity policies. We have also initiated a field force pilot programme in the UK to explore the development of inclusion and diversity best practices examples that can be replicated across our operational sites.

At 31 March 2007 13.7% of our employees were female and 5.7% were from black and ethnic minority groups compared with 14.3% and 4.7% respectively at 31 March 2006.

Our progress has already received external recognition. National Grid achieved The Times Top 50 UK 'where women want to work' status.

In the 2006 employee opinion survey, 83% (2004: 81%) of respondents considered they are treated fairly by National Grid without regard for race, age, ethnic background, gender, religion, disabilities or sexual orientation, while 66% (2004: not

measured) considered that National Grid does a good job of treating them with fairness and respect.

# Relationships **Customer service**

We continue to aim for improvements in the service we provide to our customers and customer service is high on the agenda for the management teams in each of our businesses. In addition, we are supporting our businesses through the establishment of a shared services function in the UK.

#### **Regulatory relationships**

We continue to work very closely with Ofgem on the renewal of our electricity transmission networks and in expanding those networks to meet new and changing demand. In addition, we seek to maintain a professional approach with Ofgem in areas where we disagree.

#### Suppliers

We continue to make progress in improving the quality of our relationships with suppliers. A particular focus has been on the investment programmes in our electricity transmission operations, where we have worked with a number of suppliers to create alliances where we work in combined teams to deliver construction projects, and where we and suppliers share in the financial risk associated with these projects.

#### **Community investment**

Our policy on community investment provides a framework for ensuring that investment delivers benefits for our business and the communities we serve. During the year we reviewed our social policy to ensure our approach to community investment remains relevant to, and supports, society's wider social and environmental priorities. This review has included analysis of existing activities and best practice, both across National Grid Electricity Transmission and externally. We continue to use the model developed by the London Benchmarking Group to provide a framework for measuring and reporting our community investment contributions, by capturing, in accordance with the model, spend against our key themes. On this basis we invested some £0.3 million in support of community initiatives and relationships across our operations in 2006/07.

In the 2006 employee opinion survey, 68% (2004: 63%) of respondents considered National Grid makes a positive contribution to the communities in which we operate.

# Responsibility

We continue to enjoy external endorsement of our responsible business approach. National Grid is 'sector leader 'of the multiutilities sector of the Dow Jones Sustainability World Index and one of only two companies listed. National Grid also continues to feature in the FTSE4Good Index and is one of 29 companies regarded as a 'Platinum' company in the Business in the Community 2006 Corporate Responsibility Index, confirming that our approach to responsible business is indeed world class.

#### Climate change

National Grid as a whole has committed to reducing its greenhouse gas emissions by 60% against a verified baseline, in advance of the target date of 2050 set by the UK Government.

Last year we reported on our website for the first time our greenhouse gas emissions in line with the World Resources Institute' greenhouse gas protocol initiative. This provides a breakdown of our direct emissions (Scope 1), for example sulphur hexafluoride leaking from our electricity transformers, indirect emissions resulting from purchased electricity (Scope 2) and other indirect emissions (Scope 3). We believe this provides greater transparency and focuses attention on those emissions over which we have the greatest control.

Almost 100% of our reported Scope 3 emissions are due to losses on our electricity transmission networks. These losses are dependent on the distance between the location of electricity generators and centres of demand, a factor that is outside of our control. Emissions associated with these losses should be reported as Scope 1 emissions by electricity generators using the protocol.

During 2006/07, our Scope 1 and Scope 2 emissions amounted to some 259,000 tonnes  $CO_2$  equivalent, a 16.5% reduction compared with emissions of 310,000 tonnes in 2005/06.

#### Protecting the environment

All of our employees work to certified ISO 14001 environmental management systems.

The number of significant environmental incidents in 2006/07 arising directly from our operations was 6, compared with 10 in 2005/06. None of these incidents were contractor–related and there were no prosecutions by enforcing bodies resulting from these incidents.

In National Grid's 2006 employee opinion survey, 73% (2004: 72%) of respondents considered National Grid acts responsibly in all its business dealings, including environmental management.

## Electric and magnetic fields

We recognise there is some scientific evidence suggesting certain adverse health effects may be linked to electric and magnetic fields. There is also evidence linking an increased risk of certain diseases to proximity to power lines, though the cause of this is not clear. As a consequence, there is public concern and we take these issues very seriously. The balance of evidence remains against both power-frequency and radiofrequency electric and magnetic fields causing ill health. The World Health Organization has classified power-frequency magnetic fields as 'possibly' carcinogenic. National Grid's public position statement on electric and magnetic fields, which we review annually, helps set the framework within which we continually assess the scientific evidence in this area, determine any implications for the way in which we conduct our business and explain to society what the science is telling us. We actively support high-quality research and open communication and in the UK we initiated and supported the Stakeholder Advisory Group on electric and magnetic fields,

which reported its assessment of the issues in April 2007. This group represents a more constructive and less confrontational way of handling issues such as electric and magnetic fields, and its assessment brings greater clarity on the issues involved for society as a whole. This assessment is available at www.emfs.info/sage.

#### **Business ethics**

In March 2007, National Grid published its Standards of Ethical Business Conduct, replacing its UK Code of Business Conduct. The new Standard provides a common set of practical guidelines to ensure our behaviours are lawful, we comply with our policies and licences and we follow the values set out in our Framework for Responsible Business and our core values of respect, integrity and ownership.

In the 2006 employee opinion survey, 65% (2004: 56%) of respondents considered something would be done if they reported an inappropriate business practice or an ethical issue while 65% (2004: 61%) believe National Grid is a good company for customers to do business with.

#### Human rights

A review in 2004 of potential human rights risks highlighted the need to better understand our increasingly international supply chain. To improve control in this area, we have worked with other UK utilities to develop the UK's utilities vendor database supplier pre-qualification programme to include labour rights-related questions – this was introduced in 2006. To further strengthen controls, we have also carried out an assessment of the full range of materials and services purchased by our operations and identified those most likely to pose human rights risks to our operations. In 2007/08, we will further develop our purchasing strategies and processes to manage these potential risks.

# Financial results

We report our financial results and position in accordance with International Financial Reporting Standards (IFRS) as adopted in the European Union.

#### Continuing and discontinued operations

The financial results of our business segments (as described on page 1) and of other activities are presented within continuing operations.

The results of the French Interconnector operations transferred to a fellow subsidiary of National Grid on 14 August 2006 are presented as discontinued operations. As a consequence, comparative results for this business for the year ended 31 March 2006 have been reclassified from continuing to discontinued operations.

# Measurement of financial performance and use of adjusted profit measures

In considering the financial performance of our businesses and segments, we analyse each of our primary financial measures of operating profit, profit before tax and profit for the year into two components, comprising firstly 'business performance' which excludes exceptional items and remeasurements and secondly 'exceptional items and remeasurements'. Exceptional items and remeasurements are excluded from the measures of business performance used by management to monitor financial performance as they are considered to distort the comparability of our reported financial performance from year to year.

Measures of business performance are referred to in this Annual Report as adjusted profit measures in order to clearly distinguish them from the comparable total profit measures of which they are a component. Adjusted operating profit, adjusted profit before tax and adjusted earnings differ from total operating profit, profit before tax and profit for the year respectively by the exclusion of exceptional items and remeasurements.

Exceptional items and remeasurements are items of income and expenditure that, in the judgment of management, should be disclosed separately on the basis that they are material, either by their nature or their size, and are relevant to an understanding of our financial performance. Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs or impairments of non-current assets, material changes in environmental provisions and gains or losses on disposals of businesses or investments. Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments. These fair values increase or decrease as a consequence of changes in financial indices and prices over which we have no control.

Adjusted profit measures are limited in their usefulness compared with the comparable total profit measures, as they exclude important elements of our underlying financial performance, namely exceptional items and remeasurements. We believe that in separately presenting financial performance in two components it is easier to read and interpret financial performance between periods, as adjusted profit measures are more comparable by excluding the distorting effect of exceptional items and remeasurements, and exceptional items and remeasurements are more clearly understood if separately identified and analysed. The presentation of these two components of financial performance is additional to, and not a substitute for, the comparable total profit measures presented.

Management uses adjusted profit measures as the basis for monitoring financial performance and in communicating financial performance to investors in external presentations and announcements of financial results. Internal financial reports, budgets and forecasts are primarily prepared on the basis of adjusted profit measures, although planned exceptional items, such as significant restructurings, are also reflected in budgets and forecasts. Management compensates for the limitations inherent in the use of adjusted profit measures through the separate monitoring and disclosure of exceptional items and remeasurements as a component of our overall financial performance.

#### **Operating financial performance**

	Years ended 31 March	
	2007	2006
Continuing operations	£m	£m
Revenue	2,018	1,888
Operating costs excluding		
exceptional items and remeasurements	(1,452)	(1,402)
Adjusted operating profit	566	486
Exceptional items	(7)	-
Total operating profit	559	486

The following tables set out the revenue, adjusted operating profit and operating profit by business segment.

Revenue by business segment

	Years ended 31 March	
	2007	2006
Continuing operations	£m	£m
Electricity Transmission	2,012	1,885
Other activities	14	31
Total segment revenues	2,026	1,916
Less: sales between business segments	(8)	(28)
Revenue	2,018	1,888

Segmental operating profit before exceptional items and remeasurements

	Years ended 3	Years ended 31 March	
	2007	2006	
Continuing operations	£m	£m	
Electricity Transmission	576	484	
Other activities	(10)	2	
Adjusted operating profit	566	486	

Segmental operating profit after exceptional items and remeasurements

	Years ended	Years ended 31 March	
	2007	2006	
Continuing operations	£m	£m	
Electricity Transmission	569	484	
Other activities	(10)	2	
Operating profit	559	486	

Details of the financial performance of business segments, including information on exceptional items and

remeasurements, are included in the business segment reviews on pages 20 to 23.

Revenue, operating costs and operating profit The movements in the year in revenue, operating costs and operating profit can be summarised as follows:

	-	Operating	Operating
	Revenue	costs	profit
Continuing operations	£m	£m	£m
2005/06 results	1,888	(1,402)	486
Add back 2005/06 exceptional			
items and remeasurements	-	-	-
2005/06 adjusted results	1,888	(1,402)	486
Electricity Transmission	127	(35)	92
Other activities	(17)	5	(12)
Sales between businesses	20	(20)	-
2006/07 adjusted results	2,018	(1,452)	566
2006/07 exceptional items			
and remeasurements	-	(7)	(7)
2006/07 results	2,018	(1,459)	559

Revenue was £130 million higher than in 2005/06, primarily as a result of higher Electricity Transmission revenue. Operating costs, excluding exceptional items and remeasurements, increased by £50 million as a result of higher operating costs in the Electricity Transmission business. As a consequence, adjusted operating profit was £80 million higher than 2005/06.

Net operating exceptional charges of £7 million in 2006/07 relate to restructuring costs, including the establishment of a UK shared services function and the transmission business process review. There were no exceptional charges in 2005/06.

As a result of the £80 million increase in adjusted operating profit, less the £7 million increase in operating exceptional charges and remeasurements, total operating profit increased by £73 million from 2005/06 to 2006/07.

# Earnings from continuing operations

Adjusted earnings

	Years ended 31 Marc	
	2007	2006
Continuing operations	£m	£m
Adjusted operating profit	566	486
Net finance costs excluding		
exceptional items and remeasurements	(135)	(140)
Adjusted profit before taxation	431	346
Taxation excluding taxation on		
exceptional items and remeasurements	(131)	(99)
Adjusted profit from continuing operations	300	247

Earnings

	Years ended 31 March	
	2007	2006
Continuing operations	£m	£m
Operating profit	559	486
Net finance costs	(144)	(139)
Profit before taxation	415	347
Taxation	(129)	(99)
Profit from continuing operations	286	248

#### Net finance costs

Net interest excluding exceptional finance costs and remeasurements decreased by £5 million from 2005/06 to 2006/07.

Exceptional finance costs and remeasurements Exceptional finance costs of £8 million in 2006/07 and £2 million in 2005/06 relate to the early repayment of debt.

Financial remeasurements relate to net losses on derivative financial instruments of  $\pounds$ 1 million, compared with net gains of  $\pounds$ 3 million in 2005/06.

## Taxation

A net charge of £129 million arose in 2006/07, compared with £99 million in 2005/06. This includes net tax credits in respect of exceptional items and remeasurements amounting to £2 million in 2006/07. The effective tax rate was 31% for 2006/07 and 29% for 2005/06.

Excluding the effect of net tax credits on exceptional items and remeasurements, the effective tax rate for 2006/07 and 2005/06 was 30% and 29% respectively, compared with a standard UK corporation tax rate of 30% for both years.

A reconciliation of the main components giving rise to the difference between the relevant effective tax rate and the UK standard corporation tax rate is shown in note 10 to the accounts.

#### Profit for the year from continuing operations

Profit for the year from continuing operations rose from £248 million in 2005/06 to £286 million in 2006/07 as a consequence of the above changes.

#### Adjusted profit measures

The following tables reconcile the adjusted profit measure to the corresponding total profit measure in accordance with IFRS.

a) Reconciliation of adjusted operating profit to total operating profit

	Years ended 31 March	
	2007	2006
Continuing operations	£m	£m
Adjusted operating profit	566	486
Exceptional operating items	(7)	-
Total operating profit	559	486

Adjusted operating profit is presented on the face of the Consolidated Income Statement, under the heading 'Operating profit – before exceptional items and remeasurements'. b) Reconciliation of adjusted profit before taxation to profit before taxation

	Years ended 31 March	
	2007	2006
Continuing operations	£m	£m
Adjusted profit before taxation	431	346
Exceptional operating items	(7)	-
Exceptional finance costs	(8)	(2)
Financial remeasurements	(1)	3
Total profit before taxation	415	347

Adjusted profit before taxation is presented on the face of the Consolidated Income Statement, under the heading 'Profit before taxation – before exceptional items and remeasurements'.

c) Reconciliation of adjusted earnings to earnings (profit for the year)

	Years ended	Years ended 31 March	
	2007	2006	
Continuing operations	£m	£m	
Adjusted earnings	300	247	
Exceptional operating items	(7)	-	
Exceptional finance costs	(8)	(2)	
Financial remeasurements	(1)	3	
Tax on exceptional items and remeasurements	2	-	
Earnings	286	248	

Adjusted earnings is presented on the face of the Consolidated Income Statement, under the heading 'Profit from continuing operations after taxation – before exceptional items and remeasurements'.

#### **Discontinued operations**

	Years ended	31 March
	2007	2006
	£m	£m
Revenue	27	77
Operating costs before exceptional items	(4)	(14)
Adjusted operating profit	23	63
Exceptional items	-	-
Operating profit	23	63
Taxation	(7)	(19)
Profit from discontinued operations	16	44
Gain on disposal of discontinued operations	33	-
Profit for the year	49	44

Discontinued operations comprise the French Interconnector operations which were transferred to a fellow subsidiary of National Grid on 14 August 2006.

The gain on disposal of  $\pounds$ 33 million arises from the excess of the transfer value over the carrying value of the assets concerned.

# Net profit for the year

Net profit from both continuing and discontinued operations was £335 million in 2006/07 compared with £292 million in 2005/06.

#### Cash flows

Cash flows from operating activities

Cash generated from continuing operations was  $\pounds789$  million in 2006/07 compared with  $\pounds869$  million in 2005/06.

After reflecting cash flows relating to discontinued operations and tax paid, net cash inflow from operating activities was  $\pounds 680$ million, compared with  $\pounds 630$  million in 2005/06. This included net corporate tax payments amounting to  $\pounds 142$  million in 2006/07 compared with  $\pounds 245$  million in 2005/06.

# Cash inflows from investing activities

Cash outflows from continuing operations investing activities increased from  $\pounds450$  million in 2005/06 to  $\pounds507$  million in 2006/07. This reflected increased purchases of property, plant and equipment and intangible fixed assets, which absorbed cash of  $\pounds507$  million compared with  $\pounds476$  million in 2005/06.

Cash flows in 2006/07 relating to discontinued operations comprised £128 million of disposal proceeds.

## Cash flows from financing activities

Net cash flows relating to financing activities changed from a net outflow of £177 million in 2005/06 to a £130 million inflow in 2006/07. This movement was primarily due to new net borrowings offset by equity dividends paid to shareholders. Payments to providers of finance, in the form of net interest and dividends, totalled £282 million in 2006/07 compared with £145 million in 2005/06. Net interest cash outflows increased from £145 million in 2005/06 to £162 million in 2006/07.

# Dividends

## Dividends in respect of each financial year

	2007	2006
	£m	£m
Interim	120	-

The table above shows the ordinary dividends paid or payable by National Grid Electricity Transmission. These dividends do not include any associated UK tax credit in respect of such dividends.

In accordance with IFRS, dividends are reported in the financial statements for the year in which they are approved.

# **Electricity Transmission**

# About the business

Our Electricity Transmission business comprises the following principal activities:

Electricity transmission owner	We own the electricity transmission system in England and Wales.
	This comprises approximately 4,479 miles of overhead line, about 420 miles of underground cable and 337 substations at 244 sites.
Electricity system operator	We are the Great Britain System Operator, responsible for managing the operations of both the England and Wales transmission system that we own and the two high-voltage electricity transmission networks in Scotland.
	Day-to-day operation of the Great Britain electricity transmission system involves the continuous real- time matching of demand and generation output, ensuring the stability and security of the power system and the maintenance of satisfactory voltage and frequency.

As electricity transmission owner, we own and maintain the physical assets, develop the networks to accommodate new connections and disconnections, and manage a programme of asset replacement and investment to ensure the long-term reliability of the networks.

As electricity system operator, we undertake a range of activities necessary for the successful, efficient delivery in realtime, of secure and reliable energy. This involves the continuous real-time balancing of supply and demand, and balancing services that include commercial arrangements with market participants that enable electricity demand or generation output to be varied.

The Company is the sole holder of an electricity transmission licence for England and Wales. This licence also covers our role as the Great Britain System Operator, in accordance with the British Electricity Trading and Transmission Arrangements (BETTA). We have a duty under the Electricity Act 1989 to develop and maintain an efficient, coordinated and economical system of electricity transmission and to facilitate competition in the supply and generation of electricity. Charges to users of the transmission networks comprise two principal elements: transmission network use of system charges in respect of the electricity transmission owner activity and balancing services use of system charges in respect of the electricity system operator activity. We collect these charges from all Great Britain transmission network users and make payments to the owners of the Scottish transmission networks for the element of the transmission network use of system charges that relate to their networks.

Ofgem sets price controls in respect of the amounts that can be charged by the owners and operators of electricity infrastructure in the UK. The last price controls for our electricity transmission activities ended on 31 March 2007, having commenced as five year price controls on 1 April 2001, that were then extended by one year. The new five-year price control periods for electricity transmission activities commenced on 1 April 2007.

# Price controls

The charges that we can make for access to our electricity transmission system are determined by a formula linked to the retail price index (RPI). Up until 31 March 2007, this was set at RPI -1.5%. This formula is based upon Ofgem's estimates of operating expenditure, capital expenditure and asset replacement, together with an allowed rate of return. The rate of return up until 31 March 2007 was set at a real pre-tax rate of 6.25% on our regulatory asset value for our electricity network.

Our regulatory asset value as of 31 March 2007 is estimated as  $\pounds 6.0$  billion ( $\pounds 5.6$  billion at March 2006).

Where Ofgem determines that our capital investment is efficiently invested, we obtain a rate of return on that investment. The new price control allows a return of 4.4% post tax real rate of return on our regulatory asset value.

We are subject to an incentive scheme based on the reliability of the electricity transmission network in England and Wales. This is based on achieving reliability in excess of 99.9999%. For 2006/07, there was the potential to earn additional revenue up to 1% if loss of supply is less than 248 MWh. For loss of supply in excess of 274 MWh, up to a collar of 653 MWh, we could potentially lose up to 1.5% of revenue. For 2007/08 an identical incentive scheme is in place.

Our electricity system operation has incentive schemes where, if we operate our network more efficiently than Ofgem's forecasts, we can increase our revenues. We have an external cost scheme that covers the costs incurred in balancing the system. We also have an internal cost incentive scheme that covers the internal costs of the system operator function. Our electricity system operator external incentive, the Balancing Services Incentive Scheme (BSIS), has historically been agreed on an annual basis. For the 2006/07 scheme, we decided not to accept Ofgem's proposals for the BSIS target. We considered that neither of Ofgem's external proposals offered an appropriate balance of risk and reward. Normal arrangements for the operation of the system and management of payments continued, but without a financial incentive on National Grid Electricity Transmission. We are at all times obligated under our transmission licence to operate the system in an economic and efficient manner. For 2007/08, we have accepted a cost target of £430 million to £445 million. We retain 20% of any cost performance under this target deadband, up to a cap of £10 million and we incur 20% of any cost outturn above the deadband, up to a collar of £10 million.

# Current and future developments

In addition to the current and future developments described on page 3, the following developments are relevant to the Electricity Transmission business.

We continue to work with the Government and Ofgem to make possible the necessary investments in the electricity transmission network to support the development of renewable energy projects. The final proposals from Ofgem for transmission investment for renewable generation recognised the need to invest in our networks to accommodate renewables and together with the transmission price control, funding costs for £350 million of investment will be allocated to our electricity transmission owner activity allowable revenue for the upgrade of the Anglo-Scottish interconnector and associated works (conditional on the satisfactory outcome of key planning consents). At this time, access is being sought by approximately 12 GW of renewable generation consisting of 165 projects, each with connection agreements in Scotland. For England and Wales connection offers have been made to an additional 5 GW of renewable generation.

# Performance during the year

The winter of 2006/07 saw demand from the electricity transmission network in England and Wales hit a peak of 52.1 GW. This compares with 53.7 GW for 2005/06. The total amount of electricity transmitted for 2006/07 was 303,721 GWh compared with 312,339 GWh for 2005/06.

Descriptions of our progress against our overall objectives in the areas of performance, growth, talent, relationships (including customer service) and responsibility are set out on pages 4 to 7. We include below further information specific to Electricity Transmission with respect to our performance, growth and customer service objectives.

#### Performance

Our progress against our operating objectives during the year, in addition to those described on page 5, includes the following:

Objective	Performance
Reliability	Average annual availability of our electricity transmission network in 2006/07 was 95.02%, compared with 95.09% in 2005/06. Reduced availability reflects the increased amount of asset replacement activity to ensure the reliability of the network for years to come.
	System availability at winter peak demand was 98.2% in 2006/07 and 97.9% in 2005/06.
Efficiency	We have been undertaking a number of internal business process reviews to seek out further savings without compromising our other objectives.
	Efficiency is reflected in our financial performance, which is discussed below.
Financial performance	Adjusted operating profit of £566 million is 16% higher than 2005/06. This is discussed in further detail in the financial results sections following.

# Growth

Investment

Investment in electricity transmission systems is, by its nature, variable and is largely driven by changing sources of supply and asset replacement requirements. Our electricity transmission licence also obliges us to provide connections and capacity upon request.

The bulk of the current UK electricity transmission network was installed during the 1960s and 1970s, with main plant asset lives typically of between 40 and 50 years. We have increased our level of investment as, over the next few years, we replace parts of our electricity network as these assets become due for renewal. This, together with work required to meet changing supply sources, means that the Electricity Transmission business has embarked on a significant increase in investment and network renewal.

Capital investment in the replacement, reinforcement and extension of the UK electricity transmission systems in 2006/07 was £606 million compared with £530 million in 2005/06.

In addition, in 2006/07, 48% or £290 million (2005/06: 50% or £265 million) of electricity transmission capital expenditure was related to asset replacement, reflecting the increasing need to replace transmission network assets, many of which were commissioned in the 1960s.

	2007	2006
	£m	£m
Property, plant & equipment	594	528
Intangible	12	2
Capital investment	606	530

#### **Financial results**

The results for the UK electricity transmission segment for the years ended 31 March 2007 and 2006 were as follows:

	Years ended 31 March	
	2007	2006
	£m	£m
Revenue	2,012	1,885
Operating costs excluding		
exceptional items and remeasurements	(1,436)	(1,401)
Adjusted operating profit	576	484
Exceptional items	(7)	-
Total operating profit	569	484

The principal movements between 2005/06 and 2006/07 can be summarised as follows:

	Revenue	Operating costs	Operating profit
	£m	£m	£m
2005/06 results	1,885	(1,401)	484
Add back 2005/06 exceptional items	-	-	-
2005/06 adjusted results	1,885	(1,401)	484
Allowed revenues	106	(3)	103
Timing on recoveries	(36)	-	(36)
Depreciation and amortisation	-	15	15
Other	57	(47)	10
2006/07 adjusted results	2,012	(1,436)	576
2006/07 exceptional items	-	(7)	(7)
2006/07 results	2,012	(1,443)	569

Revenue, increased by £127 million in 2006/07 compared to 2005/06 driven by an £85 million increase in electricity transmission owner revenue, from the regulatory settlement with Ofgem for the extension of the previous price control for 2006/07, a 6% increase in real terms. The balance of the increase arose from higher incentivised costs associated with balancing the electricity system, which flow through to revenue, partly offset by unfavourable relative timing impacts on revenue recoveries, with repayment in 2006/07 of amounts over-recovered in 2005/06.

Operating costs, excluding exceptional items and remeasurements, increased by £35 million in 2006/07 compared to 2005/06. This reflected higher incentivised BSIS costs, resulting from higher response and constraint costs, partly offset by lower margin costs, and higher expenditure relating to tower foundations and steelwork (in future periods this expenditure will be remunerated as part of the regulatory asset base). These increases were partly offset by an £15 million reduction in transmission owner depreciation and amortisation due to the absence of accelerated depreciation charges and early asset write-offs which arose in 2005/06.

The £92 million increase in electricity transmission adjusted operating profit comparing 2006/07 with 2005/06 reflects the movements in revenue and operating costs, excluding exceptional items, as described above.

The £7 million exceptional charge in 2006/07 relates to the establishment of a shared services function and the implementation of a review of our business processes.

# Non-regulated businesses and corporate activities

# About other activities

Our Non-regulated business together with corporate activities, are reported within other activities. They include contracting activities, provision of support services to other National Grid businesses and corporate overheads that are not borne by individual businesses.

# Performance during the year

# **Financial results**

The results for other activities for the years ended 31 March 2007 and 2006 were as follows:

	Years ended 31 Marc	
	2007	2006
	£m	£m
Revenue	14	31
Operating costs excluding		
exceptional items and remeasurements	(24)	(29)
Adjusted operating (loss)/profit	(10)	2
Exceptional items	-	-
Total operating (loss)/profit	(10)	2

The principal movements between 2005/06 and 2006/07 can be summarised as follows:

	Revenue	Operating costs	Operating profit
	£m	£m	£m
2005/06 results	31	(29)	2
Add back 2005/06 exceptional items	-	-	-
2005/06 adjusted results	31	(29)	2
Other	(17)	5	(12)
2006/07 adjusted results	14	(24)	(10)
2006/07 exceptional items	-	-	-
2006/07 results	14	(24)	(10)

Revenue for other activities has fallen by £17 million from 2005/06 to 2006/07. With a reduction of £5 million in operating costs before exceptional items and remeasurements, this has resulted in a £12 million reduction in adjusted operating profit compared to 2005/06.

# **Discontinued operations**

# About discontinued operations

Discontinued businesses comprise the results of our French Interconnector operations, which were transferred to a fellow subsidiary of National Grid plc on 14 August 2006.

# Performance during the year Financial performance

	Years ended 31 March	
	2007	2006
	£m	£m
Revenue	27	77
Operating costs excluding		
exceptional items and remeasurements	(4)	(14)
Adjusted operating profit	23	63
Exceptional items	-	-
Total operating profit	23	63

The lower operating profit in 2006/07 compared to 2005/06 reflects that 2006/07 only includes operating results for the period to 14 August 2006.

# Financial position and financial management

# Going concern

Having made enquiries, the Directors consider that the Company and its subsidiaries have adequate resources to continue in business for the foreseeable future and that it is therefore appropriate to adopt the going concern basis in preparing the accounts.

# Financial position

# Balance sheet

Our balance sheet at 31 March 2007 can be summarised as follows:

			Net
	Assets	Liabilities	assets
	£m	£m	£m
Property, plant and equipment			
and non-current intangible assets	4,858	-	4,858
Other non-current assets and liabilities	15	(147)	(132)
Current assets and liabilities	532	(858)	(326)
Post retirement obligations	-	(488)	(488)
Deferred tax	-	(647)	(647)
Held for sale	23	(4)	19
Total before net debt	5,428	(2,144)	3,284
Net debt	847	(3,794)	(2,947)
Total as at 31 March 2007	6,275	(5,938)	337
Total as at 31 March 2006	5,178	(5,046)	132

The increase in net assets from £132 million at 31 March 2006 to £337 million at 31 March 2007 resulted from the profit from continuing operations of £286 million, the profit for the year from discontinued operations of £49 million, conversion of preference shares into equity shares of £44 million and other movements in equity of £8 million, partially offset by net expenses recognised directly in equity of £62 million and dividends paid of £120 million.

# Net debt and gearing

Net debt decreased by £15 million from £2,962 million at 31 March 2006 to £2,947 million at 31 March 2007.

The composition of net debt at 31 March 2007 is shown in note 31(c) to the accounts.

Gearing at 31 March 2007 and 31 March 2006, calculated as net debt at that date expressed as a percentage of net debt plus net assets shown in the balance sheet, amounted to 47% and 49% respectively. By comparison, the gearing ratio, adjusted for the inclusion of regulated businesses at their estimated regulatory asset values (adjusted gearing ratio), amounted to 41% at 31 March 2007 compared with 43% 31 March 2006.

We believe this adjusted ratio is a more relevant measure of gearing than one based on book values alone, because the book values do not reflect the economic value of the regulated business assets. A reconciliation of the adjustments necessary to calculate adjusted net assets is shown in the table below:

	2007	2006
	£m	£m
Net assets per balance sheet	337	132
Adjustments for regulatory asset values	1,244	1,124
Deferred tax	(373)	(337)
Adjusted net assets	1,208	919

## Equity shareholders' funds

Equity shareholders' funds rose from £132 million at 31 March 2006 to £337 million at 31 March 2007. The increase was mainly explained by the retained profit for the year to 31 March 2007 of £215 million (including the profit on disposal of business of £33 million) and the conversion of preference shares to equity shares of £44 million, partially offset by net other recognised expense of £62 million, comprising actuarial losses, net gains on cash flow hedges and tax thereon.

# Liquidity and treasury management Cash flow

Cash flows from our operations are largely stable over a period of years, but they do depend on the timing of customer payments. Our electricity transmission operations are subject to multi-year price control agreements with the regulator, Ofgem. Significant changes in volumes, for example as a consequence of weather conditions, can affect cash inflows in particular, with abnormally mild or extreme weather driving volumes down or up respectively. Subject to this, we have essentially stable cash flows.

# Cash flow forecasting

Both short- and long-term cash flow forecasts are produced frequently to assist in identifying our liquidity requirements.

These forecasts are supplemented by a financial headroom position, details of which are supplied to the Finance Committee of the Board of National Grid plc regularly to demonstrate funding adequacy for at least a 12 month period. We also maintain a minimum level of committed facilities in support of that objective.

# Credit facilities and unutilised Commercial Paper and Medium Term Note Programmes

We have both committed and uncommitted facilities that are available for general corporate purposes. At 31 March 2007, National Grid Electricity Transmission plc had a US\$1.0 billion US Commercial Paper Programme (unutilised) and a US\$1.0 billion Euro Commercial Paper Programme (unutilised); and National Grid Electricity Transmission plc and National Grid plc had a joint Euro Medium Term Note Programme of €12 billion (€3.2 billion unissued).

At 31 March 2007, the Company had £450 million of long term committed facilities (undrawn) and around £500 million of uncommitted borrowing facilities (undrawn).

Note 24 to the accounts shows the maturity profile of undrawn committed borrowing facilities in sterling as at 31 March 2007.

#### **Regulatory restrictions**

As part of our regulatory arrangements, our operations are subject to a number of restrictions on the way we can operate. These include a regulatory 'ring-fence' that require us to maintain adequate financial resources and restricts our ability to transfer funds or levy charges between the Company and other companies in the National Grid group of companies.

# **Treasury policy**

The funding and treasury risk management for National Grid Electricity Transmission is carried out on its behalf by a central department operating under policies and guidelines approved by the Board of National Grid plc. The Finance Committee, a committee of the Board of National Grid plc, is responsible for regular review and monitoring of treasury activity and for approval of specific transactions, the authority for which may be delegated. National Grid plc has a Treasury function that raises funding and manages interest rate and foreign exchange rate risk for National Grid Electricity Transmission.

There is a separate financing programme for National Grid Electricity Transmission. The Finance Committees of both National Grid and of National Grid Electricity Transmission approve all funding programmes.

The Treasury function is not operated as a profit centre. Debt and treasury positions are managed in a non-speculative manner, such that all transactions in financial instruments or products are matched to an underlying current or anticipated business requirement.

The use of derivative financial instruments is controlled by policy guidelines set by the Board of National Grid plc. Derivatives entered into in respect of gas commodities are used in support of the business' operational requirements and the policy regarding their use is explained below.

We had borrowings outstanding at 31 March 2007 amounting to  $\pounds$ 3,728 million (31 March 2006:  $\pounds$ 2,990 million). The table in note 24 shows the expected maturity of these borrowings.

Appropriate committed facilities are in place, such that we believe that the maturing amounts in respect of our contractual obligations, as shown in 'Commitments and Contingencies', can be met from these facilities, operating cash flows and other refinancings that we reasonably expect to be able to secure in the future. Our financial position and expected future operating cash flows are such that we can borrow on the wholesale capital and money markets and most of our borrowings are through public bonds and commercial paper.

We place surplus funds on the money markets, usually in the form of short-term fixed deposits that are invested with approved banks and counterparties. Details relating to cash, short-term investments and other financial assets at 31 March 2007 are shown in notes 22 and 23 to the accounts. As of 31 March 2007, the long-term senior unsecured debt and short-term debt credit ratings respectively provided by Moody's, Standard & Poor's (S&P) and Fitch were as follows:

Moody's	A2/P1
Standard & Poor's (S&P)	A/A1
Fitch	A/F2

In connection with the proposed acquisition of KeySpan Corporation by National Grid, our ratings have been moved to 'creditwatch with negative implications' by S&P. Moody's have placed our ratings on 'review for downgrade' and Fitch have maintained our ratings as 'stable'.

It is a condition of the regulatory ring-fence around the Company that it uses reasonable endeavours to maintain an investment grade credit rating. At these ratings, we should have good access to the capital and money markets for future funding when necessary.

The main risks arising from our financial activities are set out below, as are the policies for managing these risks, which are agreed and reviewed by the Board of National Grid and the Finance Committee of that Board.

#### Refinancing risk management

The Board of National Grid plc controls refinancing risk mainly by limiting the amount of financing obligations (both principal and interest) arising on borrowings in any financial year. This policy is intended to prevent National Grid and its subsidiaries from having an excessively large amount of debt to refinance in a given time-frame.

#### Interest rate risk management

Our interest rate exposure arising from borrowings and deposits is managed by the use of fixed and floating rate debt, interest rate swaps, swaptions and forward rate agreements. Our interest rate risk management policy is to seek to minimise total financing costs (being interest costs and changes in the market value of debt) subject to constraints so that, even with large movements in interest rates, neither the interest cost nor the total financing cost can exceed pre-set limits. Some of our bonds in issue are index-linked, that is their cost is linked to changes in the UK Retail Price Index (RPI). We believe that these bonds provide a good hedge for revenues and our regulatory asset values that are also RPI-linked under our price control formulae.

The performance of the Treasury function in interest rate risk management is measured by comparing the actual total financing costs of our debt with those of a passively-managed benchmark portfolio. More information on the interest rate profile of our debt is included in note 19 to the accounts.

## Foreign exchange risk management

We have a policy of hedging certain contractually committed foreign exchange transactions over a prescribed minimum size. This covers a minimum of 75% of such transactions expected to occur up to six months in advance and a minimum of 50% of transactions six to twelve months in advance. Cover generally takes the form of forward sale or purchase of foreign currencies and must always relate to underlying operational cash flows.

#### Counterparty risk management

Counterparty risk arises from the investment of surplus funds and from the use of derivative instruments. The Finance Committee of National Grid plc has agreed a policy for managing such risk, which is controlled through credit limits, approvals and monitoring procedures. Where multiple transactions are entered into with a single counterparty, a master netting arrangement can be put in place to reduce our exposure to credit risk of that counterparty. At the present time, we use standard International Swap Dealers Association (ISDA) documentation, which provides for netting in respect of all transactions governed by a specific ISDA agreement with a counterparty, when transacting interest rate and exchange rate derivatives.

# Derivative financial instruments held for purposes other than trading

As part of our business operations, we are exposed to risks arising from fluctuations in interest rates and exchange rates. We use financial instruments, including derivatives, to manage exposures of this type and they are a useful tool in reducing risk. Our policy is not to use derivatives for trading purposes. Derivative transactions can, to varying degrees, carry both counterparty and market risk.

We enter into interest rate swaps to manage the composition of floating and fixed rate debt and so hedge the exposure of borrowings to interest rate movements. In addition, we enter into bought and written option contracts on interest rate swaps. These contracts are known as swaptions. We also enter into foreign currency swaps to manage the currency composition of borrowings and so hedge the exposure to exchange rate movements. Certain agreements are combined foreign currency and interest rate swap transactions. Such agreements are known as cross-currency swaps.

We enter into forward rate agreements to hedge interest rate risk on short-term debt and money market investments. Forward rate agreements are commitments to fix an interest rate that is to be paid or received on a notional deposit of specified maturity, starting at a future specified date.

More details on derivative financial instruments are provided in note 18 to the accounts.

# Valuation and sensitivity analysis

We calculate the fair value of debt and derivative instruments by discounting all future cash flows by the market yield curve at the balance sheet date. The market yield curve for each currency is obtained from external sources for interest and foreign exchange rates. In the case of instruments that include options, the Black's variation of the Black-Scholes model is used to calculate fair value.

The valuation techniques described above for interest rate swaps and currency swaps are a standard market methodology. These techniques do not take account of the credit quality of either party, but this is not considered to be a significant factor, unless there is a material deterioration in the credit quality of either party. In relation to swaptions, we only use swaptions for hedging purposes with a European style exercise. As a consequence, the Black's variation of the Black-Scholes model is considered to be sufficiently accurate for the purpose of providing fair value information in relation to these types of swaptions. More sophisticated valuation models exist but we do not believe it is necessary to employ these models, given the extent of our activities in this area.

For debt and derivative instruments held, we utilise a sensitivity analysis technique to evaluate the effect that changes in relevant rates or prices will have on the market value of such instruments.

Details of the sensitivity of our income statement and equity to changes in the UK Retail Prices Index and UK interest rates are set out in note 19(d). Under the assumptions set out in note 19(d) a 0.5% change in the UK Retail Prices Index would affect the income statement by £8 million, but would have no effect on equity, while a 0.5% change in UK interest rates would affect the income statement by £2 million and equity by £3 million.

# Commodity contracts

# Commodity trading

We have entered into electricity options, pursuant to the requirement to stabilise the electricity market in Great Britain through the operation of the British Electricity Trading and Transmission Arrangements (BETTA). The options are for varying terms and have been entered into so that we have the ability to deliver electricity as required to meet our obligations under our electricity transmission licence. We have not and do not expect to enter into any significant derivatives in connection with our BETTA role.

# Commitments and contingencies

Commitments and contingencies outstanding at 31 March 2007 and 2006 are summarised in the table below:

	2007 £m	2006 £m
Future capital expenditure		
contracted but not provided for	665	337
Total operating lease commitments	77	28
Other commitments and contingencies	19	19

Information regarding obligations under pension and other postretirement benefits is given below under the heading 'Retirement arrangements'.

We propose to meet all of our commitments from operating cash flows, existing credit facilities, future facilities and other financing that we reasonably expect to be able to secure in the future.

# Details of material litigation as at 31 March 2007

We were not party to litigation that we considered to be material at 31 March 2007.

# Retirement arrangements

The substantial majority of our employees are members of the National Grid Electricity Group of the Electricity Supply Pension Scheme, (the Scheme).

The Scheme is a defined benefit scheme and is closed to new entrants. New employees are offered membership of the defined contribution section of the National Grid UK Pension Scheme, which is operated by Lattice Group plc, a fellow subsidiary of National Grid.

#### Net pension and other post-retirement obligations

Net pension obligations at 31 March 2007 included in the balance sheet were £488 million compared with £390 million at 31 March 2006. This comprised the present value of funded obligations of £1,812 million and unfunded obligations of £12 million, less plan assets at fair value of £1,336 million (2006: £1,711 million and £13 million, less £1,334 million respectively).

There are no post-retirement obligations other than pensions.

The total net pension and other post-retirement obligations of  $\pounds$ 488 million at 31 March 2007 (2006: £390 million) is calculated in accordance with IFRS. Net of deferred tax, these obligations amounted to £342 million (2006: £273 million).

The increase of £98 million in the total net pension and other post-retirement obligations during 2006/07 arose from actuarial losses of £93 million, a £20 million increase in obligations from service costs and £4 million of other movements partly offset by expected returns on plan assets less interest on obligations of £1 million and employer contributions of £18 million.

The above amounts differ from the actuarial valuations used to calculate the amounts we need to pay into pension and other post-retirement pension schemes, details of which are described below.

#### Actuarial valuation and Scheme funding

The actuarial valuation of the Scheme at 31 March 2004 was completed during the year ended 31 March 2005 and revealed a pre-tax deficit of  $\pounds 272m$  (£190m net of tax) on the basis of the funding assumptions adopted by the actuary.

It has been agreed that no funding of the deficit identified in the 2004 actuarial valuation will need to be provided to the Scheme until the outcome of the actuarial valuation at 31 March 2007 is known. At this point, we will pay the gross amount of any deficit up to a maximum amount of £68 million (£48 million net of tax) into the Scheme. Until the 31 March 2007 actuarial valuation has been completed, we have arranged for banks to provide the trustees of the Scheme with letters of credit. The main conditions under which these letters of credit could be drawn relate to events which would imperil the interests of the Scheme, such as National Grid Electricity Transmission plc becoming insolvent or the failure to make agreed payments into the fund.

Employer cash contributions for the ongoing cost of the Scheme are currently being made at a rate of 13.1% of pensionable payroll.

# Related party transactions

We provide services to and receive services from related parties. In the year ended 31 March 2007, we charged  $\pounds 5$ million and received charges of  $\pounds 14$  million from related parties (other than Directors and key managers), compared with  $\pounds 1$ million and  $\pounds 15$  million respectively in 2005/06.

Further information relating to related party transactions is contained within note 32 to the accounts. Details of key management compensation and amounts paid to Directors are included within notes 6(c) and 7 to the accounts respectively.

# Accounting policies

# Basis of accounting

The consolidated financial statements present our results for the years ended 31 March 2007 and 2006 and our financial position as at 31 March 2007 and 2006. They have been prepared using the accounting policies shown, in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union.

# Choices permitted under IFRS

Since 1 April 2005 we have presented our consolidated financial statements in accordance with IFRS. We were required to make a number of choices on the adoption of IFRS and in addition we continue to choose certain options that are available within accounting standards.

The principal choices made on the adoption of IFRS, which cannot be changed, were as follows:

Option	Choice adopted
Transition date	Our opening IFRS balance sheet was established as at 1 April 2004. We used certain balances in our previous UK GAAP financial statements as the basis for our opening IFRS balance sheet.
Business combinations	Business combinations prior to 1 April 2004 were not changed retrospectively.
Financial instruments	We adopted IAS 39 on 1 April 2005. As a consequence the closing balances at 31 March 2005 are presented using different accounting policies for financial instruments from those used for 2005/06 and 2006/07.
Carrying value of assets at transition	In most cases we used brought forward depreciated cost, as adjusted for changes in accounting policies to conform with IFRS, to be the opening carrying value under IFRS.
Share-based payments	We recognised all active grants retrospectively.
Cumulative translation differences	We chose to present cumulative translation differences arising since 1 April 2004 only.

Significant choices that we continue to make on an ongoing basis include the following:

Option	Choice adopted
Presentation formats	We use the nature of expense method for our income statement and total our balance sheet to net assets and total equity.
	In the income statement, we present subtotals of total operating profit, profit before tax and profit from continuing operations together with additional subtotals excluding exceptional items and remeasurements. Exceptional items and remeasurements are presented on the face of the income statement.
Pensions	We recognise actuarial gains and losses each year in the statement of recognised income and expense.
Capitalised interest	We capitalise interest into the cost of assets that we construct.

Capital contributions	Contributions received towards capital expenditure are recorded as deferred income and amortised in line with the depreciation on the associated asset.
Financial instruments	We normally opt to apply hedge accounting in most circumstances where this is permitted.
Use of UK GAAP We have not adopted IFRS and so continue to use or IFRS in individual accounts UK GAAP in the individual financial statements of National Grid Electricity Transmission plc and of its UK subsidiary companies.	

# Segmental reporting

In addition to presenting the consolidated financial results and financial position in the financial statements, we provide a breakdown of those results and balances into our business segments. The presentation of segment information is based on management responsibilities that existed at 31 March 2007. We report one segment, Electricity Transmission, with Nonregulated businesses and corporate activities reported under Other activities. Geographical segments are not reported as our activities are all within the UK. Discontinued operations include the results of the French Interconnector transferred to a fellow subsidiary of National Grid on 14 August 2006.

# Critical accounting policies

The application of accounting principles requires us to make estimates, judgments and assumptions that may affect the reported amounts of assets, liabilities, revenue and expenses and the disclosure of contingent assets and liabilities in the accounts. On an ongoing basis, we evaluate our estimates using historical experience, consultation with experts and other methods that we consider reasonable in the particular circumstances to ensure compliance with IFRS. Actual results may differ significantly from our estimates, the effect of which is recognised in the period in which the facts that give rise to the revision become known.

Certain accounting policies have been identified as critical accounting policies, as these policies involve particularly complex or subjective decisions or assessments. The discussion of critical accounting policies below should be read in conjunction with the description of our accounting policies set out in our consolidated financial statements.

Our critical accounting policies and accounting treatments are considered to be:

Estimated asset economic lives	The reported amounts for amortisation of intangible fixed assets and depreciation of property, plant and equipment can be materially affected by the judgments exercised in determining their estimated economic lives.
	Intangible asset amortisation and depreciation of property, plant and equipment amounted to $\pounds 23$ million and $\pounds 226$ million respectively in 2006/07 and $\pounds 22$ million and $\pounds 242$ million respectively in 2005/06.

environmental liabilities.

Carrying value of assets and potential for impairments	The carrying value of assets recorded in the consolidated balance sheet could be materially reduced if an impairment were to be assessed as being required. Our total assets at 31 March 2007 were £6,275 million, including £4,793 million of property, plant and equipment and £65 million of other intangible assets.	Pensions	Pensions obligations recorded in the balance sheet are calculated actuarially using a number of assumptions about the future, including inflation, salary increases, length of service and pension and investment returns, together with the use of a discount rate based on corporate bond yields to calculate the present value of the obligation.
	Impairment reviews are carried out when a change in circumstance is identified that indicates an asset might be impaired. An impairment review involves calculating either or both of the fair value or the	_	The selection of these assumptions can have a significant impact on both the pension obligation recorded in the balance sheet and on the net charge recorded in the income statement.
	value-in-use of an asset or group of assets and comparing with the carrying value in the balance sheet. These calculations involve the use of assumptions as to the price that could be obtained for, or the future cash flows that will be generated by, an asset or group of assets, together with an appropriate discount rate to apply to those cash	Assets held for sale and discontinued operations	At 31 March 2006, the transfer of French Interconnector assets did not meet the criteria to be classified as assets held for sale. On 14 August 2006, these criteria were met and the assets and liabilities of the business were immediately transferred on that date.
Revenue	flows.		The results of these operations are classified as discontinued operations.
accruals	services supplied to customers between the date of the last meter reading and the year end. Changes to the estimate of the transmission services supplied during this period would have an impact on our reported results. Our estimates of unbilled revenues amounted to £106 million at 31 March 2007 compared with £140	The determination of the date that the transfer met the criteria to be classified as assets held for sale is a matter of judgment by management, with consequential impact on balance sheet presentation and the amount recorded for	
		Exceptional	•
Assets and liabilities carried at fair value	million at 31 March 2006. Certain assets and liabilities, principally financial investments and derivative financial instruments, are carried in the balance sheet at their fair value rather than historical cost.	items and remeasure- ments	of income and expenditure that, in the judgment of management, should be disclosed separately on the basis that they are material, either by their nature or their size, to an understanding of our
	The fair value of financial investments is based on market prices, as are those of derivative financial instruments where market prices exist. Other derivative financial instruments are valued using financial models, which include judgments on, in particular, future movements in exchange and interest rates as well as equity prices.		financial performance between periods. Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs or impairments of non-current assets, material changes in environmental provisions, gains or losses on disposals of businesses or
Hedge accounting	We use derivative financial instruments to hedge certain economic exposures arising from movements in exchange and interest rates or other factors that could affect either the value of our assets or liabilities or affect our future cash flows.		investments. Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments. These fair values increase or decrease as a consequence of changes in financial indices and prices over which we have no control.
	Movements in the fair values of derivative financial instruments may be accounted for using hedge accounting where we meet the relevant eligibility, documentation and effectiveness testing requirements. If a hedge does not meet the strict criteria for hedge accounting, or where there is ineffectiveness or partial ineffectiveness, then the movements will be recorded in the income statement immediately instead of being recognised in the Statement of Recognised Income and Expense or by being offset by adjustments to the carrying value of debt.	Provisions	Provision is made for liabilities that are uncertain in estimates. These include provisions for the cost of environmental restoration and remediation, restructuring and employer and public liability claims.
			Calculations of these provisions are based on estimated cash flows relating to these costs, discounted at an appropriate rate where the impact of discounting is material. The total costs and timing of cash flows relating to environmental liabilities are based on management estimates supported by the use of external consultants.
			At 31 March 2007, we have recorded provisions totalling £15 million (2006: £20 million), including £4 million (2006: £8 million) in respect of

Tax estimates	Our tax charge is based on the profit for the year and tax rates in effect. The determination of
	appropriate provisions for taxation requires us to
	take into account anticipated decisions of tax
	authorities and estimate our ability to utilise tax
	benefits through future earnings and tax planning.
	Our estimates and assumptions may differ from
	future events.

In order to illustrate the impact that changes in assumptions could have on our results and financial position, the following sensitivities are presented:

Asset useful economic lives	An increase in the useful economic lives of assets of one year on average would reduce our annual depreciation charge on property, plant and equipment by $\pounds$ 7 million and our annual amortisation charge on intangible assets by $\pounds$ 3 million.
Revenue accruals	A 10% change in our estimate of unbilled revenues at 31 March 2007 would result in an increase or decrease in our recorded net assets and profit for the year by approximately £7 million net of tax.
Assets carried at fair value	A 10% change in assets and liabilities carried at fair value would result in an increase or decrease in the carrying value of derivative financial instruments of £1 million.
Hedge accounting	If the gains and losses arising on derivative financial instruments during the year ended 31 March 2007 had not achieved hedge accounting then the profit for the year would have been £34 million lower than that reported net of tax and net assets would have been £37 million lower.
Provisions	A 10% change in the estimates of future cash flows estimated in respect of provisions for liabilities would result in an increase or decrease in net assets of approximately £1 million.

# Accounting developments IFRS accounting standards and interpretations adopted in 2006/07

In preparing our consolidated financial statements for 2006/07, we have complied with International Financial Reporting Standards, International Accounting Standards and interpretations applicable for periods beginning on or after 1 April 2006. The following amendments to standards and interpretations were adopted during 2006/07, none of which resulted in a material change to our consolidated results, assets or liabilities in 2006/07 or in those of previous periods.

Leases	International Financial Reporting Interpretations Committee (IFRIC) 4 on leases provides guidance on determining when other forms of contractual arrangements should also be accounted for as leases.
Financial instruments disclosures	IFRS 7 on financial instruments disclosures replaces the disclosure requirements of IAS 32 and provides additional qualitative and quantitative disclosures on the risks arising from financial instruments.

Financial instruments	Amendments to IAS 39, IFRS 4, and IAS 21 allow for financial liabilities to be designated as fair value through profit and loss in certain circumstances, for certain financial guarantees to be recorded in the balance sheet at their fair value and permitted inter- company exchange gains and losses to be taken to equity reserves on consolidation in certain circumstances.
Other interpretations	IFRIC 5, IFRIC 6 and IFRIC 7 contain guidance on accounting for decommissioning, restoration and environmental funds, for waste electrical and electronic equipment and for subsidiaries in hyperinflationary economies.

# Forthcoming changes in IFRS

The following accounting standards and interpretations have not yet been adopted, but are expected to be adopted in future periods.

Segment reporting	IFRS 8 on segment reporting changes the requirements for segmental reporting. Assuming that it is adopted by European Union, it will apply with effect from 1 April 2009. If IFRS 8 had been adopted in 2006/07, there would have been no change in business segments reported.
Service concessions	IFRIC 12 on service concessions, effective from 1 April 2008, requires assets operated on behalf of a public authority as a concession, where the asset reverts back to the public authority at the conclusion of the arrangement, to be recognised as a financial or intangible asset, depending on whether income is recovered from the public authority or from users. This is not expected to affect the majority of our assets and liabilities. However, we have not yet completed our assessment of this interpretation, so it is possible that there may be an impact on our assets and liabilities as a consequence of the adoption of this interpretation.
Borrowing costs	An amendment of IAS 23 on borrowing costs will require interest to be capitalised into the cost of assets we construct. We already adopt this policy and so this will have no impact.
Other interpretations	IFRIC 8, IFRIC 9, IFRIC 10 and IFRIC 11 contain guidance on accounting for share-based exchange transactions, embedded derivatives, impairments in half yearly reports and share-based payments. These interpretations are not expected to have a material impact on our results, assets or liabilities.

# **Directors' Report**

# **Board of Directors**

#### Nick Winser (46)

Appointed to the Board of the Company in 2003, as Chief Executive, he is also Executive Director of National Grid plc responsible for transmission. He was previously Chief Operating Officer of the US transmission business of National Grid Transco plc. He joined the Company in 1993, becoming Director of Engineering in 2001. Prior to this, he had been with Powergen since 1991 as principal negotiator on commercial matters, having joined the Central Electricity Generating Board in 1983 where he served in a variety of technical engineering roles.

#### Andy Chapman (50)

Appointed to the Board of the Company in November 2004, as Finance Director, he is also Director of Finance, Transmission, within National Grid plc. Prior to this, he was Financial Controller of National Grid plc, following 5 years overseas in joint ventures, where he spent 2 years as Chief Financial Officer, Intelig Telecomunicacoes, in Brazil and 3 years in Zambia with the Copperbelt Energy Corporation as Finance Director and, subsequently, Chief Executive Officer. He joined the Company in 1992 and is a qualified accountant.

#### Steve Holliday (50)

Appointed to the Board of the Company in 2001, he is also Chief Executive of National Grid plc. He was formerly an Executive Director of British Borneo Oil and Gas. Previously, he spent 19 years with the Exxon group, where he held senior positions in the international gas business and managed major operational areas such as refining and shipping. His international experience includes a four-year spell in the US. He also developed business opportunities in countries as diverse as China, Australia, Japan, Brazil and the former Soviet Union. He is a Non-executive Director of Marks and Spencer Group plc.

# Steve Lucas (53)

Appointed to the Board of the Company in 2003, he is also the Finance Director of National Grid plc following the merger with Lattice Group plc in 2002 and is additionally responsible for National Grid plc's UK and US Shared Services. He had been Executive Director, Finance, of Lattice Group plc since its demerger from BG Group plc in 2000. Previously he was Treasurer of BG Group plc having joined British Gas plc in 1994. Prior to this, he was with Shell International Petroleum Company for 11 years, occupying a number of finance management positions and treasury roles, including 7 years in Africa and the Far East. He is also a Non-executive Director of Compass Group plc. He is a Chartered Accountant. During the year the following director resigned: Roger Urwin, Chairman, on 31 December 2006.

#### Alison Kay

**Company Secretary** 

Alison Kay was appointed Company Secretary in October 2002. She is also Company Secretary of National Grid Gas plc.

# Other information

#### Principal activities and business review

The principal activities of the company and its subsidiaries during the year were the transmission of electricity and the provision of related services.

The Directors consider that the requirement to produce a business review is fulfilled by the inclusion in this Annual Report and Accounts of an Operating and Financial Review (on pages 1 to 27).

#### Substantial shareholders

National Grid Electricity Transmission plc is a wholly owned subsidiary undertaking of National Grid Holdings Ltd. The ultimate parent company of National Grid Electricity Transmission is National Grid plc.

#### **Directors' remuneration**

Details of Directors' remuneration are shown in note 7 to the accounts.

# **Directors' beneficial interests**

National Grid Electricity Transmission plc does not have a Remuneration Committee, National Grid Electricity Transmission's Directors being remunerated in line with the policy developed by the National Grid plc Remuneration Committee, details of which may be found in that company's annual report and accounts.

# Directors' interests

None of the Directors (nor any person connected with them) has a beneficial interest or non-beneficial interest in the share capital of the Company. None of the Directors (nor any person connected with them) holds any interest in any other securities, including options over the Company's shares, of the Company.

Steve Holliday, Steve Lucas and Nick Winser are also Directors of the ultimate parent company, National Grid plc, and details of their interests in the shares of National Grid plc appear in that company's annual report and accounts. The interests of Andy Chapman in the shares of National Grid plc are set out below.

All interests are in shares in National Grid plc, the Company's ultimate parent undertaking. Interests include shares acquired pursuant
to the National Grid Share Incentive Plan and shares acquired pursuant to the National Grid Share Matching Scheme.

At	At
1 April	31 March
2006	2007
Andy Chapman 23,829	25,608

On 1 August 2005 NG ordinary shares were subject to a 43 for 49 capital consolidation in conjunction with alternative elections involving its 65p per share return of capital. Options to ordinary shareholders also included a 'B share election', the rights of which are set out in the Circular to shareholders dated 6 June 2005. Following this, Andy Chapman holds Nil B shares.

## Performance Share Plan (PSP) and Deferred Share Plan (DSP) interests

All interests are in shares in National Grid plc and are held in accordance with the National Grid Performance Share Plan or Deferred Share Plan, details of which are given in the annual report and accounts of that company.

						Market	
			Awards		Beneficial	price	
		Beneficial	lapsed		holding at	at date of	
		holding at	during	Awarded in	31 March	award	
		1 April 2006	year	year	2007	(pence)	Release date
Andy Chapman	PSP	20,481	20,481	-	-	405.25p	June 2007
		20,316	-	-	20,316	424.88p	June 2008
		16,887	-	-	16,887	527.03p	June 2009
		-	-	15,501	15,501	591.53p	June 2010
	DSP	-	-	5,120	5,120	583.96p	June 2009

For PSP awards granted in 2003, the performance condition was not satisfied at the end of the three year performance period. As a result, the award has lapsed in full.

#### Director's interests in share options

All interests are in shares in National Grid plc. Options were granted under the Executive Share Option Schemes and the Sharesave Schemes operated by National Grid plc and details of these schemes are given in the annual report and accounts of that company.

		Beneficial holding at			Beneficial holding at 31 March	Exercise price per share	
		1 April 2006	Granted	Exercised	2007	(pence)	Normal exercise period
Andy Chapman	Executive share options	9,179	-	-	9,179	435.75p	July 2002 to July 2009
		19,011	-	-	19,011	526.00p	July 2003 to July 2010
		28,037	-	-	28,037	481.50p	June 2005 to June 2012
	Sharesave	4,314	-	-	4,314	383.00p	April 2010 to September 2010

Executive share options granted in June 2001 over 22,202 shares at 563p per share lapsed at 31 March 2006 as the performance condition was not satisfied after the first three years and subsequent annual retests.

# **Directors' interests in Share Matching Awards**

	Awards held at		Awards held at	Exercise	
	1 April 2006 Exercise in year 3			price in total	Normal exercise period
Andy Chapman	2,367	2,367	-	£1	June 2006 to June 2013
	2,664	-	2,664	Nil cost	May 2007 to May 2014
	2,047	-	2,047	Nil cost	May 2008 to May 2015

# Share capital

On 22 December 2006, the Company's 43,406,000 preference shares of £1 each were converted into 434,060,000 preference shares of 10p each, which were then converted into 434,060,000 ordinary shares of 10p each.

# Dividends

During the year an interim dividend of  $\pounds120$  million in respect of the year to 31 March 2007 was paid. (2006: no dividends were paid).

# Donations

Charitable donations of £300,000 were made during the year in support of community initiatives and relationships in the UK (2006: £300,000).

No donations were made in the UK and EU for the purposes of the Political Parties, Elections and Referendums Act 2000.

#### **Research and development**

Expenditure on research and development was £2.6 million during the year (2006: £2.5 million).

# **Financial Instruments**

Details on the use of financial instruments and financial risk management are included on pages 25 and 26.

# **Disabled persons**

The Company remains committed to fair treatment of people with disabilities in relation to job applications, training, promotion and career development. Every effort is made to find appropriate alternative jobs for those who are unable to continue in their existing job due to disability.

#### **Employee involvement**

The Company, as part of National Grid plc, has well established and effective arrangements through electronic mail, intranet and in-house publications (including videos and briefing meetings), at each business location, for communication and consultation with both employees and trade union representatives and for communication of the Company's and National Grid's results and significant business issues.

The Company, as part of National Grid plc, recognises the importance of aligning employee and shareholder interests. We are committed to employee share ownership through participation in the National Grid plc All Employee Share Ownership Plan and Sharesave scheme.

# Policy and practice on payment of creditors

It is the Company's policy to include in contracts or other agreements, terms of payment with suppliers. Once agreed, the Company aims to abide by these terms of payment. The average creditor payment period 31 March 2007 was 14 days (15 days at 31 March 2006).

# Auditors

PricewaterhouseCoopers LLP have indicated their willingness to be re-appointed auditors of the Group.

# Audit information

Having made the requisite enquiries, so far as the Directors in office at the date of the signing of this report are aware, taking into account their periods of office, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the Company's auditors are unaware, and the Directors have taken all the steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

# **Annual General Meeting**

Notice of the Company's Annual General Meeting for 2007 will be issued separately to shareholders.

On behalf of the Board

Alison Kay Company Secretary 29 May 2007

National Grid Electricity Transmission plc Registered Office: 1-3 Strand London WC2N 5EH Registered in England and Wales No. 2366977

# Statement of Directors' Responsibilities

The Directors are responsible for preparing the Annual Report and Accounts, including the consolidated financial statements and the Company financial statements, in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union, and the Company financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The consolidated financial statements and Company financial statements are required by law to give a true and fair view of the state of affairs of the Company on a consolidated and individual basis and of the consolidated profit of the Company for that period.

In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state that the consolidated financial statements comply with IFRS as adopted by the European Union, and with regard to the Company financial statements that applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the consolidated financial statements and Company financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business, in which case there should be supporting assumptions or qualifications as necessary.

The Directors confirm that they have complied with the above requirements in preparing both the consolidated financial statements and the Company financial statements.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company on a consolidated and individual basis and to enable them to ensure that the consolidated financial statements comply with the Companies Act 1985 and Article 4 of the IAS Regulation and the Company financial statements comply with the Company statements comply are also responsible for safeguarding the assets of the Company and its subsidiaries and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for ensuring that publication of financial statements on the website of the Company or of a related company is in accordance with UK legislation and for maintenance and integrity of that website. Legislation in other jurisdictions governing the preparation and dissemination of financial statements may differ from UK legislation.

# Independent Auditors' Report to the Members of National Grid Electricity Transmission plc

We have audited the consolidated and parent company financial statements (the 'Financial Statements') of National Grid Electricity Transmission plc for the year ended 31 March 2007 which comprise of the Consolidated Income Statement, the Consolidated and Company Balance Sheets, the Consolidated Cash Flow Statement, the Consolidated Statement of Recognised Income and Expense, the Accounting Policies and Company Accounting Policies, the Notes to the Accounts and the Notes to the Company Accounts. These financial statements have been prepared under the accounting policies set out therein.

#### **Respective responsibilities of Directors and auditors**

The Directors' responsibilities for preparing the Annual Report and the consolidated financial statements in accordance with applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union and the parent company financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the Company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the Financial Statements give a true and fair view, whether the Financial Statements have been properly prepared in accordance with the Companies Act 1985 and whether, in addition, the consolidated financial statements have been properly prepared in accordance with Article 4 of the IAS Regulation. We report to you whether, in our opinion, the information in the Directors' Report is consistent with the Financial Statements. The information in the Directors' Report includes that specific information presented in the Operating and Financial Review that is cross-referred from the Business Review section of the Directors' Report.

In addition, we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and other transactions is not disclosed.

We read other information contained in the Annual Report and consider whether it is consistent with the audited Financial Statements. The other information comprises only the Directors' Report and the Operating and Financial Review. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the Financial Statements. Our responsibilities do not extend to any other information.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the Group's and Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

#### Opinion

In our opinion:

- the consolidated financial statements give a true and fair view, in accordance with IFRSs as adopted by the European Union, of the state of the Group's affairs as at 31 March 2007 and of its profit and cash flows for the year then ended;
- the consolidated financial statements have been properly prepared in accordance with the Companies Act 1985 and Article 4 of the IAS Regulation;
- the parent company financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the Company's affairs as at 31 March 2007;
- the parent company financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information in the Directors' Report is consistent with the financial statements.

#### PricewaterhouseCoopers LLP

Chartered Accountants and Registered Auditors Birmingham 18 June 2007

## **Accounting Policies**

for the year ended 31 March 2007

### (a) Basis of preparation of consolidated financial statements

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) adopted by the European Union. They are prepared on the basis of all IFRSs and Interpretations that are mandatory for periods ending 31 March 2007 and in accordance with applicable United Kingdom law and Article 4 of the IAS regulation. The 2006 comparative financial information has also been prepared on this basis, with the exception of certain standards, details of which are given below, for which comparative information has not been restated.

The consolidated financial statements have been prepared on an historical cost basis, except for the revaluation of certain financial instruments from 1 April 2005 onwards, the date of adoption of IAS 32 'Financial Instruments: Presentation and Disclosure' and IAS 39 'Financial Instruments: Recognition and Measurement'.

These consolidated financial statements are presented in pounds sterling.

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

#### (b) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries.

A subsidiary is defined as an entity controlled by the Company. Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Where necessary, adjustments are made to bring the accounting policies used under relevant local GAAP in the individual financial statements of the Company and subsidiaries into line with those used by the Company in its consolidated financial statements under IFRS. Inter-company transactions are eliminated.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

#### (c) Foreign currencies

Transactions in currencies other than the functional currency of the Company or subsidiary concerned are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at closing exchange rates. Other non-monetary assets are not retranslated unless they are carried at fair value.

As set out in note (o) below, as permitted by IFRS 1, prior to 1 April 2005 the Company adopted the prevailing UK GAAP for hedge accounting in its consolidated financial statements and, consequently, monetary assets and liabilities denominated in foreign currencies were translated at hedged rates instead of closing exchange rates.

Gains and losses arising on retranslation of monetary assets and liabilities are included in the income statement.

#### (d) Intangible assets other than goodwill

Identifiable intangible assets other than goodwill are recorded at cost less accumulated amortisation and any provision for impairment.

Internally generated intangible fixed assets, such as software, are recognised only if an asset is created that can be identified; it is probable that the asset created will generate future economic benefits; and that the development cost of the asset can be measured reliably. Where no internally generated intangible asset can be recognised, development expenditure is recorded as an expense in the period in which it is incurred.

Intangible assets other than goodwill are amortised on a straight-line basis over their estimated useful economic lives. The principal amortisation periods for categories of intangible assets are:

Amortisation periods	Years
Software	3 to 5

#### (e) Property, plant and equipment

Property, plant and equipment is recorded at cost or deemed cost at the date of transition to IFRS, less accumulated depreciation and any impairment losses.

Cost includes payroll and finance costs incurred which are directly attributable to the construction of property, plant and equipment.

Property, plant and equipment includes assets in which National Grid Electricity Transmission's interest comprises legally protected statutory or contractual rights of use.

Additions represent the purchase or construction of new assets, including capital expenditure for safety and environmental assets, and extensions to, enhancements to, or replacement of existing assets.

Contributions received towards the cost of property, plant and equipment are included in payables as deferred income and credited on a straight-line basis to the income statement over the estimated economic useful lives of the assets to which they relate.

Depreciation is not provided on freehold land or assets in the course of construction.

Other property, plant and equipment are depreciated on a straight-line basis, at rates estimated to write off their book values over their estimated useful economic lives. In assessing estimated useful economic lives, which are reviewed on a regular basis, consideration is given to any contractual arrangements and operational requirements relating to particular assets. Unless otherwise determined by operational requirements, the depreciation periods for the principal categories of property, plant and equipment are, in general, as shown below:

Depreciation periods	Years
Freehold and leasehold buildings	up to 40
Plant and machinery	
- towers	40 to 60
<ul> <li>Substation plant, overhead lines and cables</li> </ul>	40 to 50
<ul> <li>Protection, control and communications</li> </ul>	
equipment	15 to 25
Motor vehicles and office equipment	up to 5

#### (f) Impairment of assets

Impairment of assets are calculated as the difference between the carrying value of the asset and its recoverable amount, if lower. Where such an asset does not generate cash flows that are independent from other assets, the recoverable amount of the cash-generating unit to which that asset belongs is estimated.

Recoverable amount is defined as the higher of fair value less costs to sell and estimated value in use at the date the impairment review is undertaken.

Value in use represents the present value of expected future cash flows, discounted using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Tests for impairment are carried out only if there is some indication that the carrying value of the assets may have been impaired.

Impairments are recognised in the income statement and, where material, are disclosed separately.

#### (g) Taxation

#### **Current tax**

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Deferred tax and investment tax credits

Deferred tax is provided using the balance sheet liability method and is recognised on temporary differences between

the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised on all taxable temporary differences and deferred tax assets are recognised to the extent that is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than a business combination) of assets and liabilities in a transaction that affects neither the accounting profits nor the taxable profits.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on the tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited to the income statement, except where it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred income tax asset to be recovered. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right exists to set off current tax assets against current tax liabilities, when they relate to income taxes levied by the same taxation authority and it is intended to settle current tax asset and liabilities on a net basis.

Investment tax credits are amortised over the economic life of the asset which gives rise to the credits.

### (h) Discontinued operations, assets and businesses held for sale

Cash flows and operations that relate to a major component of the business or geographical region that has been sold, or is classified as held for sale, are shown separately from continuing operations.

Assets and businesses classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell. No depreciation is charged on assets and businesses classified as held for sale.

Assets and businesses are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded

as met only when the sale is highly probable and the assets or businesses are available for immediate sale in their present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Finance income and costs are included in discontinued operations only in respect of financial assets or liabilities classified as held for sale or derecognised on sale.

#### (i) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs, as well as those overheads that have been incurred in bringing the inventories to their present location and condition.

#### (j) Environmental costs

Provision is made for environmental costs, based on future estimated expenditures, on an undiscounted basis.

#### (k) Revenue

Revenues primarily represent the sales value derived from the transmission of electricity and the provision of related services to customers during the year and excludes value added tax and intra-group sales.

Revenue includes an assessment of transmission services supplied to customers between the date of the last meter reading and the year end.

Where revenues received or receivable exceed the maximum amount permitted by regulatory agreement and adjustments will be made to future prices to reflect this over-recovery, no liability is recognised. Similarly, no asset is recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an under-recovery.

#### (I) Pensions

For defined benefit retirement schemes, the cost of providing benefits is determined using the projected unit method, with actuarial valuations being carried out at each balance sheet date.

Current service cost is recognised in operating costs in the period in which the defined benefit obligation increases as a result of employee services.

Actuarial gains and losses are recognised in full in the period in which they occur in the Statement of Recognised Income and Expense.

Past service costs are recognised immediately to the extent that benefits are already vested. Otherwise such costs are amortised on a straight-line basis over the period until the benefits vest.

Settlements are recognised when a transaction is entered into that eliminates all further legal or constructive obligations for benefits under a scheme. Curtailments are recognised when a commitment is made to material reduction in the number of employees covered by a scheme.

The retirement benefit obligations recognised in the balance sheet represent the present value of the defined benefit obligations, as reduced by the fair value of scheme assets and any unrecognised past service cost.

The expected return on scheme assets and the unwinding of the discount on defined benefit obligations are recognised within interest income and expense respectively.

#### (m) Leases

Rentals under operating leases are charged to income on a straight-line basis over the term of the relevant lease.

#### (n) Financial instruments

Financial assets, liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

An equity instrument is any contract that evidences a residual interest in the consolidated assets of the Company after deducting all of its liabilities and is recorded at the proceeds received, net of direct issue costs.

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost, less any appropriate allowances for estimated irrecoverable amounts. A provision is established for irrecoverable amounts when there is objective evidence that amounts due under the original payment terms will not be collected. Indications that the trade receivable may become irrecoverable would include financial difficulties of the debtor, likelihood of the debtor's insolvency, and default or significant failure of payment.

Loans receivable and other receivables are carried at amortised cost using the effective interest rate method. Interest income, together with gains and losses when the loans and receivables are derecognised or impaired, are recognised in the income statement.

Other financial investments are initially measured at cost including transaction costs, but with effect from 1 April 2005, are subsequently carried at fair value. Changes in the fair value of investments classified at fair value through profit and loss are included in the income statement, while changes in the fair value of investments classified as available-for-sale are recognised directly in equity, until the investment is disposed of or is determined to be impaired. At this time, the cumulative gain or loss previously recognised in equity is included in the net profit or loss for the period. Investment income on investments classified at fair value through profit and loss and on available-for-sale investments is recognised in the income statement as it accrues.

Interest-bearing loans and overdrafts are recorded at their initial fair value which normally reflects the proceeds received, net of direct issue costs, and subsequently stated at amortised cost, inclusive of accrued interest. Any difference between the proceeds after direct issue costs and the redemption value is recognised in the income statement over the life of the borrowing.

Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis using the effective interest rate method.

With effect from 1 April 2005, derivative financial instruments are recognised initially at fair value, and are subsequently also measured at fair value. Changes in the fair value of derivative financial instruments are included in the income statement to the extent hedge accounting is not applied.

Subsequent to initial recognition, the fair values of financial instruments measured at fair value and which are quoted in active markets, are based on bid prices for assets held and offer prices for issued liabilities. When independent prices are not available, fair values are determined by using valuation techniques which refer to observable market data. These include comparison with similar instruments where market observable prices exist, discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets (being assets that necessarily take a substantial period of time to get ready for their intended use) are added to their cost. Such additions cease when the assets are substantially ready for their intended use. All other borrowing costs are recognised in the income statement in the period in which they are incurred.

Purchases and sales of financial assets are usually recognised on the trade date, being the date of commitment to purchase or sell the assets.

(o) Hedge accounting and derivative financial instruments

Both derivative financial instruments ('derivatives') and nonderivative financial instruments are entered into in order to manage interest rate and foreign currency exposures. The principal derivatives used include interest rate swaps, forward rate agreements, currency swaps, forward foreign currency contracts and interest rate swaptions.

All derivative transactions are undertaken, or maintained, with a view to managing the interest and currency risks associated with underlying business activities and the financing of those activities.

From 1 April 2005, the accounting policy for hedge accounting is as described below.

Changes in the carrying value of financial instruments that are designated and effective as hedges of future cash flows (cash flow hedges) are recognised directly in equity and any ineffective portion is recognised immediately in the income statement. Amounts deferred in equity in respect of cash flow hedges are subsequently recognised in the income statement in the same period in which the hedged item affects net profit or loss. Where a non-financial asset or a non-financial liability results from a forecasted transaction or firm commitment being hedged, the amounts deferred in equity are included in the initial measurement of that non-monetary asset or liability.

Changes in the carrying value of financial instruments that are designated as hedges of the changes in the fair value of assets or liabilities (fair value hedges) are recognised in the income statement. An offsetting amount is recorded as an adjustment to the carrying value of the hedged items, with a corresponding entry in the income statement, to the extent that the adjustment to the carrying value is attributable to the risk being hedged and that the fair value hedge is effective.

Changes in the fair value of derivatives that do not qualify for hedge accounting are recognised in the income statement as they arise, within finance costs.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. At that time, any cumulative gains or losses relating to cash flow hedges recognised in equity are initially retained in equity and subsequently recognised in the income statement, in the same periods in which the previously hedged item affects net profit or loss. For fair value hedges, the cumulative adjustment recorded to the carrying value of the hedged item at the date hedge accounting is discontinued, is amortised to the income statement using the effective interest method.

If a hedged forecast transaction is no longer expected to occur, the net cumulative gain or loss recognised in equity is transferred to the income statement immediately.

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of their host contracts.

Prior to 1 April 2005 and the adoption of IAS 32 and IAS 39, derivatives used for hedging purposes were not recorded on the balance sheet as assets or liabilities. Monetary assets and liabilities in foreign currencies were retranslated at hedged rates instead of closing rates. Exchange gains and losses relating to the hedge of the net investment in overseas subsidiaries were recorded directly in equity.

### (p) Share-based payments

National Grid issues equity-settled share-based payments to certain employees of the Company and its subsidiaries. Equitysettled share-based payments are measured at fair value at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments, based on an estimate of shares that will eventually vest, is recognised on a straight-line basis over the vesting period, as an operating cost and an increase in equity. Payments made by the Company to National Grid in respect of share-based payments are recognised as a reduction in equity.

### (q) Business performance, exceptional items and remeasurements

Our financial performance is analysed into two components: business performance, which excludes exceptional items and remeasurements; and exceptional items and remeasurements. Exceptional items and remeasurements are excluded from the measures of business performance used by management to monitor financial performance, as they are considered to distort the comparability of our reported financial performance from year to year. Business performance measures presented on the face of the income statement or in the notes to the accounts include operating profit before exceptional items and remeasurements, profit before tax before exceptional items and remeasurements and profit for the year before exceptional items and remeasurements.

Exceptional items and remeasurements are items of income and expenditure that, in the judgment of management, should be disclosed separately on the basis that they are material, either by their nature or their size, to an understanding of our financial performance between periods. Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs or impairments of non-current assets, material changes in environmental provisions and gains or losses on disposals of businesses or investments.

Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments to the extent that hedge accounting is not achieved or is not effective.

#### (r) Restructuring costs

Costs arising from restructuring programmes primarily relate to redundancy costs. Redundancy costs are charged to the income statement in the year in which an irrevocable commitment is made to incur the costs and the main features of the restructuring plan have been announced to affected employees.

#### (s) Cash and cash equivalents

Cash and cash equivalents include cash held at bank and in hand, together with short-term highly liquid investments with an original maturity of less than three months that are readily convertible to known amounts of cash and subject to an insignificant change in value.

#### (t) Dividends

Dividends are recognised in the financial year in which they are approved.

#### (u) Key sources of estimation uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates. Information about such judgements and estimation is contained in the accounting policies and/or the notes to the accounts, and the key areas are summarised below. Areas of judgement that have the most significant effect on the amounts recognised in the financial statements:

- The categorisation of certain items as exceptional and the definition of adjusted earnings – note 5.
- The exemptions adopted under IFRS including, in particular, those relating to business combinations – Accounting policies (a) Basis of preparation of consolidated financial statements.
- Classification of business activities as held for sale and discontinued operations – Accounting Policies (h) Discontinued operations, assets and businesses held for sale.

Key sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

- Review of residual lives, carrying values and impairment charges for other intangible assets and property, plant and equipment – Accounting policies (d) Intangible assets other than goodwill, (e) Property, plant and equipment and (f) Impairment of assets.
- Estimation of liabilities for pensions note 8.
- Valuation of financial instruments and derivatives note 18.
- Revenue recognition and assessment of unbilled revenue Accounting policies (k) Revenue.
- Recoverability of deferred tax assets Accounting policies (g) Taxation and note 16.
- Environmental liabilities note 27.
- Hedge accounting and derivative financial instruments Accounting Polices (o) Hedge accounting and derivative financial instruments.

## **Company Accounting Policies**

for the year ended 31 March 2007

#### (a) Basis of preparation of individual financial statements

These individual financial statements of the Company have been prepared in accordance with applicable UK accounting and financial reporting standards and the Companies Act 1985.

The individual financial statements of the Company have been prepared on a historical cost basis, except for the revaluation of financial instruments.

These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the Company operates.

The Company has not presented its own profit and loss account as permitted by section 230 of the Companies Act 1985. The Company has taken the exemption from preparing a cash flow statement under the terms of FRS 1 (revised 1996) 'Cash Flow Statements'.

In accordance with exemptions under FRS 8 'Related party disclosures', the Company has not disclosed transactions with related parties, as the Company's accounts are presented together with its consolidated financial statements. Furthermore, in accordance with exemptions under FRS 29 'Financial Instruments: Disclosures', the Company has not presented the financial instruments disclosures required by the standard, as disclosures which comply with the standard are included in the consolidated financial statements.

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

#### (b) Tangible fixed assets

Tangible fixed assets are included in the balance sheet at their cost less accumulated depreciation. Costs include payroll costs and finance costs incurred which are directly attributable to the construction of tangible fixed assets.

Tangible fixed assets include assets in which the Company's interest comprises legally protected statutory or contractual rights of use.

Additions represent the purchase or construction of new assets, extensions to, or significant increases in, the capacity of tangible fixed assets.

Contributions received towards the cost of tangible fixed assets are included in creditors as deferred income and credited on a straight-line basis to the profit and loss account over the life of the assets. No depreciation is provided on freehold land and assets in the course of construction. Other tangible fixed assets are depreciated on a straight-line basis, at rates estimated to write off their book values over their estimated useful economic lives. In assessing estimated useful economic lives, which are reviewed on a regular basis, consideration is given to any contractual arrangements and operational requirements relating to particular assets. Unless otherwise determined by operational requirements, the depreciation periods for the principal categories of tangible fixed assets are, in general, as shown below:

Depreciation periods	Years
Freehold and leasehold buildings	up to 40
Plant and machinery	
- towers	40 to 60
<ul> <li>Substation plant, overhead lines and cables</li> </ul>	40 to 50
- Protection, control and communications	
equipment	15 to 25
Motor vehicles and office equipment	up to 5

#### (c) Fixed asset investments

Investments held as fixed assets are stated at cost less any provisions for impairment. Impairments are calculated such that the carrying value of the fixed asset investment is the lower of its cost or recoverable amount. Recoverable amount is the higher of its net realisable value and its value in use.

#### (d) Impairment of fixed assets

Impairments of fixed assets are calculated as the difference between the carrying values of the net assets of income generating units, including where appropriate, investments, and their recoverable amounts. Recoverable amount is defined as the higher of net realisable value or estimated value in use at the date the impairment review is undertaken. Net realisable value represents the amount that can be generated through the sale of assets. Value in use represents the present value of expected future cash flows discounted on a pre-tax basis, using the estimated cost of capital of the income generating unit.

Impairment reviews are carried out if there is some indication that impairment may have occurred, or where otherwise required to ensure that fixed assets are not carried above their estimated recoverable amounts. Impairments are recognised in the profit and loss account, and, where material, are disclosed as exceptional. Impairment reversals are recognised when, in management's opinion, the reversal is permanent.

#### (e) Deferred taxation

Deferred taxation is provided in full on all material timing differences, with certain exceptions. No provision for deferred taxation is made for any timing differences on non-monetary assets arising from fair value adjustments, except where there is a binding agreement to sell the assets concerned. However, no provision is made where it is more likely than not that any taxable gain will be rolled over into replacement assets. Deferred tax assets are only recognised to the extent that they are considered recoverable. Deferred tax assets in respect of net pension scheme liabilities are presented in the balance sheet as a reduction in the pension scheme liability.

Deferred tax balances have not been discounted.

#### (f) Stocks

Stocks are stated at cost less provision for deterioration and obsolescence.

#### (g) Environmental costs

Environmental costs, based on discounted future estimated expenditures expected to be incurred, are provided for in full. The unwinding of the discount is included within the profit and loss account as a financing charge.

#### (h) Turnover

Turnover primarily represents the amounts derived from the transmission of electricity and the provision of related services. Turnover includes an assessment of transmission services supplied to customers between the date of the last meter reading and the year end, is stated net of value added tax and excludes intra-group transactions.

Where revenues received or receivable exceed the maximum amount permitted by regulatory agreement and adjustments will be made to future prices to reflect this over-recovery, a liability for the over-recovery is not recognised. Similarly, an asset is not recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an underrecovery.

#### (i) Pensions

For defined benefit pension schemes, the regular service cost of providing retirement benefits to employees during the period, together with the cost of any benefits relating to past service, are recognised within operating costs.

The interest cost on retirement benefit scheme liabilities and the expected return on scheme assets during the period, are recognised in the profit and loss account within net interest.

The actuarial value of pension liabilities, net of the market value of the assets of the scheme are recognised as a liability in the balance sheet, net of the related deferred tax asset.

The difference between the actual and expected returns on scheme assets and the experience gains or losses arising on scheme liabilities, together with gains or losses arising from changes in actuarial assumptions, are recognised directly in equity within the profit and loss account reserve.

#### (j) Leases

Operating lease payments are charged to the profit and loss account on a straight-line basis over the term of the lease.

#### (k) Financial instruments

Financial assets, liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities and is recorded at the proceeds received, net of direct issue costs.

Trade debtors do not carry any interest and are stated at their nominal value as reduced by appropriate allowances for estimated irrecoverable amounts. Trade creditors are not interest bearing and are stated at their nominal value.

Loans receivable are carried at amortised cost using the effective interest rate method less any allowance for estimated impairments. A provision is established for impairments when there is objective evidence that the Company will not be able to collect all amounts due under the original terms of the loan. Interest income, together with losses when the loans are impaired, are recognised in the profit and loss account.

Current asset investments are initially measured at cost including transaction costs. Changes in the fair value of investments classified as available-for-sale are recognised directly in equity, until the investment is disposed of or is determined to be impaired. At this time the cumulative gain or loss previously recognised in equity is included in net profit or loss for the period. Investment income on investments classified as available-for-sale is recognised in the profit and loss account as it accrues.

Interest-bearing loans and overdrafts are recorded at the proceeds received, net of direct issue costs plus accrued interest less any repayments.

Finance charges are recognised in the profit and loss account in the period in which they are incurred.

Derivative financial instruments are recorded as described below.

#### (I) Hedge accounting and derivative financial instruments

Derivative financial instruments ('derivatives') are entered into in order to manage interest rate and foreign currency exposures. The principal derivatives used include interest rate swaps, forward rate agreements, currency swaps, forward foreign currency contracts and interest rate swaptions.

All derivative transactions are undertaken, or maintained, with a view to providing a commercial hedge of the interest or currency risks associated with underlying business activities and the financing of those activities.

Derivatives are carried in the balance sheet at their fair value.

Changes in the carrying value of financial instruments that are designated and effective as hedges of future cash flows (cash flow hedges) are recognised directly in equity and any ineffective portion is recognised immediately in the profit and loss account. Amounts deferred in equity in respect of cash flow hedges are subsequently recognised in the profit and loss account in the same period in which the hedged item affects net profit or loss.

Changes in the carrying value of financial instruments that are designated as hedges of the changes in the fair value of assets or liabilities (fair value hedges) are recognised in the profit and loss account. An equal and opposite amount is recorded as an adjustment to the carrying value of hedged items, with a corresponding entry in the profit and loss account, to the extent that the change is attributable to the risk being hedged and that the fair value hedge is effective.

Changes in the fair value of derivatives that do not qualify for hedge accounting are recognised in the profit and loss account as they arise.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. At that time, any cumulative gains or losses relating to cash flow hedges recognised in equity are initially retained in equity and subsequently recognised in the profit and loss account in the same periods in which the previously hedged item affects net profit or loss. For fair value hedges, the cumulative adjustment recorded to its carrying value, at the date hedge accounting is discontinued, is amortised to the profit and loss account using the effective interest method.

If a hedged transaction is no longer expected to occur, the net cumulative gain or loss recognised in equity is transferred to the profit and loss account immediately.

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of host contracts.

#### (m) Share-based payments

National Grid issues equity-settled share-based payments to certain employees of the Company. Equity-settled share-based payments are measured at fair value at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments, based on an estimate of shares that will eventually vest, is recognised by the Company on a straight-line basis over the vesting period, as an operating cost and an increase in equity and. Payments made by the Company to National Grid in respect of share-based payments are recognised as a reduction in equity.

#### (n) Restructuring costs

Costs arising from the Company's restructuring programmes primarily relate to redundancy costs. Redundancy costs are charged to the profit and loss account in the period in which the Company becomes irrevocably committed to incurring the costs and the main features of the restructuring plan have been announced to affected employees.

#### (o) Dividends

Dividends are recognised in the financial year in which they are approved.

#### **Consolidated Income Statement**

for the years ended 31 March

		2007	2006 Restated (i)
	Notes	£m	£m
Revenue Operating costs	2(a) 3	2,018 (1,459)	1,888 (1,402)
Operating profit		(1,100)	(1,10-)
Before exceptional items and remeasurements Exceptional items and remeasurements	2(b) 5	566 (7)	486 -
Operating profit Interest income and similar income	2(b) 9	559 125	486 107
Interest expense and other finance costs			
Before exceptional items and remeasurements	_	(260)	(247)
Exceptional items and remeasurements Interest expense and other finance costs	59	<u>(9)</u> (269)	(246)
Profit before taxation	9	(203)	(240)
Before exceptional items and remeasurements		431	346
Exceptional items and remeasurements	5	(16)	1
Total profit before taxation Taxation		415	347
Before exceptional items and remeasurements	10	(131)	(99)
Exceptional items and remeasurements	5, 10	2	-
Total taxation	10	(129)	(99)
Profit from continuing operations after taxation			
Before exceptional items and remeasurements		300	247
Exceptional items and remeasurements	5	(14)	1
Profit for the year from continuing operations		286	248
Profit for the year from discontinued operations			
Before exceptional items and remeasurements	11	16	44
Exceptional items and remeasurements	11	33	-
Profit for the year from discontinued operations		49	44
Profit for the year	30	335	292

### Consolidated Statement of Recognised Income and Expense for the years ended 31 March

		2007	2006 (i)
		£m	£m
Actuarial (losses)/gains	8	(93)	42
Net gains/(losses) taken to equity in respect of cash flow hedges		1	(1)
Tax on items taken directly to or transferred from equity	10	30	(12)
Net (expense)/income recognised directly in equity		(62)	29
Profit for the year		335	292
Total recognised income and expense for the year		273	321
Effect of change in accounting policy - IAS 39		-	(4)

(i) - Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

The notes on pages 44 to 70 form part of the consolidated financial statements.

### **Consolidated Balance Sheet**

Non-current assets         14         65         76           Property, plant and equipment         15         4,793         4,520           Other receivables         17         15         24           Derivative financial assets         18         3         23           Total non-current assets         4,676         4,643           Current assets         20         17         16           Trade and other receivables         21         515         479           Financial investments         22         377         -           Derivative financial assets         18         2         16           Cash and cash equivalents         23         465         24           1,376         535         535         535         535           Assets classified as held for sale         12         23         -           Urrent liabilities         3         266         (16)           Borrowings         24         (237)         (24)           Orrent liabilities         25         (856)         (763)           Provisions         27         (2)         (3)           Provisions         27         (2)         (3)           Order a	at 31 March	Notes	2007 £m	2006 £m
Property, plant and equipment       15       4,793       4,520         Other receivables       18       3       23         Total non-current assets       4,876       4,643         Current assets       20       17       16         Trade and other receivables       21       515       479         Financial investments       22       377       -         Derivative financial assets       18       2       16         Cash and cash equivalents       23       465       24         Total assets       18       2       1         Cash and cash equivalents       23       465       24         Total assets       28       26       5,178         Current liabilities       1,376       535       535         Total assets       23       26       (16)         Borrowings       24       (237)       (26)         Derivative financial liabilities       23       (26)       (763)         Borrowings       24       (237)       (24)       (237)         Derivative financial liabilities       (1,129)       (1,04)       (1,04)         Liabilities directly associated with assets classified as held for sale       12	Non-current assets			~
Other receivables         17         15         24           Derivative financial assets         18         3         23           Total non-current assets         4,876         4,643           Current assets         20         17         16           Inventories         20         17         16           Trade and other receivables         21         515         479           Financial assets         23         465         24           Derivative financial assets         23         465         24           1,376         535         465         24         1,376         535           Assets classified as held for sale         12         23         -         1,399         535           Total assets         23         (26)         (6,75         5,178         Current liabilities         23         (26)         (16)           Borrowings         24         (237)         (24)         (27)         (23)           Derivative financial liabilities         23         (26)         (763)         (76)           Derivative financial liabilities         24         (237)         (24)         (24)         -           Total acurrent liabilities         (1,1	Intangible assets			-
Derivative financial assets         18         3         23           Total non-current assets         4,876         4,643           Current assets         20         17         16           Trade and other receivables         21         515         479           Financial investments         22         377         -           Derivative financial assets         18         2         16           Cash and cash equivalents         23         465         24           1,376         535         Assets classified as held for sale         12         23         -           1,399         535         Total assets         2(c)         6,275         5,178           Current liabilities         23         (26)         (16)         6           Borrowings         24         (237)         (24)         (237)           Total assets         25         (856)         (763)         (763)           Derivative financial liabilities         18         (4)         (9)         (24)           Tade and other payables         25         (856)         (763)         (763)           Provisions         27         (2)         (3)         (1129)         (1)04) <tr< td=""><td></td><td>-</td><td>,</td><td>'</td></tr<>		-	,	'
Total non-current assets         4,876         4,643           Current assets         20         17         16           Inventories         21         515         479           Financial investments         22         377         -           Derivative financial assets         18         2         16           Cash and cash equivalents         23         465         24           1,376         535         Assets classified as held for sale         12         23         -           1,399         535         Total assets         2(c)         6,275         5,178           Current liabilities         23         (26)         (16)         Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)         (21)         (23)           Tack and other payables         25         (856)         (763)         (71,125)         (1,034)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         18         (36)         (10)         (1,129)         (1,104)           Non-current liabilities         18         (36)         (10				
Current assets         20         17         16           Investments         21         515         479           Derivative financial investments         22         377         -           Derivative financial assets         18         2         16           Cash and cash equivalents         23         465         24           1,376         535         5         5         5           Assets classified as held for sale         12         23         -           1,399         535         5         5,178         5           Current liabilities         2(c)         6,275         5,178           Derivative financial liabilities         23         (26)         (16)           Derivative financial liabilities         24         (237)         (24)           Tade and other payables         25         (4556)         (763)           Pro		10		
Inventories         20         17         16           Trade and other receivables         21         515         479           Financial investments         22         377         -           Derivative financial assets         23         465         24           1.376         535         465         24           1.376         535         535         535           Assets classified as held for sale         12         23         -           1.399         535         5178         5178           Current liabilities         23         (26)         (16)           Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)           Trade and other payables         25         (856)         (763)           Provisions         27         (2)         (3)           Unabilities         (1,129)         (1,034)           Liabilities directly associated with assets classified as held for sale         12         (4)           Total current liabilities         (1,129)         (1,034)           Liabilities         16         (647)         (700)           Other on-current liabilitie			4,070	4,043
Trade and other receivables       21       515       479         Financial investments       22       377       -         Derivative financial assets       18       2       16         Cash and cash equivalents       23       465       24         1,376       5355         Assets classified as held for sale       12       23       -         1,399       535       535         Total assets       2(c)       6,275       5,178         Current liabilities       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Provisions       27       (2)       (3)         Provisions       27       (2)       (3)         Uabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       18       (36)       (10)         Other on-current liabilities       26       (14)       (14)         Deforative financial liabilities       26       (14)       (14)         Deforative financial liabilities       26       (14)       (14) <t< td=""><td></td><td>20</td><td>17</td><td>16</td></t<>		20	17	16
Financial investments       22       377       -         Derivative financial assets       18       2       16         Cash and cash equivalents       23       465       24         1,376       535         Assets classified as held for sale       12       23       -         1,399       535         Total assets       2(c)       6,275       5,178         Current liabilities         Bank overdrafts       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2       (3)         (1,125)       (1,034)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       18       (4)       -       -         Derivative financial liabilities       18       (6(77)       (70)         Derivative financial liabilities       18       (3,491)       (2,747)         Derivative financial liabilities		-		-
Derivative financial assets       18       2       16         Cash and cash equivalents       23       465       24         1,376       535         Assets classified as held for sale       12       23       -         1,399       535         Total assets       2(c)       6,275       5,178         Current liabilities       23       (26)       (16)         Bark overfrafts       23       (26)       (14)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         Utilities       (1,125)       (1,034)         Liabilities       (1,129)       (1,034)         Non-current liabilities       26       (134)       (10)         Derivative financial liabilities       18       (36)       (10)         Derivative financial liabilities       26       (134)       (148)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148) <td></td> <td></td> <td></td> <td>-</td>				-
Cash and cash equivalents         23         465         24           1,376         535           Assets classified as held for sale         12         23         -           1,399         535           Total assets         2(c)         6,275         5,178           Current liabilities         23         (26)         (16)           Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)           Trade and other payables         27         (2)         (3)           Provisions         27         (2)         (3)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         (1,129)         (1,034)         -           Non-current liabilities         26         (134)         (14)           Derivative financial liabilities         18         (36)         (10)           Other on-current liabilities         26         (134)         (2,747)           Derivative financial liabilities         16         (647)         (700)           Retirement benefit obligations         27         (13)         (10) </td <td></td> <td></td> <td>-</td> <td>16</td>			-	16
Assets classified as held for sale       12       23       -         1,399       535         Total assets       2(c)       6,275       5,178         Bank overdrafts       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         (1,125)       (1,034)       (1,034)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)       (1,034)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)       (1,034)         Derivative financial liabilities       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other ono-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Reti	Cash and cash equivalents	-		-
1,399       535         Total assets       2(c)       6,275       5,178         Current liabilities       23       (26)       (16)         Bark overdrafts       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         Utabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)         Non-current liabilities       26       (134)       (2,747)         Derivative financial liabilities       26       (134)       (148)         Deferred tax liabilities       26       (134)       (148)         Deferred tax liabilities       27       (13)       (17)         Total non-current liabilities       27       (13)       (17)         Total non-current liabilities       26       (134)       (148)         Deferred tax liabilities       27       (13)       (17)         Total non-current liabilities       27       (13)			1,376	535
Total assets         2(c)         6,275         5,178           Current liabilities         3         (26)         (16)           Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)           Trade and other payables         25         (856)         (763)           Provisions         27         (2)         (3)           Current liabilities         (1,125)         (1,034)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         (1,129)         (1,034)         (1,034)           Non-current liabilities         24         (3,491)         (2,747)           Derivative financial liabilities         26         (134)         (148)           Derivative financial liabilities         26         (134)         (148)           Deferred tax liabilities         26         (134)         (17)           Total non-current liabilities         27         (13)         (17)           Total non-current liabilities         (4,809)         (4,012)           Total inabilities         26         (5,046)         (5,046)	Assets classified as held for sale	12	23	-
Current liabilities         23         (26)         (16)           Bank overdrafts         23         (26)         (16)           Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)           Trade and other payables         25         (856)         (763)           Provisions         27         (2)         (3)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         (1,129)         (1,034)         (1,034)           Non-current liabilities         (1,129)         (1,034)           Borrowings         24         (3,491)         (2,747)           Derivative financial liabilities         18         (36)         (10)           Other non-current liabilities         26         (134)         (148)           Deferred tax liabilities         16         (647)         (700)           Retirement benefit obligations         8         (488)         (390)           Provisions         27         (13)         (17)           Total non-current liabilities         2(c)         (5,938)         (5,046)           Ne			1,399	535
Bank overdrafts       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)         Non-current liabilities       (1,129)       (1,034)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       2(C)       (5,938)       (5,046)         Net assets       337       132       237       132         Equity       28       44       -       -       -       -       -       -       -       -       -       -       - <t< td=""><td>Total assets</td><td>2(c)</td><td>6,275</td><td>5,178</td></t<>	Total assets	2(c)	6,275	5,178
Bank overdrafts       23       (26)       (16)         Borrowings       24       (237)       (243)         Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)         Non-current liabilities       (1,129)       (1,034)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       2(C)       (5,938)       (5,046)         Net assets       337       132       237       132         Equity       28       44       -       -       -       -       -       -       -       -       -       -       - <t< td=""><td>Current liabilities</td><td></td><td></td><td></td></t<>	Current liabilities			
Borrowings         24         (237)         (243)           Derivative financial liabilities         18         (4)         (9)           Trade and other payables         25         (856)         (763)           Provisions         27         (2)         (3)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         (1,129)         (1,034)         -           Non-current liabilities         (1,129)         (1,034)           Non-current liabilities         24         (3,491)         (2,747)           Derivative financial liabilities         26         (134)         (148)           Deferred tax liabilities         26         (134)         (148)           Deferred tax liabilities         27         (13)         (17)           Total non-current liabilities         27         (13)         (17)           Total non-current liabilities         2(c)         (5,938)         (5,046)           Net assets         337         132         132           Equity         28         44         -           Called up share capital         28         44         -           Cash flow hedge re		23	(26)	(16)
Derivative financial liabilities       18       (4)       (9)         Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)         Non-current liabilities       (1,129)       (1,034)         Borrowings       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (6477)       (700)         Retirement benefit obligations       8       (4880)       (300)         Provisions       27       (13)       (17)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140 <td></td> <td></td> <td></td> <td></td>				
Trade and other payables       25       (856)       (763)         Provisions       27       (2)       (3)         (1,125)       (1,034)         Liabilities directly associated with assets classified as held for sale       12       (4)       -         Total current liabilities       (1,129)       (1,034)         Non-current liabilities       (1,129)       (1,034)         Borrowings       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       26       (134)       (148)         Deferred tax liabilities       16       (6477)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings	0		• •	· · ·
Provisions         27         (2)         (3)           Liabilities         (1,125)         (1,034)           Liabilities directly associated with assets classified as held for sale         12         (4)         -           Total current liabilities         (1,129)         (1,034)           Non-current liabilities         (1,129)         (1,034)           Non-current liabilities         (1,129)         (1,034)           Derivative financial liabilities         18         (36)         (10)           Other non-current liabilities         26         (134)         (148)           Deferred tax liabilities         26         (134)         (148)           Deferred tax liabilities         26         (134)         (148)           Retirement benefit obligations         27         (13)         (17)           Total non-current liabilities         (4,809)         (4,012)           Total non-current liabilities         (4,809)         (4,012)           Total liabilities         2(c)         (5,938)         (5,046)           Net assets         337         132           Equity         28         44         -           Cash flow hedge reserve         30         (5)         (8)			• •	• • •
Liabilities directly associated with assets classified as held for sale12(4)-Total current liabilities(1,129)(1,034)Non-current liabilities24(3,491)(2,747)Derivative financial liabilities18(36)(10)Other non-current liabilities26(134)(148)Deferred tax liabilities16(647)(700)Retirement benefit obligations8(488)(390)Provisions27(13)(17)Total non-current liabilities(4,809)(4,012)Total liabilities2(c)(5,938)(5,046)Net assets337132Equity2844-Called up share capital2844-Called up share capital2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Provisions	-	• •	(3)
Total current liabilities       (1,129)       (1,034)         Non-current liabilities       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total non-current liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       30       (5)       (8)         Retained earnings       30       298       140			(1,125)	(1,034)
Non-current liabilities           Borrowings         24         (3,491)         (2,747)           Derivative financial liabilities         18         (36)         (10)           Other non-current liabilities         26         (134)         (148)           Deferred tax liabilities         16         (647)         (700)           Retirement benefit obligations         8         (488)         (390)           Provisions         27         (13)         (17)           Total non-current liabilities         (4,809)         (4,012)           Total liabilities         2(c)         (5,938)         (5,046)           Net assets         337         132           Equity         28         44         -           Called up share capital         28         44         -           Cash flow hedge reserve         30         (5)         (8)           Retained earnings         30         298         140	Liabilities directly associated with assets classified as held for sale	12	(4)	-
Borrowings       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140	Total current liabilities		(1,129)	(1,034)
Borrowings       24       (3,491)       (2,747)         Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140	Non-current liabilities			
Derivative financial liabilities       18       (36)       (10)         Other non-current liabilities       26       (134)       (148)         Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140	Borrowings	24	(3,491)	(2,747)
Deferred tax liabilities       16       (647)       (700)         Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140	Derivative financial liabilities	18		(10)
Retirement benefit obligations       8       (488)       (390)         Provisions       27       (13)       (17)         Total non-current liabilities       (4,809)       (4,012)         Total liabilities       2(c)       (5,938)       (5,046)         Net assets       337       132         Equity       28       44       -         Called up share capital       28       44       -         Cash flow hedge reserve       30       (5)       (8)         Retained earnings       30       298       140	Other non-current liabilities	26	(134)	(148)
Provisions         27         (13)         (17)           Total non-current liabilities         (4,809)         (4,012)           Total liabilities         2(c)         (5,938)         (5,046)           Net assets         337         132           Equity         28         44         -           Called up share capital         28         44         -           Cash flow hedge reserve         30         (5)         (8)           Retained earnings         30         298         140	Deferred tax liabilities	16	(647)	(700)
Total non-current liabilities(4,809)(4,012)Total liabilities2(c)(5,938)(5,046)Net assets337132Equity Called up share capital2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Retirement benefit obligations	8	(488)	(390)
Total liabilities2(c)(5,938)(5,046)Net assets337132Equity Called up share capital Cash flow hedge reserve2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Provisions	27	(13)	(17)
Net assets337132Equity Called up share capital Cash flow hedge reserve2844	Total non-current liabilities		(4,809)	(4,012)
EquityCalled up share capital2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Total liabilities	2(c)	(5,938)	(5,046)
Called up share capital2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Net assets		337	132
Called up share capital2844-Cash flow hedge reserve30(5)(8)Retained earnings30298140	Equity			
Retained earnings 30 298 140	Called up share capital		44	-
	Cash flow hedge reserve	30	(5)	(8)
Total shareholders' equity30337132	Retained earnings	30	298	140
	Total shareholders' equity	30	337	132

These financial statements comprising the Consolidated Income Statement, Consolidated Statement of Recognised Income and Expense, Consolidated Balance Sheet, Consolidated Cash Flow Statement and the related notes 1 to 35, were approved by the Board of Directors on 29 May 2007 and were signed on its behalf by:

Nick Winser Dire

Director

Andy Chapman Director

#### **Consolidated Cash Flow Statement**

NotesEmErErCash flows from operating activities559486Adjustments for:3250Depreciation and amortisation3250Changes in working capital(25)116Changes in working capital(25)116Changes in post-retirement benefit obligations63Cash flows generated from continuing operations789886Cash flows generated from discontinued operations31(a)336Cash flows generated from operations822877Tax paid - continuing operations(142)(244Net cash inflow from operating activities680630Cash flows from investing activities33Purchases of financial investments33Sales of financial investments33Purchases of property, plant and equipment(495)(474Cash flows generated from discontinued operations - disposal proceeds128Cash flow see in continuing operations investing activities(507)(450Cash flows from financing activities(377)Increase in other amounts due to Group undertakings135New financial investment is Group undertakings(360)324New borrowings800324New borrowings(248)(265)New financial investments2(207)Interest paid(202)(176)Repayment of borrowings300324Net cash flow second districtions130(177)<	for the years ended 31 March		2007	2006
Total operating profit559486Adjustments for:Depreciation and amortisation3250264Share-based payment charge42Changes in working capital(25)116Changes in working capital(25)116Changes in post-retirement benefit obligations633Cash flows generated from continuing operations789866Cash flows generated from discontinued operations31(a)336Cash flows generated from operating activities822877Tax paid - continuing operations(142)(245Wet cash inflow from operating activities680630Cash flows from investing activities(3)(7Purchases of financial investments33Purchases of property, plant and equipment(495)(474Cash flows from financing operations' investing activities(307)(450Cash flows from financing activities(379)(450Cash flows from financing activities(379)(450Cash flows from financing activities(377)116New fornowings from Group undertakings(377)116New fornowings(202)(177)116Net movement on short term borrowings and derivatives(202)(177)Net movement on short term borrowings and derivatives(202)(177)Net cash generated from/(used in) financing activities(30)(177)Net cash generated from/(used in) financing activities(202)(177)Ne		Notes		£m
Adjustments for:       3       250       264         Depreciation and amortisation       3       250       264         Share-based payment charge       4       2         Changes in proxisons       (25)       116         Changes in proxisons       6       3         Cash flows generated from continuing operations       789       866         Cash flow from operations       31(a)       33       6         Cash flow from operations       822       875         Tax paid - continuing operations       822       875         Tax paid - continuing operations       (142)       (244         Net cash inflow from operating activities       680       630         Purchases of financial investments       (3)       (7         Purchases of financial investments       3       3         Purchases of inancial investments       (495)       (474         Cash flow seed in continuing operations' investing activities       (5077)       (455         Cash flow seed in continuing operations - disposal proceeds       128       128         Net cash flow used in investing activities       (3777)       10         Reseavement on short term borrowings       (400       116         Repayment of borrowings       <				
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	Net increase in cash and cash equivalents	31(b)	431	3
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	Net cash and cash equivalents at end of year (i)	23	439	8

All cash flows relate to continuing operations unless otherwise stated. (i) Net of bank overdrafts.

- 43 -

#### Notes to the Accounts

#### 1. Adoption of new accounting standards

#### New IFRS accounting standards and interpretations adopted in 2006/07

During the year ended 31 March 2007 the Company has adopted the following amendments to standards and interpretations. None of these had a material impact on consolidated results or assets and liabilities.

International Financial Reporting Standard (IFRS) 7 'Financial Instruments: Disclosures' replaces the disclosure requirements of International Accounting Standard (IAS) 32 'Financial Instruments: Presentation and Disclosure'. The new requirements incorporate many of the IAS 32's disclosures as well as additional qualitative and quantative disclosures on the risks arising from financial statements.

International Financial Reporting Interpretations Committee (IFRIC) 4 'Determining whether an arrangement contains a lease' provides guidance on determining whether arrangements which convey the right to use an asset in return for a series of payments should be accounted for in accordance with IAS 17 'Leases'.

IFRIC 5 'Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds' addresses the issues of how a contributor to such a fund should account for its interest in the fund and how obligations to make additional contributions should be accounted for.

IFRIC 6 'Liabilities arising from participating in a specific market – Waste electrical and electronic equipment' relates to the European Union's Directive on waste electrical and electronic equipment, which deals with the responsibility of producers for the backlog of waste for goods sold to private households.

IFRIC 7 'Applying the restatement approach under IAS 29, Financial reporting in hyperinflationary economies' deals with what is meant by the phrase 'measuring unit current at the balance sheet date' and also with how an entity accounts for opening deferred tax items in its restated financial statements.

Amendment to IAS 39 'Financial Instruments: Recognition and Measurement: The Fair Value Option' restricts the ability of entities to designate financial assets and liabilities as at fair value through profit or loss to those financial instruments that meet certain specified conditions.

Amendments to IAS 39 'Financial Instruments: Recognition and Measurement', and IFRS 4 'Insurance Contracts: Financial Guarantee Contracts' define a financial guarantee contract and specify which accounting standard will apply to such contracts. Generally, financial guarantee contracts are within the scope of IAS 39. However, where the issuer of a financial guarantee contract has previously asserted that it regards such contracts as insurance contracts, then they may elect to apply either IAS 39 or IFRS 4 to those contracts. The Company accounts for such contracts as insurance contracts.

Amendment to IAS 21 'The Effects of Changes in Foreign Exchange Rates' clarifies the requirements of IAS 21 regarding an entity's investment in foreign operations and, in particular, the treatment of monetary items entered into as net investment hedges.

#### New IFRS accounting standards and interpretations not yet adopted

The Company has yet to adopt the following standards and interpretations. These will be adopted on 1 April 2007, but are not expected to have a material impact on consolidated results or assets and liabilities.

IFRIC 8 'Scope of IFRS 2' addresses the issue of whether IFRS 2 'Share Based Payment' applies to transactions in which the entity cannot identify specifically some or all of the goods or services received.

IFRIC 9 'Reassessment of Embedded Derivatives' prohibits reassessment of the treatment of embedded derivatives subsequent to initial recognition unless there is a change in the terms of the contract that significantly modifies the cash flows that otherwise would be required under the contract, in which case reassessment is required.

IFRIC 10 'Interim financial reporting and impairment' states that any impairment losses on goodwill and certain financial assets recognised in an interim financial statement may not be reversed in subsequent interim or annual financial statements.

IFRIC 11 'IFRS 2 – Group and treasury share transactions' provides guidance on whether share-based transactions involving treasury shares or involving subsidiary undertakings (for instance, options over a parent's shares) should be accounted for as equity-settled or cash-settled share-based payment transactions.

#### New IFRS accounting standards and interpretations not yet endorsed by the EU

IFRS 8 'Operating segments' sets out the requirements for the disclosure of information about an entity's operating segments and about an entity's products and services, the geographical areas in which it operates and its major customers. IFRS 8 achieves convergence with the US accounting standard, FAS 131 'Disclosures about Segments of an Enterprise and Related Information' with minor differences. It has not yet been determined whether if this standard had been implemented in the year ended 31 March 2007, it would have had a material impact on consolidated results or the presentation of those results.

Amendment to IAS 23 'Borrowing costs' removes the option of immediately recognising as an expense borrowing costs that relate to assets that take a substantial period of time to get ready for use or sale. Implementation of this amendment is not expected to have any impact on consolidated results or consolidated assets and liabilities as the Group's accounting policy is to capitalise borrowing costs.

IFRIC 12, 'Service concession arrangements' applies to contractual arrangements whereby a private sector operator participates in the development, financing, operation and maintenance of infrastructure for public sector services, for example, under private finance initiative contracts (PFI) contracts. The impact of this interpretation on consolidated results or consolidated assets and liabilities has not yet been assessed.

#### 2. Segmental analysis

Segmental information is presented in accordance with the management responsibilities and economic characteristics, including consideration of risks and returns, of the business activities. The Company assesses the performance of its businesses principally on the basis of operating profit before exceptional items and remeasurements. The primary reporting format is by business. All the Company's sales and operations take place within the UK and therefore there is no secondary reporting format.

The following table describes the main activities for each business segment:

Electricity transmission	High-voltage electricity transmission networks in the UK

Other activities relate to contracting activities, the provision of support services and corporate overheads.

Discontinued operations comprise the French interconnnectors business which was sold on 14 August 2006.

Our segments have changed from those previously reported as a consequence of the classification of our interconnector business as discontinued.

a) Revenue						
		Sales			Sales	
		between	Sales to		between	Sales to
	Total sales	businesses	third parties	Total sales	businesses	third parties
	2007	2007	2007	2006	2006	2006
	£m	£m	£m	£m	£m	£m
Continuing operations:						
Electricity transmission	2,012	(5)	2,007	1,885	(9)	1,876
Other activities	14	(3)	11	31	(19)	12
	2,026	(8)	2,018	1,916	(28)	1,888

Sales between businesses are priced having regard to the regulatory and legal requirements to which the businesses are subject.

The table above represents revenue from continuing operations only, as disclosed in the Consolidated Income Statement as 'revenue'. Revenue from discontinued operations for the year ended 31 March 2007 was £27m (2006: £77m). See note 11 for additional disclosures on discontinued operations.

#### b) Operating profit

	Before exce	eptional items	After exceptional items and remeasurements	
	and rem	easurements		
	2007	2006	2007	2006
	£m	£m	£m	£m
Continuing operations:				
Electricity transmission	576	484	569	484
Other activities	(10)	2	(10)	2
	566	486	559	486

The table above represents operating profit from continuing operations only, as disclosed in the Consolidated Income Statement and excludes the results from discontinued operations. Operating profit both before and after exceptional items and remeasurements for discontinued operations for the year ended 31 March 2007 was £23m (2006: £63m). See note 11 for additional disclosures on discontinued operations.

#### c) Total assets and total liabilities

		Total assets		Total liabilities	
	2007	2006	2007	2006	
	£m	£m	£m	£m	
Continuing operations:					
Electricity transmission	4,977	4,636	(586)	(551)	
Other activities	48	64	(5)	(36)	
	5,025	4,700	(591)	(587)	
Discontinued operations	-	102	-	(16)	
Unallocated	1,250	376	(5,347)	(4,443)	
	6,275	5,178	(5,938)	(5,046)	

Unallocated total assets include cash and cash equivalents, taxation, derivative assets, investments in shares in the Company's ultimate parent undertaking, amounts owed by subsidiaries and interest. Unallocated total liabilities include bank overdrafts, borrowings, derivative liabilities, taxation (including deferred taxation), amounts owed to subsidiaries and interest.

#### d) Other segmental information

	Capita	Capital expenditure		Depreciation and amortisation	
	2007	2006	2007	2006	
	£m	£m	£m	£m	
Continuing operations:					
Electricity transmission	606	530	245	260	
Other activities	1	2	4	4	
	607	532	249	264	
Discontinued operations	-	-	1	5	
	607	532	250	269	

Capital expenditure comprises additions to property, plant and equipment and other intangible assets amounting to £595m (2006: £530m) and £12m (2006: £2m) respectively.

Depreciation and amortisation includes depreciation of property, plant and equipment and amortisation of other intangible assets amounting to £227m (2006: £247m) and £23m (2006: £22m) respectively.

#### 3. Operating costs

	Before exception	onal items	Exceptional	items		
	and remeasurements		and remeasurements		Total	
	2007	2006*	2007	2006	2007	2006*
	£m	£m	£m	£m	£m	£m
Depreciation of property, plant and equipment	227	242	-	-	227	242
Amortisation of intangible assets	23	22	-	-	23	22
Payroll costs (note 6 (a))	99	91	4	-	103	91
Other operating charges:						
Rates	96	95	-	-	96	95
Balancing Services Incentive Scheme direct costs	551	537	-	-	551	537
Payments to Scottish network owners under BETTA	280	259	-	-	280	259
Other operating charges	176	156	3	-	179	156
	1,452	1,402	7	-	1,459	1,402
Operating costs include:						
Consumption of inventories					4	4
Research expenditure					3	3
Operating lease rentals - land and buildings					5	3

\* Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

Audit Services Audit fee of parent company and consolidated financial statements	0.1	0.1
Other services: Other services supplied pursuant to legislation	0.3	0.1

'Other services supplied pursuant to legislation' represents fees payable for services in relation to engagements which are required to be carried out by the auditor. In particular this includes fees for reports to the Gas and Electricity Markets Authority under the Company's electricity transmission licence and fees for reports under section 404 of the US Public Company Accounting Reform and Investor Protection Act of 2002 (Sarbanes-Oxley).

#### 5. Exceptional items and remeasurements

Exceptional items and remeasurements are items of income and expenditure that, in the judgment of management, should be disclosed separately on the basis that they are material, either by their nature or their size, to an understanding of our financial performance and significantly distort the comparability of financial performance between periods. Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs or impairments of non-current assets, material changes in environmental provisions, and gains or losses on disposals of businesses or investments. Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments to the extent that hedge acounting is not achieved or is not effective.

	2007	2006
	£m	£m
Exceptional items included within operating profit - restructuring costs (i)	(7)	-
Exceptional items included within operating profit arising from restructuring costs	(7)	-
Exceptional items included within finance costs (ii)	(8)	(2)
Remeasurements - net gains on financial instruments included within finance costs (iii)	(1)	3
Exceptional items and remeasurements included within finance costs	(9)	1
Total exceptional items and remeasurements before taxation	(16)	1
Tax credit on severance pay arising from restructuring	1	-
Tax credit on other charges arising from restructuring	1	-
Tax credit on loss on repurchase of debt	2	1
Tax charge on financial instrument remeasurements (iii)	(2)	(1)
Tax on exceptional items and remeasurements	2	-
Total exceptional items and remeasurements after taxation	(14)	1

(i) Restructuring costs relate to planned cost reduction programmes.

(ii) Exceptional finance costs for the year ended 31 March 2007 represent debt redemption costs related to the restructuring of our debt portfolio.

(iii) Remeasurements - net gains on derivative financial instruments comprise gains and losses arising on derivative financial instruments reported in the income statement. These exclude gains and losses for which hedge accounting has been effective, which have been recognised directly in equity or offset by adjustments to the carrying value of debt.

#### 6. Payroll costs and employees

#### a) Payroll costs

	2007	2006 *
	£m	£m
Wages and salaries	95	93
Social security costs	11	10
Other pension costs	17	14
Share based payments	3	2
Severance costs	4	-
Gross payroll costs	130	119
Less: amounts capitalised	(31)	(28)
Net payroll costs	99	91

\* Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

Payroll costs above represent continuing operations only. Payroll of discontinued operations for the year ended 31 March 2007 was £0.1m (2006: £0.3m).

#### b) Number of employees

	31 March	Average	Average
	2007	2007	2006
	Number	Number	Number
Continuing operations	2,354	2,358	2,312

The vast majority of the employees are employed either directly or indirectly in the transmission of electricity in the UK.

#### c) Key management compensation

	2007 £m	2006 * £m
Salaries and short-term employee benefits	2	1
Post-employment benefits	1	1
Share-based payments	1	-
	4	2

\* Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

The key management relates to the Board of Directors of the company.

#### 7. Directors' emoluments

The aggregate amount of Directors' emoluments in respect of qualifying services for 2007 was £1,483,019 (2006: £1,027,868).

Two Directors (2006: four Directors) exercised share options in National Grid plc during the year.

A number of the current Directors are also directors and employees of National Grid plc or a subsidiary undertaking of that company and are paid by these companies.

Retirement benefits at 31 March 2007 are accruing in respect of four Directors (2006: five Directors) under a defined benefit scheme.

The emoluments of the highest paid Director were £363,000 (2006: £414,600). The amount of accrued pension at 31 March 2007 for the highest paid Director was £152,000 (2006: £516,000).

#### 8. Retirement benefit obligations

Substantially all of the Group's employees are members of the Electricity Supply Pension Scheme which is a defined benefit pension scheme.

The Electricity Supply Pension Scheme provides final salary defined benefits on a funded basis. The assets of the scheme are held in a separate trustee administered fund. The scheme is divided into sections, one of which is the National Grid Electricity Tranmission's section. The Group's section of the scheme was closed to new entrants on 1 April 2006. It is subject to independent valuations at least every three years, on the basis of which the qualified actuary certifies the rate of employers' contributions, which, together with the specified contributions payable by the employees and proceeds from the scheme's assets, are expected to be sufficient to fund the benefits payable under the scheme.

The latest full actuarial valuation as at 31 March 2007 is currently being carried out by Hewitt Bacon and Woodrow. The last completed full actuarial valuation was carried out by Hewitt Bacon and Woodrow at 31 March 2004. The aggregate market value of the scheme's assets as at that date was £1,110m and the value of the assets represented 80% of the actuarial value of benefits due to members calculated on the basis of pensionable earnings and service at 31 March 2004 on an ongoing basis and allowing for projected increases in pensionable earnings.

The results of the actuarial valuation carried out at 31 March 2004 showed that, based on long-term financial assumptions, the contribution rate required to meet future benefit accrual was 19.1% of pensionable earnings (13.1% employers and 6% employees). This contribution rate will be reviewed as part of the next independent actuarial valuation being carried out currently.

It has been agreed that no funding of the deficit identified in the 2004 actuarial valuation will need to be provided to the scheme until the outcome of the actuarial valuation at 31 March 2007 is known. At this point, the National Grid Electricity Transmission will pay the gross amount of any deficit up to a maximum of £68m (£48m net of tax) into the scheme. Until the 31 March 2007 actuarial valuation has been completed, National Grid Electricity Transmission has arranged for banks to provide the trustees of the National Grid Scheme with letters of credit. The main conditions under which these letters of credit could be drawn relate to events which would imperil the interests of the scheme, such as National Grid Electricity Transmission plc becoming insolvent or failing to make payments into the fund.

	2007	2006
	£m	£m
The amounts recognised in the balance sheet are determined as follows:		
Present value of funded obligations	(1,812)	(1,711)
Fair value of plan assets	1,336	1,334
	(476)	(377)
Present value of unfunded obligations	<b>(12)</b>	(13)
Net Liability in the balance sheet	(488)	(390)
	2007	2006
	£m	2000 £m
Changes in the present value of the defined benefit obligation:	5.11	2
Opening defined benefit obligation	1,724	1,583
Current service cost	20	17
Interest cost	83	84
Actuarial losses	67	125
Losses on curtailments	3	2
Losses on settlements	-	-
Employee contributions	6	6
Benefits paid	(81)	(78)
Net transfers out	`1´	(7)
Other augmentations	1	-
Net decrease in liabilities from disposals	-	(8)
Closing defined benefit obligation	1,824	1,724
Changes in the fair value of plan assets:		
Opening fair value of plan assets	1,334	1,161
Expected return on plan assets	84	76
Actuarial (losses)/gains	(26)	168
Employer contributions	18	15
Employee contributions	6	6
Benefits paid	(81)	(78)
Net transfers out/(in)	1	(7)
Net decrease in assets from disposals	-	(7)
Closing fair value of plan assets	1,336	1,334

#### 8. Retirement benefit obligations (continued)

		2007 £m	2006 £m
The amounts recognised in the income statement are determined as follows:			
Current service cost		20	17
Curtailments/settlement gains on redundancies		-	(2)
Special termination benefits on redundancies		-	3
Total in payroll costs		20	18
Interest cost		83	84
Expected return on plan assets		(84)	(76)
Total in finance costs		(1)	8
Actual return on plan assets		59	244
The history of experience adjustments is as follows:			
	2007	2006	2005
	2007		£m
	£m	£m	£111
Present value of defined benefit obligation		£m (1,724)	(1,583)
Present value of defined benefit obligation Fair value of plan assets	£m		
5	£m (1,824)	(1,724)	(1,583)
Fair value of plan assets	£m (1,824) 1,336	(1,724) 1,334	(1,583) 1,161

2007

2006

In accordance with the transitional provisions for the amendments to IAS 19 Employee Benefits in December 2004,

the disclosures above are determined prospectively from the 2005 reporting period.

Expected contributions to defined benefit plans in the following year	12	12
	2007 £m	2006 £m
Amounts recognised in statement of recognised income and expense		
Actuarial (loss)/gain during the year	(93)	42
Cumulative actuarial (loss)/gain	(11)	82

The major categories of plan assets as a percentage of total plan assets were as follows:

	Plan assets 2007	Plan assets 2006	Plan assets 2005
	%	%	%
Equities	61.2%	60.9%	59.9%
Corporate bonds	7.6%	7.5%	9.4%
Gilts	24.2%	22.0%	21.3%
Property	6.6%	8.4%	8.4%
Cash	0.4%	1.2%	1.0%
Total	100.0%	100.0%	100.0%
The principal actuarial assumptions used were:	2007	2006	2005
Discount rate (i)	5.4%	4.9%	5.4%
Expected return on plan assets	6.8%	6.4%	6.7%
Rate of increase in salaries (ii)	4.2%	3.9%	3.9%
Rate of increase in pensions in payment and deferred pensions	3.3%	3.0%	3.0%
Rate of increase in Retail Price Index	3.2%	2.9%	2.9%

(i) The discount rates for pension liabilities have been determined by reference to appropriate yields prevailing in the UK debt markets at the balance sheet date.

(ii) A promotional age scale has been used where appropriate.

(iii) The pensions and other post-retirement benefit assumptions allow for future improvements in mortality.

The assumed life expectations on retirement at age 65 are:

	Years
Retiring today:	
Males	20.6
Females	24.1
Retiring in 20 years:	
Males	21.6
Females	25.3

The expected long-term rate of return on assets has been set reflecting the price inflation expectation, the expected real return on each major asset class and the long-term asset allocation strategy adopted for each plan. The expected real returns on specific asset classes reflect historical returns, investment yields on the measurement date and general future return expectations, and have been set after taking advice from the scheme's actuaries. The long-term asset allocation for the NGET's section of the Electricity Supply Pension Scheme is 63% equities, 30% bonds, 7% property and other.

Sensitivities at 31 March 2007 - all other assumptions held constant:

- A 0.1% reduction in the discount rate would lead to an increase in the pension and other post-retirement obligation of £26m and an increase in the annual pension cost of £1m.

- A 0.5% increase on the long-term rate of increase in salaries would lead to an increase in the pension and other post-retirement obligation of £26m and an increase in the the annual pension cost of £2m.

- An increase in one year to life expectations at age 60 would lead to an increase in the pension and other post-retirement obligation of £50m and to an increase in the annual pension cost of £1m.

#### 9. Finance income and costs

5. Finance income and costs	2007	2006
	£m	£m
Pensions - expected return on scheme assets	84	76
Interest income on financial instruments	41	31
Interest income and similar income	125	107
Pensions - interest on scheme liabilities	(83)	(84)
Interest expense on financial liabilities held at amortised cost	(193)	(196)
Exceptional debt redemption costs	(8)	(2)
Interest on derivatives	(16)	-
Less: interest capitalised	32	33
Interest expense	(268)	(249)
Net (losses)/gains:		
On derivatives designated as fair value hedges	(1)	6
On derivatives not designated as hedges or ineligible for hedge accounting	-	(3)
Net (losses)/gains on derivative financial instruments	(1)	3
Interest expense and other finance costs	(269)	(246)
Net finance costs	(144)	(139)
Comprising:		
Interest income and similar income	125	107
Interest expense and other financial costs		
Before exceptional items and remeasurements	(260)	(247)
Exceptional items and remeasurements	(9)	1
	(144)	(139)

Interest income on financial instruments comprises interest income from bank deposits and other financial assets of £38m (2006: £27m) and other interest receivable of £3m (2006: £4m).

Interest expense on financial liabilities held at amortised cost comprises interest on bank loans and overdrafts £20m (2006: £21m), preference dividends £1m (2006: £3m) and interest on other borrowings £172m (2006: £172m). Preference dividends of 2.78 pence have been charged to the income statement for the year ended 31 March 2007 (2006: 5.79 pence per preference share).

Interest on the funding attributable to assets in the course of construction was capitalised during the year at a rate of 5.5% (2006: 5.85%).

Interest expense and other finance costs include £8m (2006: £2m) relating to losses incurred on the repurchase of debt.

Derivative net gains on fair value hedges comprise a net gain on the hedging instruments of £36m (2006: £17m), offset by a net loss of £37m (2006: £11m) from the fair value adjustments to the carrying value of debt.

#### 10. Taxation

Taxation on items charged/(credited) to the income statement	2007 £m	2006 £m
United Kingdom	2111	2.111
Corporation tax at 30%	136	128
Adjustments in respect of prior years (i)	(15)	(29)
Deferred tax (ii)	8	-
Taxation	129	99
Comprising:		
Taxation - excluding exceptional items and remeasurements	131	99
Taxation - exceptional items and remeasurements (note 5)	(2)	-
	129	99

\* Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

(i) The corporation tax adjustment in respect of prior years does not include any adjustments relating to exceptional items.(ii) Deferred tax includes an exceptional tax credit of £2m (2006: £nil).

#### Taxation on items charged/(credited) to equity

	2007	2006
	£m	£m
Deferred tax credit on revaluation of cash flow hedges	(2)	-
Deferred tax (credit)/charge on actuarial gains/losses	(28)	12
Tax on items recognised in		
Consolidated Statement of Recognised Income and Expense	(30)	12
Deferred tax credit on employee share schemes recognised directly in equity	(5)	(3)
	(35)	9

The tax charge for the period is higher (2006: lower) than the standard rate of corporation tax in the UK (30%). The differences are explained below:

	2007	2006 *
	£m	£m
Profit before taxation		
Before exceptional items and remeasurements	431	346
Exceptional items and remeasurements	(16)	1
Profit before taxation from continuing operations	415	347
Profit before taxation multiplied by the rate of corporation tax in the UK	125	104
of 30% (2006: 30%)		
Effects of:		
Adjustments in respect of current income tax of previous years	(15)	(29)
Adjustments in respect of deferred tax of previous years	15	24
Other	4	-
Total taxation	129	99
	%	%
At the effective income tax rate		
Before exceptional items and remeasurements	30.3	28.6
Including exceptional items and remeasurements	31.1	28.5

\* Comparatives have been adjusted to reclassify amounts relating to discontinued operations.

Factors that may affect future tax charges The UK rate of corporation tax is expected to decrease from the current rate of 30% to 28% in 2008/09. We are in the process of evaluating the impact this rate will have on the future tax charge.

#### 11. Discontinued operations

On 14 August 2006, the company transferred its Interconnectors business to a fellow subsidiary of National Grid plc. The results of the discontinued operation for the years ended 31 March 2007 and 31 March 2006 are set out below:

#### **Results of discontinued operations**

	2007	2006
	£m	£m
Revenue	27	77
Operating costs	(4)	(14)
Operating profit from discontinued operations	23	63
Profit before taxation from discontinued operations	23	63
Taxation		-
- Before exceptional items and remeasurements	(7)	(19)
<ul> <li>Exceptional items and remeasurements</li> </ul>	-	-
Taxation	(7)	(19)
Profit after taxation from discontinued operations		
- Before exceptional items and remeasurements	16	44
<ul> <li>Exceptional items and remeasurements</li> </ul>	-	-
Profit after taxation from discontinued operations	16	44
Gain on disposal of discontinued operations	33	-
Gain after taxation on disposal of discontinued operations (i)	33	-
Total profit for the year from discontinued operations		
Before exceptional items and remeasurements	16	44
Exceptional items and remeasurements	33	-
	49	44

(i) The disposal was to a fellow subsidiary of National Grid plc and for tax purposes is treated as a "no gain no loss" transfer. Accordingly, no tax arises on the gain on disposal of discontinued operations.

#### 12. Net assets classified as held for sale

At the balance sheet date, our wireless infrastructure operations were reclassified as held for sale in the expectation that they would be disposed of during the year ended 31 March 2008. The Wireless infrastructure business was sold on 3 April 2007.

The following assets and liabilities relate to businesses held for sale as at 31 March 2007. There were no businesses held for sale as at 31 March 2006.

	2007 £m
Current assets	
Trade and other receivables	23
Assets of business held for sale	23
Current liabilities	
Trade and other payables	(1)
Social security and other taxes	(1)
Other payables	(1)
Deferred income	(1)
Liabilites of business held for sale	(4)
Net assets of business held for sale	19

#### 13. Dividends

The following table shows the dividends paid to equity shareholders:

	2007		2006	
	pence		pence	
	(per ordinary	2007	(per ordinary	2006
	share)	£m	share)	£m
Ordinary dividends				
Interim dividend for the year	27.442	120	-	-

#### 14. Intangible assets

	Software £m
Non-current Cost at 1 April 2005 Additions	131 2
Cost at 31 March 2006 Additions	133 12
Cost at 31 March 2007	145
Amortisation at 1 April 2005 Amortisation charge for the year (note 3)	35 22
Amortisation at 31 March 2006 Amortisation charge for the year (note 3)	57 23
Amortisation at 31 March 2007	80
Net Book Value at 31 March 2007	65
Net Book Value at 31 March 2006	76

15. Property, plant and equipment	Land and buildings £m	Plant and machinery £m	Assets in the course of construction £m	Motor vehicles and office equipment £m	Total £m
Cost at 1 April 2005 Additions Other disposals Reclassifications	156 1 (3)	5,868 2 (32) 451	589 521 - (456)	98 6 (5) 5	6,711 530 (40)
Cost at 31 March 2006 Additions Disposal of business Other disposals Reclassifications	154 1 (25) - 17	6,289 5 (335) (26) 480	654 586 (1) - (509)	104 3 (1) (6) 12	7,201 595 (362) (32)
Cost at 31 March 2007	147	6,413	730	112	7,402
Depreciation at 1 April 2005 Depreciation charge for the year Disposals Reclassifications	38 4 (3)	2,347 233 (32) 4	- - - -	88 10 (4) (4)	2,473 247 (39)
Depreciation at 31 March 2006 Depreciation charge for the year (i) Disposal of business Other disposals Reclassifications	39 3 (18) -	2,552 212 (248) (27)		90 12 (1) (5)	2,681 227 (267) (32)
Depreciation at 31 March 2007	24	2,489	-	96	2,609
					· · · · ·
Net book value at 31 March 2007	123	3,924	730	16	4,793

(i) Includes amounts in respect of discontinued operations of £1m (2006: £5m).

The net book value of land and buildings comprised:

	2007	2006
	£m	£m
Freehold	102	93
Long leasehold (over 50 years)	3	3
Short leasehold (under 50 years)	18	19
	123	115

The cost of property, plant and equipment at 31 March 2007 included £466m (2006: £434m) relating to interest capitalised.

Included within trade and other payables and other non-current liabilities at 31 March 2007 are contributions to the cost of property, plant and equipment amounting to  $\pounds 2m$  (2006:  $\pounds 4m$ ) and  $\pounds 124m$  (2006:  $\pounds 111m$ ) respectively.

#### 16. Deferred tax assets and liabilities

The following are the major deferred tax liabilities and assets recognised, and the movements thereon, during the current and prior reporting periods:

A	ccelerated tax	Employee share		Financial	Other net temporary	
de	epreciation	options	Pensions			Total
	£m	£m	£m	£m	£m	£m
Deferred tax liabilities at 31 March 2005	832	-	-	-	-	832
Deferred tax assets at 31 March 2005	-	(5)	(127)	-	(8)	(140)
At 31 March 2005	832	(5)	(127)	-	(8)	692
First time adoption of IAS 39	-	-	-	(3)	-	(3)
At 1 April 2005	832	(5)	(127)	(3)	(8)	689
Charged/(credited) to income statement	2	(2)	(3)	-	4	1
Charged/(credited) to equity	-	(3)	13	-	-	10
Deferred tax liabilities at 31 March 2006	834	-	-	-	-	834
Deferred tax assets at 31 March 2006	-	(10)	(117)	(3)	(4)	(134)
At 31 March 2006	834	(10)	(117)	(3)	(4)	700
Charged/(credited) to income statement	5	2	(1)	-	3	9
Charged/(credited) to equity	-	(5)	(28)	(2)	-	(35)
Transfer to group undertakings	(27)	-	-	-	-	(27)
At 31 March 2007	812	(13)	(146)	(5)	(1)	647
Deferred tax liabilities at 31 March 2007 Deferred tax assets at 31 March 2007	812 -	- (13)	- (146)	- (5)	- (1)	812 (165)

Deferred tax charged/(credited) to income statement includes £nil (2006: £nil) reported within profits for the year from discontinued operations.

Deferred tax assets are all offset against deferred tax liabilities.

	2007	2006
	£m	£m
Deferred tax liabilities	812	834
Deferred tax assets	(165)	(134)
	647	700

At the balance sheet date there were no material short term deferred tax assets or liabilities.

Deferred tax assets in respect of capital losses of £1m (2006: £2m) have not been recognised as their future recovery is uncertain or not currently anticipated. The capital losses are available to carry forward indefinitely and can be offset against specific types of future capital gains.

There are no other unrecognised deferred tax assets or liabilities.

17. Other non-current receivables	2007	2006
	£m	£m
Other receivables	15	24

The fair value of other non-current receivables is approximately equal to their carrying value. All other non-current receivables are denominated in sterling.

#### 18. Derivative financial instruments

Derivatives are financial instruments that derive their value from the price of an underlying item such as interest rates, foreign exchange, credit spreads and equity or other indices. Derivatives enable their users to alter exposure to market or credit risks. We use derivatives to manage our treasury risks.

Derivatives are carried at fair value and are shown in the balance sheet as separate totals of assets and liabilities. Asset values represent the cost of replacing all transactions with a fair value in our favour assuming that all relevant counterparties default at the same time, and that the transactions can be replaced immediately in the market. Liability values represent the cost to counterparties of replacing all their transactions with a fair value in their favour in the case of default. Derivative assets and liabilities on different transactions are only netted off if the transactions are with the same counterparty, a legal right of set-off exists and the cash flows are intended to be settled on a net basis.

#### **Treasury financial instruments**

Derivatives are used for hedging purposes in the management of exposure to market risks. This enables the optimisation of the overall cost of accessing debt capital markets, and to mitigate the market risk which would otherwise arise from the maturity and other profiles of its assets and liabilities.

Hedging policies using derivative financial instruments are further explained in note 19. Derivatives that are held as hedging instruments are formally designated as hedges as defined in IAS 39. Derivatives may qualify as hedges for accounting purposes if they are fair value hedges or net investment hedges. These are described as follows:

#### Fair value hedges

Fair value hedges principally consist of interest rate and cross-currency swaps that are used to protect against changes in the fair value of fixed-rate, long-term financial instruments due to movements in market interest rates. For qualifying fair value hedges, all changes in the fair value of the derivative and changes in the fair value of the item in relation to the risk being hedged are recognised in the income statement. If the hedge relationship is terminated, the fair value adjustment to the hedged item continues to be reported as part of the basis of the item and is amortised to the income statement as a yield adjustment over the remainder of the hedging period.

#### Cash flow hedges

Exposure arises from the variability in future interest and currency cash flows on assets and liabilities which bear interest at variable rates. Interest rate and cross-currency swaps are maintained, and designated as cash flow hedges, where they qualify, to manage this exposure. Fair value changes on designated cash flow hedges are initially recognised directly in the cash flow hedge reserve, as gains or losses recognised in equity. Amounts are transferred from equity and recognised in the income statement as the income or expense is recognised on the hedged asset or liability.

Forward foreign currency contracts are used to hedge anticipated and committed future cash flows. Where these contracts qualify for hedge accounting they are designated as cash flow hedges. On recognition of the underlying transaction in the financial statements, the associated hedge gains and losses deferred in equity are transferred and included with the recognition of the underlying transaction.

The gains and losses on ineffective portions of such derivatives are recognised immediately in the income statement.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the income statement or on the balance sheet. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the income statement.

#### Derivatives not in a formal hedge relationship

Our policy is not to use derivatives for trading purposes, however due to the complex nature of hedge accounting under IAS 39, some derivatives may not qualify for hedge accounting, or are specifically not designated as a hedge where natural offset is more appropriate.

Changes in the fair value of any derivative instruments that do not qualify for hedge accounting are recognised immediately in the income statement within interest expense and other finance costs.

#### **Operational financial instruments**

Commodity derivatives are used to manage commodity prices associated with our electricity transmission operations. As these contracts are for normal usage in our operations and are not settled net, they are carried at cost and are recognised within trade receivables or payables as appropriate.

18. Derivative financial instruments (continued) Our use of derivatives may entail a derivative transaction qualifying for one or more hedge type designations under IAS39. The fair value and their notional amounts by designated hedge type can be analysed as follows:

		20	07			20	06	
	As	set	Liab	ility	Ass	et	Liabi	lity
	Fair value	Notional						
	£m	£m	£m	£m	£m	£m	£m	£m
Fair value hedges								
Interest rate swaps	2	(126)	(17)	(496)	24	(506)	-	(71)
Cross-currency interest rate swaps	-	-	(16)	(100)	12	(334)	(10)	(100)
	2	(126)	(33)	(596)	36	(840)	(10)	(171)
Cash flow hedges								
Interest rate swaps	1	(414)	-	-	-	-	(2)	(287)
Cross-currency interest rate swaps	-	-	(2)	(414)	3	(80)	(6)	(207)
Foreign exchange forward contracts	-	(1)	-	(5)	-	2	-	-
	1	(415)	(2)	(419)	3	(78)	(8)	(494)
Derivatives not in a formal hedge relations	hip							
Interest rate swaps	2	(186)	(5)	(186)	-	(62)	(1)	(117)
	2	(186)	(5)	(186)	-	(62)	(1)	(117)
	5	(727)	(40)	(1,201)	39	(980)	(19)	(782)

The maturity of derivative financial assets and liabilities measured at fair value can be analysed as follows:

	20	007	200	06
	Assets	Liabilities	Assets	Liabilities
	£m	£m	£m	£m
In one year or less	2	(4)	16	(9)
Current	2	(4)	16	(9)
In more than one year, but not more than two years	1	(2)	-	-
In more than two years, but not more than three years	-	-	5	(1)
In more than three years, but not more than four years	-	(3)	-	-
In more than four years, but not more than five years	-	-	-	-
In more than five years	2	(31)	18	(9)
Non-current	3	(36)	23	(10)
Total	5	(40)	39	(19)

#### 19. Financial risk factors

Our activities expose us to a variety of financial risks: market risk (including currency risk; fair value interest rate risk; cash flow interest rate risk), credit risk and liquidity risk. The overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on financial performance. Derivative financial instruments are used to hedge certain risk exposures.

Risk management is carried out by a central treasury department under policies approved by the Board of National Grid plc. This department identifies, evaluates and hedges financial risks in close co-operation with the operating units. The National Grid plc Board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity as discussed further in our Treasury policy, described on pages 25 and 26.

#### (a) Market risk

#### (i) Foreign exchange risk

National Grid Electricity Transmission operates internationally and is exposed to foreign exchange risk arising from various currency exposures. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities.

With respect to near term foreign exchange risk, we use foreign exchange forwards to manage foreign exchange transaction exposure. Our policy is to hedge a minimum percentage of known contracted foreign currency flows in the period out to six months and also in the period six to twelve months in order to mitigate foreign currency movements in the intervening period. Where cash forecasts are uncertain, we generally cover a percentage of the foreign currency flows depending on the certainty of the cash flows.

During 2007 and 2006, derivative instruments were used to manage currency risk as follows:

			2007		
	Sterling	Euro	US Dollar	Other	Total
	£m	£m	£m	£m	£m
Cash and cash equivalents	465	-	-	-	465
Financial investments	377	-	-	-	377
Bank overdrafts	(26)	-	-	-	(26)
Borrowings	(3,227)	(416)	-	(85)	(3,728)
Pre derivative position	(2,411)	(416)	-	(85)	(2,912)
Derivative effect	(539)	416	3	85	(35)
Net debt position	(2,950)	-	3	-	(2,947)

			2006		
	Sterling	Euro	US Dollar	Other	Total
	£m	£m	£m	£m	£m
Cash and cash equivalents	24	-	-	-	24
Financial investments	-	-	-	-	-
Bank overdrafts	(16)	-	-	-	(16)
Borrowings	(2,267)	(430)	-	(293)	(2,990)
Pre derivative position	(2,259)	(430)	-	(293)	(2,982)
Derivative effect	(704)	430	1	293	20
Net debt position	(2,963)	-	1	-	(2,962)

#### (ii) Cash flow and fair value interest rate risk

There are no significant interest-bearing assets maintained on an ongoing basis. The income and operating cash flows are substantially independent of changes in market interest rates.

Interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose National Grid Electricity Transmission to cash flow interest rate risk. Borrowings issued at fixed rates expose National Grid Electricity Transmission to fair value interest rate risk. Our interest rate risk management policy as further explained on page 25 is to minimise the finance costs (being interest costs and changes in the market value of debt). Some of our borrowings issued are indexlinked, that is their cost is linked to changes in the UK Retail Prices Index (RPI). We believe that these borrowings provide a good hedge for revenues and our regulatory asset values that are also RPI-linked.

The following table sets out the carry amount, by contractual maturity, of borrowings that are exposed to interest rate risks before taking into account interest rate swaps:

	2007 £m	2006 £m
Fixed interest rate borrowings		
In one year or less	31	34
In more than one year, but not more than two years	407	-
In more than two years, but not more than three years	-	421
In more than three years, but not more than four years	245	-
In more than four years, but not more than five years	-	248
In more than five years	870	959
	1,553	1,662
Floating interest rate borrowings (including RPI)	2,175	1,328
Total borrowings	3,728	2,990

During 2007 and 2006, the net debt was managed using derivative instruments to hedge interest rate risk as follows:

		2007	7	
	Fixed	Floating	RPI (i)	Total
	rate	rate		
	£m	£m	£m	£m
Cash and cash equivalents	-	465	-	465
Financial investments	-	377	-	377
Bank overdrafts	-	(26)	-	(26)
Borrowings	(1,553)	(596)	(1,579)	(3,728)
Pre-derivative position	(1,553)	220	(1,579)	(2,912)
Derivative effect	688	(723)	-	(35)
Net debt position	(865)	(503)	(1,579)	(2,947)

(i) Represents financial instruments which are linked to the UK Retail Prices Index.

#### 19. Financial risk factors (continued)

#### (a) Market risk (continued)

#### (ii) Cash flow and fair value interest rate risk (continued)

		200	6	
	Fixed	Floating	RPI (i)	Total
	rate	rate		
	£m	£m	£m	£m
Cash and cash equivalents	-	24	-	24
Financial investments	-	-	-	-
Bank overdrafts	-	(16)	-	(16)
Borrowings	(1,662)	(402)	(926)	(2,990)
Pre-derivative position	(1,662)	(394)	(926)	(2,982)
Derivative effect	(35)	55	-	20
Net debt position	(1,697)	(339)	(926)	(2,962)

(i) Represents financial instruments which are linked to the UK Retail Prices Index.

#### (b) Credit risk

Credit risk is managed on a portfolio basis for the National Grid Group as a whole. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions.

#### Treasury related credit risk

Counterparty risk arises from the investment of surplus funds and from the use of derivative instruments. Our limits are managed by National Grid plc, our ultimate parent company.

As at 31 March 2007 and 2006, we had a number of exposures to individual counterparties. In accordance with our treasury policies and exposure management practices, counterparty credit exposure limits are continually monitored and no individual exposure is considered significant in the ordinary course of treasury management activity. Management does not expect any significant losses from non-performance by these counterparties.

The counterparty exposure under derivative financial contracts as shown in note 18 was £5m (2006: £40m), after netting agreements it was £1m (2006: £38m).

#### Wholesale and retail credit risk

Our principal commercial exposure is governed by the credit rules within the regulated Connection and Use of System Code. This lays down the level of credit relative to the Regulatory Asset Value (RAV) for each credit rating. We have no retail credit risk. Mangement does not expect any significant losses of receivables that have not been provided for as shown in note 21.

#### (c) Liquidity analysis

We manage our liquidity requirements by the use of both short- and long-term cash flow forecasts. These forecasts are supplemented by a financial headroom position which is used to demonstrate funding adequacy for at least a 12-month period.

The following is an analysis of the contractual undiscounted cash flows payable under financial liabilities and derivative assets and liabilities as at the balance sheet date:

At 31 March 2007	Due 1 year £m	Due between 1 and 2 years £m	Due between 2 and 3 years £m	Due 3 years and beyond £m	Total £m
Non-derivative financial liabilities Borrowings Interest payments on borrowings (i) Other non-interest bearing liabilities	(195) (141) (791)	(407) (135) (8)	- (128) -	(3,123) (2,418) -	(3,725) (2,822) (799)
Derivative financial liabilities					
Deriviatives contracts - receipts Deriviatives contracts - payments	2 (21)	1 (16)	- (10)	25 (41)	28 (88)
Total at 31 March 2007	(1,146)	(565)	(138)	(5,557)	(7,406)
	Due within 1 year	Due between 1 and 2 years	Due between 2 and 3 years	Due 3 years and beyond	Total
At 31 March 2006	£m	£m	£m	£m	£m
Non derivative financial liabilities Borrowings Interest payments on borrowings (i) Other non-interest bearing liabilities	(365) (125) (699)	(123) (35)	(427) (115) -	(2,266) (1,596) -	(3,058) (1,959) (734)
Derivative financial liabilities Deriviatives contracts - receipts Deriviatives contracts - payments	207 (225)	1 (8)	11 (3)	52 (16)	271 (252)
Total at 31 March 2006	(1,207)	(165)	(534)	(3,826)	(5,732)

(i) The interest on borrowings is calculated based on borrowings held at 31 March without taking account of futures issues. Floating-rate interest is estimated using a future interest rate curve as at 31 March.

#### 19. Financial risk factors (continued)

#### (d) Sensitivity analysis

Financial instruments affected by market risk include borrowings, deposits and derivative financial instruments. The following analysis, required by IFRS 7, is intended to illustrate the sensitivity to changes in market variables, being UK interest rates and the UK retail prices index.

The analysis excludes the impact of movements in market variables on the carrying value of pension obligations and provisions.

The sensitivity analysis has been prepared on the basis that the amount of net debt, the ratio of fixed to floating interest rates of the debt and derivatives portfolio and the proportion of financial instruments in foreign currencies are all constant and on the basis of the hedge designations in place at 31 March 2007 and 31 March 2006 respectively. As a consequence, this sensitivity analysis relates to the position at those dates and is not representative of the years then ended, as all of these varied.

The following assumptions were made in calculating the sensitivity analysis:

- the balance sheet sensitivity to interest rates relates only to derivative financial instruments, as debt and deposits are carried at amortised cost and so their carrying value does not change as interest rates move;
- the sensitivity of accrued interest to movements in interest rates is calculated on net floating rate exposures on debt, deposits and derivative instruments with no sensitivity assumed for RPI-linked debt; - changes in the carrying value of derivatives from movements in interest rates designated as cash flow hedges are assumed to be recorded fully within equity;
- changes in the carrying value of derivative financial instruments not in hedging relationships only affect the income statement; - all other changes in the carrying value of derivative financial instruments designated as hedges are fully effective with no impact on the income statement;
- debt with a maturity below one year is floating rate for the accrued interest part of the calculation;
   the floating leg of any swap or any floating rate debt is treated as not having any interest rate already set, therefore a change in interest rates affects a full twelve month period for the accrued interest portion of the sensitivity calculations; and
- sensitivity to the retail price index does not take into account any changes to revenue or operating costs that are affected by the retail price index or inflation generally.

Using the above assumptions, the following table shows the illustrative effect on the income statement and items that are recognised directly in equity that would result from reasonably possible movements in changes in the UK retail price index and UK interest rates, before the effects of tax.

	2007		2006	;
	Income		Income	
	statement	Equity	statement	Equity
	+/- £m	+/- £m	+/- £m	+/- £m
UK retail price index +/- 0.50%	8	-	5	-
UK interest rates +/- 0.50%	2	3	2	2

20. Inventories	2007	2006
	£m	£m
Raw materials and consumables	14	14
Work in progress	3	2
	17	16

21. Trade and other receivables	2007	2006
	£m	£m
Trade receivables	27	12
Amounts owed by fellow subsidiaries	354	302
Other receivables	15	11
Corporation tax recoverable	11	11
Prepayments and accrued income	108	143
	515	479

Provision for impairment of receivables
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	~III
At 1 April 2005, 31 March 2006 and 31 March 2007	(1)

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Trade receivables are non-interest bearing and generally have a 30-90 day term. Due to their short maturities, the fair value of trade and other receivables approximates to their book value.

The carrying amounts of trade and other receivables are denominated primarily in sterling.

There was no movement in the provision for impairment of receivables during either year.

As at 31 March 2007, trade receivables of £10m (2006: £4m) were past due but not impaired. The ageing analysis of these trade receivables is as follows:

	2007	2006
	£m	£m
Up to 3 months past due	5	1
3 to 6 months past due	1	3
Over 6 months past due	4	-
	10	4

Refer to note 19 for further information about wholesale credit risk.

22. Financial investments	2007 £m	2006 £m
Current assets		
Amounts due from fellow subsidiaries	377	-

Due to their short maturities, the fair values of loans and receivables approximates to their book value.

All loans and receivables are denominated in sterling.

#### 23. Cash and cash equivalents

	2007	2006
	£m	£m
Cash at bank and in hand	28	24
Short-term deposits	437	-
Cash and cash equivalents	465	24
Bank overdrafts	(26)	(16)
Net cash and cash equivalents	439	8

The fair value of cash and cash equivalents and bank overdrafts approximates to their book values.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one day and three months, depending on immediate cash requirements , and earn interest at the respective short-term deposit rates.

Net cash and cash equivalents are denominated primarily in sterling.

#### 24. Borrowings

The following table analyses total borrowings, excluding bank overdrafts:

	2007	2006
	£m	£m
Current:		
Bank loans	1	203
Bonds	41	40
Borrowings from fellow subsidiaries	195	-
	237	243
Non-current:		
Bank loans	400	200
Bonds	3,091	2,547
	3,491	2,747
Total borrowings	3,728	2,990

	2007 £m	<b>2007</b> 2006	
		£m	
In one year or less	237	243	
In more than one year, but not more than two years	407	-	
In more than two years, but not more than three years	-	421	
In more than three years, but not more than four years	245	-	
In more than four years, but not more than five years	-	248	
In more than five years			
- other than by instalments	2,839	2,078	
	3,728	2,990	

The carrying amounts of borrowings are denominated in the following currencies:

	2007	2006
	£m	£m
Sterling	3,227	2,267
Sterling Euro	416	430
Other currencies	85	293
	3,728	2,990

The fair value of borrowings at 31 March 2007 was £3,827m (2006: £3,227m). Market values, where available, have been used to determine fair value. Where market values are not available, fair values have been calculated by discounting cash flows at prevailing interest rates.

Borrowings are secured by charges over the assets of National Grid Elecricity Transmission.

The notional amount outstanding of the debt portfolio at 31 March 2007 was £3,725 (2006: £2,878m).

#### Borrowing facilities

At 31 March 2007, there were committed credit facilities of £450m (2006: £475m), of which £450m was undrawn (2006: £475m undrawn). An analysis of undrawn committed facilities is shown below:

#### Undrawn committed borrowing facilities

	2007 £m	2006 £m
Expiring:		
In one year or less	-	25
In more than two years	450	450
	450	475

All of the unused facilities at 31 March 2006 and 31 March 2007 were held as back-up to commercial paper and similar borrowings.

#### 25. Trade and other payables

	2007	2006
	£m	£m
Trade payables	337	322
Amounts owed to ultimate parent company	2	17
Amounts owed to fellow subsidiaries	384	311
Social security and other taxes	16	25
Other payables	52	24
Deferred income	65	64
	856	763

Due to their short maturities, the fair value of trade and other payables approximates to their book value.

The carrying amounts of trade and other payables are denominated primarily in sterling.

Amounts owed to fellow subsidiaries at 31 March 2006 included £43m in respect of 43,406,000 preference shares of £1 each held by the parent company.

During the year, all 43,406,000 issued Preference shares of £1 each and all 31,397,600 unissued preference shares of £1 each were subdivided into preference shares of 10p each and redesignated as ordinary shares of 10p each. Accordingly these shares are now included in share capital (Note 28).

#### 26. Other non-current liabilities

	2007	2006
	£m	£m
Other payables	8	35
Deferred income	126	113
	134	148

The fair value of other payables at 31 March 2007 approximates to their book value.

The carrying amounts of other payables are denominated primarily in sterling.

#### 27. Provisions

	Environmental	Other	Total
	£m	£m	£m
At 1 April 2005	9	13	22
Additions	-	2	2
Utilised	(1)	(3)	(4)
At 31 March 2006	8	12	20
Utilised	(4)	(1)	(5)
At 31 March 2007	4	11	15
Provisions have been analysed between current	and non-current as follows:		
		2007	2006
		£m	£m
Current		2	3
Non-current		13	17

#### Environmental provision

The environmental provision is calculated on an undiscounted basis and represents the estimated environmental restoration and remediation costs relating to a number of sites owned and managed by the company. It is currently estimated that substantially all of this provision will be utilised within the next five years.

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#### Other provisions

Other provisions include employer liability provisions of £6m (2006: £7m) which are estimated based on prior experience and for which accordingly no payment date can be identified. Of the remaining balance within other provisions, £4m (2006: £4m) relates to other property commitments expected to be utilised over the next nine years and £1m (2006: £1m) in respect of protected rights for employees where the company has an obligation under several deeds of covenant.

#### 28. Share capital

	Allotted, calle and fully pa	
	number	£m
At 1 April 2005 and 31 March 2006	3,218,870	-
Movement during the year	434,060,000	44
At 31 March 2007	437,278,870	44

During the year, all 43,406,000 issued preference shares of £1 each and all 31,397,600 unissued preference shares of £1 each were subdivided into preference shares of 10p each and redesignated as ordinary shares of 10p each. These newly created ordinary shares rank pari passu in all respects with existing ordinary shares.

At 31 March 2007 the authorised ordinary share capital of the company was £275m (2006: £200m) relating to 2,751,191,130 (2006: 2,003,155,130) ordinary shares of 10 pence each.

#### 29. Share option and award plans

National Grid plc operates three principal forms of share option and award plans in which the employees and Directors of the Group participate. They are an employee Sharesave scheme, a Performance Share Plan (PSP) and the Deferred Share Plan.

In any 10-year period, the maximum number of shares that may be issued or issuable pursuant to the exercise of options under all of National Grid's share option schemes may not exceed the number of shares representing 10% of the issued ordinary share capital of National Grid plc.

The Sharesave scheme is savings related where, under normal circumstances, share options are exercisable on completion of a three or a five-year save-as-you-earn contract. The exercise price of options granted represents 80% of the market price at the date the option was granted.

Under the PSP, awards have been made to Executive Directors and senior employees. Awards made in 2004 are subject to National Grid's Total Shareholder Return (TSR) performance based on a comparator group of UK and international utilities over a three-year period. For awards made in 2005 and 2006, the criteria was amended so that 50% is based on National Grid's TSR performance when compared to the FTSE 100 and 50% is based on the annualised growth of National Grid's earnings per share. Awards are delivered in National Grid plc shares. At 31 March 2007, the number of conditional awards of ordinary share equivalents outstanding under the PSP was 3,345,186 (2006: 3,351,044) of which nil (2006: nil) were exercisable. The number of conditional awards during the year ended 31 March 2007 was 852,121 (2006: 1,080,244) with awards transferred to the Group during the year of 5,858 (2006: 35,782), lapses/forfeits during the year of 1,333,596 (2006: 53,955) and exercises of 10,049 (2006: nil).

Under the Deferred Share Plan, one half of any bonus earned by Executive Directors of National Grid plc and a predetermined part of any bonus earned by senior employees and other directors is automatically deferred into National Grid shares. The shares are held in trust for three years before release. At 31 March 2007, the number of conditional awards of ordinary share equivalents was 370,817 (2006: nil) of which 74,328 (2006: nil) were available for release. The number of conditional awards during the year ended 31 March 2007 was 384,649 (2006: nil) with exercises during the year of 13,832 (2006: nil).

In addition, there are a number of historical plans under which awards are outstanding, but no further awards are being granted. These include the Executive Plan and the Share Matching Plan.

The Executive Plan applied to senior executives, including Directors. Options granted for the 1999/2000 financial year were subject to the achievement of performance targets related to National Grid's earnings per share growth over a three-year period and have now vested. Options granted for the 2000/01 financial year and thereafter are subject to the achievement of performance targets related to National Grid's TSR over a three-year period. The share options are generally exercisable between the third and tenth anniversaries of the date of grant if the relevant performance target is achieved. The 2000 awards remain unvested.

The Share Matching Plan applied to Executive Directors of National Grid plc and other senior employees and Directors whereby a predetermined part of each participant's bonus entitlement is automatically deferred into National Grid plc shares (known as qualifying shares) and a matching award may be made under the Plan after a three-year period, provided the Director or senior employee is still employed by the National Grid group. At 31 March 2007 the number of options over ordinary shares outstanding under the Share Matching Plan was 287,632 (2006: 317,618) of which 159,353 (2006: 44,339) were exercisable. The number of conditional awards during the year ended 31 March 2007 was 507 (2006: 87,877) with awards transferred to the Group during the year of 49,312 (2006: 5,730) and exercises of 30,493 (2006: 38,565).

#### 29. Share option and award plans (continued)

Movements in options to subscribe for ordinary shares under the various option schemes for the two years ended 31 March 2007 are shown below and include those options related to shares issued to employee benefit trusts:

	Sharesave scheme options		Executive Plan options		Total options
	Weighted average price £ per share	millions	Weighted average price £ per share	millions	millions
At 1 April 2005 Staff transferred Granted	3.54	5.7 - 1.0	4.77 3.88	4.2 1.0	9.9 1.0 1.0
Lapsed - expired Exercised	4.34 4.01 3.78	(0.3) (0.8)	5.16 3.91	(0.4) (1.4)	(0.7) (2.2)
At 31 March 2006 Granted Lapsed - expired Exercised	3.63 5.58 4.44 3.67	5.6 0.8 (0.3)	4.81 - 5.36 4.46	3.4 - (1.0) (0.4)	9.0 0.8 (1.3) (0.4)
At 31 March 2007	3.86	6.1	4.61	2.0	8.1

Included within options outstanding at 31 March 2007 and 31 March 2006 were the following options which were exercisable:

At 31 March 2007	3.17	0.8	4.42	1.4	2.2
At 31 March 2006	3.50	0.1	4.84	3.3	3.4

The weighted average remaining contractual life of options in the employee Sharesave scheme at 31 March 2007 was 1 year and 10 months. These options have exercise prices between £3.17 and £5.58.

The weighted average share price at the exercise dates were as follows:	2007	2006
Sharesave scheme options	6.97	5.64
Executive Plan options	6.67	5.41

Options outstanding and exercisable and their weighted average exercise prices for the respective ranges of exercise prices and years at 31 March 2007 are as follows:

	Weighted average exercise price of exercisable options	Number exercisable millions	Weighted average exercise price of outstanding options	Number outstanding millions	Exercise price per share pence	Normal dates of exercise years
Executive plan	2.81	0.2	2.81	0.2	280.5	2001 - 2008
	3.84 4.42	0.2 0.1	3.76 4.55	0.2 0.1	375.8 - 490.0 435.8 - 455.3	2002 - 2009 2003 - 2010
	5.31	0.7	5.32	0.7	526.0 - 531.5	2004 - 2011
	4.73	0.8	4.82	0.8	460.3 - 481.5	2006 - 2013
	4.42	2.0	4.61	2.0		

#### Share-based payment charges

Under IFRS, a charge is made to the income statement based on the fair value of grants in accordance with

IFRS 2 'Share-based Payment'. All share awards are equity settled.

The charge to the income statement for the year ended 31 March 2007 was £3m (2006: £2m).

#### 29. Share option and award plans (continued)

#### Awards under share option plans

The average share prices at the date of options being granted during each of the two financial years ended 31 March were as follows:

	2007	2006
Where the exercise price is less than the market price at the date of grant	746.0p	569.0p
The average exercise prices of the options granted during each of the two financial years ended 31 March were as follows:		

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	2007	2006
Where the exercise price is less than the market price at the date of grant	558.0p	434.0p

The average fair values of the options granted during each of the two financial years ended 31 March were estimated as follows:

	2007	2006
Where the exercise price is less than the market price at the date of grant	127.7р	127.8p

The fair value of the options granted were estimated using the following principal assumptions:

	2007	2006
Dividend yield (%)	4.5	4.5
Volatility (%)	15.6 - 18.9	15.6 - 18.9
Risk-free investment rate (%)	4.2	4.2
Average life (years)	3.9	4.2

The fair values of awards under the Sharesave scheme have been calculated using the Black-Scholes European model for awards made prior to 1 April 2006. This is considered appropriate given the short exercise window of sharesave options. The fair value of awards made in 2007 have been calculated by reference to the prior year's Black-Scoles European model calculation.

Volatility has been derived based on the following:

(i) implied volatility in traded options over National Grid plc's traded shares;

(ii) historical volatility of National Grid plc's shares from October 2002 (the date of the merger of National Grid Group plc and Lattice Group plc); and

(iii) implied volatility of comparator companies where options in their shares are traded.

Volatility is assumed to revert from its current implied level to its long run mean, based on historical volatility under (ii) above.

#### Awards under other share scheme plans

The average share prices and fair values at the date share awards were granted during each of the two financial years ended 31 March were as follows:

	2007	2006
Average share price	590.2p	535.5p
Average fair value	457.3p	360.7p
The fair values of the awards granted were estimated using the following principal assumptions:		

The fair values of the awards granted were estimated using the following principal assumptions

	2007	2006
Dividend yield (%)	4.4	4.4
Volatility (%)	19.9	19.9
Risk-free investment rate (%)	4.1	4.1

Fair values have been calculated using a Monte Carlo simulation model for awards with total shareholder return performance conditions made prior to 1 April 2006. The fair values of awards made in 2007 has been calculated by reference to the prior year's Monte Carlo simulation model calculation. Fair values of awards with performance conditions based on earnings per share have been calculated using the share price at date of grant less the present value of dividends foregone during the performance period.

For awards under the Share Matching Plan, where the primary vesting condition is that employees complete a specified number of years service, the fair value as the share price at date of grant, adjusted to recognise the extent to which participants do not receive dividends over the vesting period.

Volatility for share awards has been calculated on the same basis as used for share options, as described above.

## 30. Reconciliation of movements in total equity

At 31 March 2007	44	(5)	298	337
Conversion of preference shares (note 28)	44	-	-	44
Tax on share based payments	-	-	5	5
Share-based payments	-	-	3	3
Equity dividends	-	-	(120)	(120)
Profit for the year	-	-	335	335
Net income/(expense) recognised directly in equity	-	3	(65)	(62)
At 31 March 2006	-	(8)	140	132
Tax on share based payments	-	-	3	3
Share-based payments	-	-	(1)	(1)
Profit for the year	-	-	292	292
Net income recognised directly in equity	-	-	29	29
At 1 April 2005	-	(8)	(183)	(191)
Adoption of IAS 39	-	(8)	4	(4)
At 31 March 2005	-	-	(187)	(187)
	£m	£m	£m	£m
	capital	reserve	earnings	equity
	share	hedge	Retained	Total
	ordinary	Cash flow		
	Called-up			

Gains and losses recognised in cash flow hedge reserve on interest rate swap contracts as of 31 March 2007 will be continuously released to the income statement until the bank borrowings are repaid (note 24).

The amount of cash flow hedge reserve due to be released from reserves to the income statement within the next year is £200,000 with the remaining amount due to be released with the same maturity profile as borrowings in note 24.

## 31. Consolidated cash flow statement

# a) Cash flow from operating activities - discontinued operations

	2007	2006
	£m	£m
Operating profit	23	63
Adjustments for:		
- Depreciation and amortisation	1	5
- Changes in working capital	9	(62)
Cashflow relating to discontinued operations	33	6

### b) Reconciliation of net cash flow to movement in net debt

	2007 £m	2006 £m
Movement in cash and cash equivalents	431	3
Increase in financial investments	377	-
(Increase)/decrease in borrowings and derivatives	(789)	149
Net interest paid	162	144
Change in net debt resulting from cash flows	181	296
Net interest charge	(162)	(162)
Changes in fair value of financial assets and liabilities	(4)	-
Other non-cash movements	-	(5)
Movement in net debt (net of related derivative financial instruments) in the year	15	129
Net debt at the start of the year	(2,962)	(3,066)
Impact of adoption of IAS 32 and IAS 39 (i)	-	(25)
Net debt (net of related derivative financial instruments) at the end of the year	(2,947)	(2,962)

# c) Analysis of changes in net debt

c) Analysis of changes in her debr					
		Impact of			
		adoption of		Other	
	At 1 April	IAS 32 and	Cash	non-cash A	t 31 March
	2005	IAS 39 (i)	flow	movements	2006
	£m	£m	£m	£m	£m
Cash and cash equivalents	23	-	1	-	24
Bank overdrafts	(18)	-	2	-	(16)
Borrowings due within one year (excluding bank overdrafts)	(458)	(38)	256	(3)	(243)
Borrowings due after one year	(2,613)	11	(107)	(38)	(2,747)
Derivative financial assets	-	2	-	37	39
Derivative financial liabilities	-	-	-	(19)	(19)
	(3,066)	(25)	152	(23)	(2,962)

	At 1 April	Cash	Fair value gains and	Other non-cash At	31 March
	2006	flow	losses	movements	2007
	£m	£m	£m	£m	£m
Cash and cash equivalents	24	441	-	-	465
Bank overdrafts	(16)	(10)	-	-	(26)
Financial investments	-	377	-	-	377
Borrowings due within one year (excluding bank overdrafts)	(243)	6	-	-	(237)
Borrowings due after one year	(2,747)	(794)	50	-	(3,491)
Derivative financial assets	39	(1)	(33)	-	5
Derivative financial liabilities	(19)	-	(21)		(40)
	(2,962)	19	(4)	-	(2,947)

(i) There are no comparatives for net debt related derivative assets and liabilities as the Group adopted IAS 39 with effect from 1 April 2005 consistent with the requirements of IFRS 1. The adoption of IAS 39 also resulted in changes to the carrying value of borrowings as at 1 April 2005.

#### 32. Related party transactions

The following information is provided in accordance with IAS 24, Related Party Disclosures, as being material transactions with related parties during the year. These transactions are with joint ventures and a pension plan and were in the normal course of business and are summarised below:

Transactions with related parties were in the normal course of business and are summarised below:

	2007 £m	2006 £m
Sales: Services supplied	5	1
Purchases: Services received	14	15

It is not practical to identify the intercompany trading transactions for all related parties because the intercompany balances are transferred to an intercompany loan with National Grid Holdings One plc, the parent of the Company's immediate parent company, on a monthly basis. This is as a result of transfer pricing rules which require that intercompany transactions must be accounted for on an arms length financing basis.

At 31 March 2007, amounts receivable from and payable to fellow subsidiaries amounted to £731m (2006: £302m) and £581m (2006: £328m) respectively and had amounts payable to pension funds amounting to £2m (2006: £2m). Employer contributions made to the Electricity Supply Pension Scheme are set out in note 8.

The Company has been given a guarantee by National Grid Holdings One plc for £20m to £40m in respect of costs to be incurred in relation to the UK Netherlands interconnector planned to be constructed by BritNed Development Limited, which is a joint venture owned by National Grid plc and TenneT. This guarantee is unlikely to be called, hence no provision is required.

Details of key management compensation are provided in note 6(c) .

#### 33. Commitments and contingencies

#### a) Future capital expenditure

	2007	2006
	£m	£m
Contracted for but not provided	665	337

#### b) Lease commitments

Total commitments under non-cancellable operating leases were as follows:

Total communents under non-cancellable operating leases were as follows.		
	2007	2006
	£m	£m
In one year or less	4	3
In more than one year, but not more than two years	4	3
In more than two years, but not more than three years	4	3
In more than three years, but not more than four years	4	3
In more than four years, but not more than five years	4	3
In more than five years	57	13
	77	28

The total of future minimum sublease payments expected to be received under non-cancellable subleases is £4m (2006: £5m).

#### c) Guarantees and performance bonds

Performance bonds have been issued in the ordinary course of business amounting to £5m (2006: £5m) and guarantees in respect of the performance of a third party up to £14m (2006: £14m).

#### 34. Ultimate parent company

The Company's ultimate parent company and controlling party is National Grid plc. The immediate parent company is National Grid Holdings Limited. Both companies are incorporated in Great Britain and consolidate the accounts of National Grid Electricity Transmission plc. Copies of their consolidated financial statements can be obtained from the Company Secretary at National Grid plc, 1-3 Strand, London, WC2N 5EH.

#### 35. Group undertakings

The principal Group undertaking included in the Group accounts, the issued share capital of which is held by the Company, is NG Leasing Limited. This undertaking, whose principal activity is that of a vehicle leasing company, is wholly-owned and is incorporated in Great Britain. Apart from NG Leasing, the only other Group undertakings (both wholly owned and incorporated in Great Britain) are NGC Employee Shares Trustee Limited (dormant sharesave trustee company) and Elexon Limited, which the Company holds in a purely nominal capacity and over which it exercises no control.

at 31 March         2007         (restated)(i)           Fixed assets         £m         £m         £m           Tangible assets         6         4,855         4,592           Derivative financial assets         3         23           Current assets         3         23           Stocks         7         17         16           Derivative financial assets (amounts falling due within one year)         2         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22         1,411         568           Creditors (amounts falling due within one year)         8         553         (263)         (259)           Derivative financial liabilities         (4)         (9)         (265)         (761)           Derivative financial liabilities         (44)         (9)         (11,122)         (1.029)           Net current assets/(liabilities)         289         (461)         (41)         (42)           Derivative financial liabilities         5,147         4,154         (2.747)           Derivative financial liabilities         (34)         (2.747)         (2.747)           Derivative financial liabilities and charges         13<	Company balance sheet			2006
Fixed assets         6         4,855         4,592           Derivative financial assets         3         23           Derivative financial assets         3         23           Stocks         7         17         16           Derivative financial assets (amounts falling due within one year)         2         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22         2           1,411         568         563         (259)           Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)           0         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         3(36)         (10)           Derivative financial liabilities         (3491)         (2,747)           Derivative financial liabilities         (360)         (2,904) </th <th>at 31 March</th> <th></th> <th>2007</th> <th>(restated)(i)</th>	at 31 March		2007	(restated)(i)
Tangible assets       6       4,855       4,932         Derivative financial assets       3       23         Current assets       3       23         Stocks       7       17       16         Debtors       8       553       514         Derivative financial assets (amounts falling due within one year)       2       16         Current asset investments       9       377       -         Cash at bank and in hand       462       22       1,411       568         Creditors (amounts falling due within one year)       Borrowings       (263)       (259)       0         Derivative financial liabilities       (4)       (9)       0       0       (1,122)       (1,029)         Net current assets/(liabilities)       289       (461)       10       (1,122)       (1,029)         Net current assets/(liabilities)       289       (461)       10       0       (2,747)         Derivative financial liabilities       (36)       (10)       0       (16)       (2,904)         Provisions for liabilities and charges       13       (821)       (840)       (840)         Net assets before post-retirement liability       666       410       11       (3,660)       (2,		Notes	£m	£m
Derivative financial assets         3         23           4,858         4,615           Current assets         Stocks         7         17         16           Debtors         8         553         514           Derivative financial assets (amounts falling due within one year)         2         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22           1         11         568           Creditors (amounts falling due within one year)         (263)         (259)           Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (147)           11         (3,660)         (2,904)         Provisions for liabilities and charges         13         (821)         (840)           Net		_		
4,858         4,615           Current assets         5tocks         7         17         16           Debtors         8         553         514           Derivative financial assets (amounts falling due within one year)         9         377         -           Cash at bank and in hand         462         22         -           Cash at bank and in hand         462         22         -           Derivative financial liabilities         (263)         (259)         -           Derivative financial liabilities         (4)         (9)         -         -           Other creditors         (855)         (761)         -         -           Met current assets/(liabilities)         289         (461)         -           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         -         -           Other creditors         (133)         (147)         -         -           Derivative financial liabilities         (36)         (10)         -         -           Other creditors         (133)	0	6		,
Current assets         7         17         16           Debtors         8         553         514           Derivative financial assets (amounts falling due within one year)         2         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22            1,411         568           Creditors (amounts falling due within one year)         8         555           Derivative financial liabilities         (4)         (9)           Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         8         (36)         (10)           Derivative financial liabilities         (36)         (10)         (2,747)           Derivative financial liabilities         (36)         (10)         (2,747)           Derivative financial liabilities         (36)         (10)         (2,904)           Provisions for liabilities and charge	Derivative financial assets		3	
Stocks       7       17       16         Debtors       8       553       514         Derivative financial assets (amounts falling due within one year)       2       16         Current asset investments       9       377       -         Cash at bank and in hand       462       22         1,411       568         Creditors (amounts falling due within one year)       (263)       (259)         Derivative financial liabilities       (4)       (9)         Other creditors       (855)       (761)			4,858	4,615
Debtors         8         553         514           Derivative financial assets (amounts falling due within one year)         9         377         -           Cash at bank and in hand         9         377         -           Cash at bank and in hand         462         22           1,411         568           Creditors (amounts falling due within one year)         1,411         568           Borrowings         (263)         (259)           Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)	Current assets			
Derivative financial assets (amounts falling due within one year)         2         16           Current asset investments         9         377         -           Cash at bank and in hand         462         22           1,411         568           Creditors (amounts falling due within one year)         Borrowings         (263)         (259)           Derivative financial liabilities         (4)         (9)         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)         (41,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (36)         (10)           Derivative financial liabilities         (36)         (10)         (147)           Derivative financial liabilities         (36)         (10)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154         -	Stocks	7	17	16
Current asset investments         9         377           Cash at bank and in hand         462         22           1,411         568           Creditors (amounts falling due within one year)         Borrowings         (263)         (259)           Derivative financial liabilities         (4)         (9)         (4)         (9)           Other creditors         (855)         (761)         (1,029)         Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154         Creditors (amounts falling due after one year)           Borrowings         (3,491)         (2,747)         Derivative financial liabilities         (36)         (10)           Other creditors         (133)         (147)         11         (3,660)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154         -           Capital and reserves         342         154         -           Cash flow hedge reserve         16         (5)	Debtors	8	553	514
Cash at bank and in hand         462         22           1,411         568           Creditors (amounts falling due within one year)         Borrowings         (263)         (259)           Derivative financial liabilities         (4)         (9)         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)         (41,122)         (1,029)           Net current assets/(liabilities)         289         (461)         (41,122)         (1,029)           Net current assets/(liabilities)         289         (461)         (41,122)         (1,029)           Net current assets/(liabilities)         5,147         4,154         (2,747)         (36)         (10)           Derivative financial liabilities         (36)         (10)         (2,747)         (133)         (147)           Derivative financial liabilities         (36)         (2,904)         (2,904)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154         (24)           Capital	Derivative financial assets (amounts falling due within one year)		2	16
I,411         568           Creditors (amounts falling due within one year)         (263)         (259)           Derivative financial liabilities         (4)         (9)           Other creditors         (4)         (9)           Other creditors         (4)         (9)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (147)           Derivative financial liabilities         (366)         (10)           Other creditors         (133)         (147)           Derivative financial liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net assets         342         154           Capital and reserves         342         154           Called up share capital         15         44         -           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162	Current asset investments	9	377	-
Creditors (amounts falling due within one year)         (263)         (259)           Borrowings         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (147)           Derivative financial liabilities         (36)         (10)           Other creditors         (133)         (147)           Derivative financial liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         2         2         4           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162	Cash at bank and in hand		462	22
Creditors (amounts falling due within one year)         (263)         (259)           Borrowings         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (147)           Derivative financial liabilities         (36)         (10)           Other creditors         (133)         (147)           Derivative financial liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         2         2         4           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162			1,411	568
Borrowings         (263)         (259)           Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (133)         (147)           Derivative financial liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         342         154           Called up share capital         15         44         -           Cash flow hedge reserve         16         (5)         (8)           Protit and loss account         16         303         162	Creditors (amounts falling due within one year)		·	
Derivative financial liabilities         (4)         (9)           Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (1133)         (147)           Other creditors         (133)         (147)         (133)         (147)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         342         154           Capital and reserves         15         44         -           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162			(263)	(259)
Other creditors         (855)         (761)           10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (110)           Other creditors         (133)         (147)           11         (3,660)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         342         154           Called up share capital         15         44         -           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162			• • • •	· · · · ·
10         (1,122)         (1,029)           Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (112)         (133)         (147)           Derivative financial liabilities and charges         (133)         (147)         (11         (3,660)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154         -           Capital and reserves         16         (5)         (8)           Profit and loss account         16         303         162			• • •	
Net current assets/(liabilities)         289         (461)           Total assets less current liabilities         5,147         4,154           Creditors (amounts falling due after one year)         Borrowings         (3,491)         (2,747)           Derivative financial liabilities         (36)         (10)         (133)         (147)           Other creditors         (133)         (147)         (11         (3,660)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154         154           Capital and reserves         342         154           Capital and reserves         16         (5)         (8)           Profit and loss account         16         303         162		10	. /	
Total assets less current liabilities5,1474,154Creditors (amounts falling due after one year) Borrowings(3,491)(2,747)Derivative financial liabilities(36)(10)Other creditors(133)(147)11(3,660)(2,904)Provisions for liabilities and charges13(821)(840)Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves1544-Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Net current assets/(liabilities)			
Creditors (amounts falling due after one year)         (3,491)         (2,747)           Borrowings         (36)         (10)           Other creditors         (133)         (147)           11         (3,660)         (2,904)           Provisions for liabilities and charges         13         (821)         (840)           Net assets before post-retirement liability         666         410           Net post-retirement liability         14         (324)         (256)           Net assets         342         154           Capital and reserves         342         154           Called up share capital         15         44         -           Cash flow hedge reserve         16         (5)         (8)           Profit and loss account         16         303         162	· · · · · ·			· · · ·
Borrowings       (3,491)       (2,747)         Derivative financial liabilities       (36)       (10)         Other creditors       (133)       (147)         11       (3,660)       (2,904)         Provisions for liabilities and charges       13       (821)       (840)         Net assets before post-retirement liability       666       410         Net post-retirement liability       14       (324)       (256)         Net assets       342       154         Capital and reserves       342       154         Called up share capital       15       44       -         Cash flow hedge reserve       16       (5)       (8)         Profit and loss account       16       303       162	Creditors (amounts falling due after one year)		-,	.,
Derivative financial liabilities       (36)       (10)         Other creditors       (133)       (147)         11       (3,660)       (2,904)         Provisions for liabilities and charges       13       (821)       (840)         Net assets before post-retirement liability       666       410         Net post-retirement liability       14       (324)       (256)         Net assets       342       154         Capital and reserves       342       154         Called up share capital       15       44       -         Cash flow hedge reserve       16       (5)       (8)         Profit and loss account       16       303       162			(3 401)	(2 747)
Other creditors(133)(147)11(3,660)(2,904)Provisions for liabilities and charges13(821)(840)Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162			• • •	
Image: Provisions for liabilities and charges11(3,660)(2,904)Provisions for liabilities and charges13(821)(840)Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves1544-Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162				
Provisions for liabilities and charges13(821)(840)Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves1544-Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162		11		
Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves342154Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162		11	(3,000)	(2,904)
Net assets before post-retirement liability666410Net post-retirement liability14(324)(256)Net assets342154Capital and reserves342154Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Provisions for liabilities and charges	13	(821)	(840)
Net post-retirement liability14(324)(256)Net assets342154Capital and reserves544-Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	-	10	. ,	( )
Net assets342154Capital and reserves1544-Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Net assets before post-retirement liability			-
Capital and reservesCalled up share capital1544Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Net post-retirement liability	14	(324)	· · · · · · · · · · · · · · · · · · ·
Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Net assets		342	154
Called up share capital1544-Cash flow hedge reserve16(5)(8)Profit and loss account16303162	Capital and reserves			
Cash flow hedge reserve16(5)(8)Profit and loss account16303162		15	44	-
Profit and loss account 16 303 162	• •	-		(8)
Total equity shareholders' funds 342 154	8		• •	. ,
	Total equity shareholders' funds		342	154

(i) During the year ended 31 March 2007, the company adopted the Amendment to FRS 17 and comparative figures for 2006 have been restated accordingly.

The notes on pages 75 to 84 form part of the Accounts which were approved by the Board of Directors on 29 May 2007 and were signed on its behalf by:

Nick Winser

Director

Andy Chapman

Director

## Notes to the Company accounts

#### 1. Adoption of new accounting standards

### New financial reporting standards (FRS) and Urgent Issues Task Force (UITF) abstracts adopted in 2006/07

During the year the Company has adopted the following FRSs and UITF abstracts. None of them has had a material impact on the company's results or assets and liabilities.

Amendment to FRS 17 'Retirement benefits' replaces the disclosures required by FRS 17 with those of IAS 19, 'Employee benefits', its international equivalent and amends paragraph 16 of FRS 17, so that for quoted securities, the current bid price (rather than the mid-market value) is taken as fair value.

Amendment to FRS 23 'The Effects of Changes in Foreign Exchange Rates' clarifies the requirements of FRS 23 regarding an entity's investment in foreign operations and, in particular, the treatment of monetary items entered into as net investment hedges.

UITF Abstract 41, 'Scope of FRS 20 (IFRS 2)' addresses the issue of whether FRS 20 'Share-based payment', applies to transactions in which the entity cannot identify specifically some or all of the goods or services received.

UITF Abstract 45 'Liabilities arising from participating in a specific market – Waste electrical and electronic equipment' relates to the European Union's Directive on waste electrical and electronic equipment and deals with the responsibility of producers for the backlog of waste for goods sold to private households.

## New financial reporting standards (FRS) and abstracts not yet adopted

The following standards and abstracts will be adopted in future periods:

Amendment to FRS 26: Recognition and derecognition 'Financial instruments: Measurement – Recognition and derecognition' implements the recognition and derecognition requirements of IAS 39. The requirements of FRS 5, 'Reporting the substance of transactions', are superseded for transactions that fall within FRS 26's scope, but FRS 5 continues to apply to transactions in non-financial assets and liabilities. Implementation of this standard is not expected to have a material impact on the Company's results or consolidated assets and liabilities.

UITF Abstract 42, 'Reassessment of embedded derivatives' prohibits reassessment of the treatment of embedded derivatives subsequent to initial recognition unless there is a change in the terms of the contract that significantly modifies the cash flows that otherwise would be required under the contract, in which case reassessment is required. Implementation of this UITF abstract is not expected to have a material impact on the Company's results or consolidated assets and liabilities.

UITF Abstract 44, 'FRS 20 (IFRS 2) – Group and treasury share transactions' provides guidance on whether share-based transactions involving treasury shares or involving Group entities (for instance, options over a parent's shares) should be accounted for as equity-settled or cash-settled. Implementation of this UITF abstract is not expected to have a material impact on the Company's results or assets and liabilities.

2. Auditors' remuneration	2007 £m	2006 £m
Audit Services		
Audit fee of parent company and consolidated financial statements	0.1	0.1
Other services:		
Other services supplied pursuant to legislation	0.3	0.1

'Other services supplied pursuant to legislation' represents fees payable for services in relation to engagements which are required to be carried out by the auditor. In particular this includes fees for reports to the Gas and Electricity Markets Authority under the Company's Authority under the Company's electricity transmission licence and fees for reports under section 404 of the US Public Company Accounting Reform and Investor Protection Act of 2002 (Sarbanes-Oxley).

## 3. Payroll costs

3. Payroli costs	2007 £m	2006 £m
Wages and salaries	95	93
Social security costs	11	10
Other pension costs	17	14
Share based payments	3	2
Severence costs	4	-
Gross payroll costs	130	119
Less: amounts capitalised	(31)	(28)
Net payroll costs	99	91

## 4. Directors' emoluments

Details of Directors' emoluments are provided in note 7 to the consolidated financial statements on page 47.

## 5. Number of employees

31 March	Average	Average
2007	2007	2006
Number	Number	Number
2,347	2,351	

# 6. Tangible fixed assets

			Assets	Motor	
		Plant	in the	vehicles	
	Land and	and	course of	and office	
	buildings	machinery	construction	equipment	Total
	£m	£m	£m	£m	£m
Cost at 1 April 2006	154	6,299	658	216	7,327
Capital expenditure	1	5	598	3	607
Disposal of business	(25)	(335)	(1)	(1)	(362)
Other disposals	-	(25)	(1)	(3)	(29)
Reclassifications	18	480	(507)	9	-
Cost at 31 March 2007	148	6,424	747	224	7,543
Depreciation at 1 April 2006	39	2,557	-	139	2,735
Charge for the year	4	212	-	33	249
Disposals	(18)	(274)	-	(4)	(296)
Depreciation at 31 March 2007	25	2,495	-	168	2,688
Net book value at 31 March 2007	123	3,929	747	56	4,855
Net book value at 31 March 2006	115	3,742	658	77	4,592

The cost of tangible fixed assets (net of disposals) at 31 March 2007 includes £466m (2006: £434m) relating to interest capitalised.

The net book value of land and buildings comprised:

	2007 £m	2006 £m
Freehold	102	93
Long leasehold (over 50 years)	3	3
Short leasehold (under 50 years)	18	19
	123	115

## 7. Stocks

7. 510085	2007 £m	2006 £m
Raw materials and consumables	14	14
Work in progress	3	2
	17	16

# 8. Debtors

8. Debtors	2007	2006
	£m	£m
Amounts falling due within one year:		
Trade debtors	29	13
Amounts owed by group undertakings	372	305
Other debtors	15	17
Corporation tax recoverable	11	11
Prepayments and accrued income	111	144
	538	490
Amounts falling due after one year:		
Other debtors	15	24
	553	514
9. Current asset investments		
	2007	2006
	£m	£m
Amounts owed by group undertakings	377	-

# 10. Creditors (amounts falling due within one year)

	2007	2006
	£m	£m
Borrowings (note 12)	263	259
Derivative liabilities	4	9
Trade creditors and accruals	337	322
Deferred income	66	64
Amounts owed to ultimate parent company	2	17
Amounts owed to group undertakings	382	310
Social security and other taxes	16	25
Other creditors	52	23
	1,122	1,029

Amounts owed to group undertakings include £nil (2006: £43m) in respect of nil (2006: 43,406,000) preference shares of £1 each held by the parent company. See note 28 in the consolidated financial statements on page 65.

## 11. Creditors (amounts falling due after more than one year)

	2007 £m	2006 £m
Borrowings (note 12)	3,491	2,747
Derivative liabilities	36	10
Deferred income	126	113
Other creditors	7	34
	3,660	2,904

# 12. Borrowings

	2006
£m	£m
68	219
-	40
195	-
263	259
400	200
3,091	2,547
3,491	2,747
3,754	3,006
	2006
	68 - - 263 400 3,091 3,491

	2007	2006
	£m	£m
Total borrowings are repayable as follows:		
In one year or less	263	259
In more than one year, but not more than two years	407	-
In more than two years, but not more than three years	-	421
In more than three years, but not more than four years	245	-
In more than four years, but not more than five years	-	247
In more than five years		
- other than by instalments	2,839	2,079
	3,754	3,006

The notional amount outstanding of the Company's debt portfolio at 31 March 2007 was £3,725m (2006: £2,894m).

None of the company's borrowings are secured by charges over the assets of the Company.

### 13. Provisions for liabilities and charges

	Deferred taxation Envir	onmental	Other	Total
	£m	£m	£m	£m
At 31 March 2006	820	8	12	840
Charged to profit and loss account	9	-	-	9
Charged to equity	4	-	-	4
Utilised	-	(4)	(1)	(5)
Transfers to group undertakings	(27)	-	-	(27)
At 31 March 2007	806	4	11	821

Details of provisions for liabilities and charges are shown in note 27 to the consolidated financial statements shown on page 64.

# Deferred taxation

Deferred taxation provided in the financial statements comprises:

	2007	2006
		Restated
	£m	£m
Accelerated capital allowances	813	834
Other timing differences excluding post-retirement pensions liability	(7)	(14)
	806	820
Post-retirement pensions liability (note 14)	(139)	(111)
	667	709

During the year ended 31 March 2007, the Company adopted the Amendment to FRS 17 and comparative figures for 2006 have been restated accordingly.

Deferred tax assets in respect of capital losses of £1m (2006: £2m) have not been recognised as their future recovery is uncertain or not currently anticipated. The capital losses are available to carry forward indefinitely and can be offset against specific types of future capital gains.

There are no other unrecognised deferred tax assets or liabilities.

### 14. Net post-retirement liability

Substantially all the Company's employees are members of the Electricity Supply Pension Scheme. See note 8 to the consolidated financial statements on page 48.

### Amendment to FRS 17 'Retirement Benefits'

The Company has voluntarily adopted early the requirements of the amendment to FRS 17 'Retirement Benefits', issued by the ASB in December 2006, for the year ended 31 March 2007. As required by the amendment, the fair value of quoted securities included in plan assets at 31 March 2007 has been taken as the current bid price (rather than mid-market value) and comparative figures for 2006 have been restated accordingly. The adoption of the amendment to FRS17 had the following impact on the net assets of the company:

	31 March	31 March
	2007	2006
	£m	£m
Net assets as previously reported	157	(117)
Adoption of FRS17 amendment	(3)	(2)
Net assets as restated	154	(119)

The disclosures required by the Amendments to FRS 17 are set out below, which have been prepared by updating the results of the valuation by qualified independent actuaries, detailed in note 8 to the consolidated financial statements on page 49, using the projected unit method of valuation on the basis of the following assumptions:

	2007	2006
Rate of increase in salaries *	4.2%	3.9%
Rate of increase in pensions in payment	3.3%	3.0%
Discount rate	5.4%	4.9%
Rate of increase in RPI	3.2%	2.9%

\* A promotional age salary scale has been used where appropriate.

The mortality assumptions are based on the the assumptions underlying the Company's 2004 valuation which were based on actual mortality experience of members within the scheme (covering the period from 2001 to 2004) and included an allowance for future mortality improvements. In anticipation of further improvements since the previous valuation in both the base mortality tables and expected future mortality, we have included an explicit loading of 7% to both the scheme liabilities and the future service cost.

The assumptions are that a normal health retiree currently aged 65 (reaching age 65 in 20 years time) will live on average for a further 20.6 years (21.6 years) if they are male and for a further 24.1 years (25.3 years) if they are female.

## 14. Net post-retirement liability (continued)

The amounts recognised in the balance sheet in respect of the Company's section of the Electricity Supply Pension Scheme are as follows:

are as follows:	2007 £m	2006 £m
Fair value of plan assets	1,336	1,334
Present value of funded obligations	(1,787)	(1,688)
Present value of unfunded obligations	(451) (12)	(354) (13)
Deficit in the scheme	(463)	(367)
Related deferred tax asset	139	<u><u></u>111</u>
Net pension liability	(324)	(256)
	2007	2000
	2007 £m	2006 £m
Changes in the present value of the defined benefit obligation: Opening defined benefit obligation	1,701	1,562
Current service cost	20	1,302
Interest cost	82	82
Actuarial losses	66	124
Loss on curtailments	3	2
Other augmentations	1	-
Employee contributions	6	6
Benefits paid	(81)	(78)
Net transfers in Net increase in liabilities from disposals	1	(7) (7)
Closing defined benefit obligation	1,799	1,701
Changes in the fair value of plan assets:	4 004	4.404
Opening fair value of plan assets Expected return on plan assets	1,334 89	1,161 73
Actuarial (losses)/gains	(30)	171
Employer contributions	(30)	15
Employee contributions	6	6
Benefits paid	(82)	(78)
Net transfers in	1	(7)
Net increase in assets from disposals	-	(7)
Closing fair value of plan assets	1,336	1,334
Expected contributions to defined benefit plans in the following year	12	12
The major categories of plan assets as a percentage of total plan assets were as follows:	2007	2006
	%	2000
Equities	61.2%	60.9%
Corporate bonds	7.6%	7.5%
Gilts	24.2%	22.0%
Property Cash	6.6% 0.4%	8.4% 1.2%
Total	100.0%	100.0%
The amounts recognised in profit or loss are as follows:	0007	0000
	2007 £m	2006 £m
Operating charge		
Current service cost	21	17
Net loss on settlements or curtailments Other augmentations	3 1	2
Total charge to operating profit	25	19
Other finance (income)/expense		
Expected return on scheme assets Interest on obligation	(84) 82	(76) 82
Impact on financial income	(2)	6
•	23	25
Net profit and loss charge before taxation		

Amounts for the current and previous four periods are as follows:

	2007	2006	2005	2004	2003
Defined benefit obligation	(1,799)	(1,701)	(1,562)	(1,537)	(1,392)
Plan assets	1,336	1,339	1,163	1,106	967
Surplus/(deficit)	(463)	(362)	(399)	(431)	(425)
Experience adjustment on plan liabilities	(3)	(11)	(17)	11	7
Experience adjustment on plan assets	(30)	171	38	127	(317)

15. Share capital	2007 £m	2006 £m
Authorised:	075	000
2,751,191,130 (2006: 2,003,155,130) ordinary shares of 10p each	275	200
	275	200
Allotted, called up and fully paid:		
437,278,870 (2006: 3,218,870) ordinary shares of 10p each	44	-
	44	-

During the year, all 43,406,000 issued preference shares of £1 each and all 31,397,600 unissued preference shares of £1 each were subdivided into preference shares of 10p each and redesignated as ordinary shares of 10p each. These newly created ordinary shares rank pari passu in all respects with existing ordinary shares.

## 16. Reserves

	Cash flow hedge	Profit and loss
	reserve	account
	£m	£m
At 1 April 2006 - As previously stated	(8)	165
Early adoption of Amendment to FRS 17	-	(3)
At 1 April 2006 - As restated	(8)	162
Actuarial gains	-	(96)
Net income recognised directly in equity	1	3
Deferred tax	2	26
Other movements	-	(1)
Retained profit for the year	-	209
At 31 March 2007	(5)	303

The Company has no non-distributable reserves (2006: £nil).

The Company has not presented its own profit and loss account as permitted by section 230 of the Companies Act 1985. The Company's profit after tax for the year was £329m (2006: £284m as restated).

There are no gains and losses other than the profit for the years ended 31 March 2006 and 31 March 2007. Accordingly a Statement of Total Recognised Gains and Losses has not been presented.

### 17. Commitments and contingencies

Commitments and contingencies for the company are the same as disclosed in note 33 of the consolidated accounts.

#### 18. Related party transactions

The Company is exempt from disclosing transactions with National Grid plc and other subsidiaries of that company by virtue of being a wholly owned subsidiary of National Grid plc which consolidates the Company within its financial statements.

Under FRS8 paragraph 3(c), the company is exempt from disclosing transactions with entities that are part of the Group qualifying as related parties by virtue of the fact that the transactions are disclosed in the ultimate parent company's consolidated accounts.

## 19. Ultimate parent company

The Company's ultimate parent company and controlling party is National Grid plc. The immediate parent company is National Grid Holdings Limited. Both companies are incorporated in Great Britain and consolidate the accounts of National Grid Electricity Transmission plc. Copies of their consolidated financial statements can be obtained from the Company Secretary at National Grid plc, 1-3 Strand, London, WC2N 5EH.